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Samuel Dickman, President

Roger Arteaga-Derenne Michael Barth	Robb DeGraff Daniel Muchin	Dan Rosenfeld Eido Walny	
	Public	Community & Utility	
Finance & Administration	Safety	Services	

Committee Committee Committee Mike Barth, Chair Eido Walny, Chair Daniel Muchin, Chair Robb DeGraff Mike Barth Dan Rosenfeld Dan Rosenfeld Dan Rosenfeld Eido Walny Mort Swerdlow Roger Arteaga-Derenne Jo Ann Lutz

**Board of** 

# **Architectural Review**

Committee Marisa Roberts, Chair Anthony Aiello Mike Barth John Krampf Sandra Muchin Kofman Elizabeth Levins Tom Noble Daniel Zitzer

#### Review **Board of Zoning Appeals** Max Dickman, Chair Robb DeGraff, Chair Mike Barth Dan Rosenfeld Ava Bortin **Barry Chaet** Randy Bauer Ava Bortin Lynn Galyardt Amy Krier Mark Jubelirer (Alternate) Eido Walny (Alternate) Mark Goetzinger (Alternate)

# **Community Development Authority**

Alan Marcuvitz, Chair Samuel Dickman Dan Rosenfeld Ava Bortin Tom Rabenn Amy Krier Bill Appel

**North Shore** 

**Fire Finance Committee** 

**North Shore** 

#### **North Shore Fire** Milwaukee Area Domestic **Board of Directors Animal Control Commission** Samuel Dickman

Andrew Pederson Samuel Dickman

#### **North Shore North Shore Fire Foundation Health Commission**

Andrew Pederson **Edward Harris** Jennifer Evertsen

Plan

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Commission	Library Board
Samuel Dickman, Chair	Dan Rosenfeld
Robb DeGraff	F. Tessa Bartels
Edward Harris	
Ari Friedman	
John Krampf	
Jeff Jubelirer	
Marisa Roberts	
	Samuel Dickman, Chair Robb DeGraff Edward Harris Ari Friedman John Krampf Jeff Jubelirer

#### Andrew K. Pederson, Manager

#### **Administrative and Financial Services**

Lynn Galyardt, Director Cindy Baker, Accounting Assistant Dylan Westphal, Administrative Intern

#### Assessor

Accurate Appraisal, LLC.

#### **Attorney**

Christopher Jaekels, Davis and Kuelthau, S.C.

### **Building Inspector**

David Zamaites, SAFEbuilt

## **Community and Utility Services**

Jacob Meshke, Assistant Village Manager, Director
Becky Le Mire, Administrative Assistant
Graham Hildebrandt, Field Supervisor
Shane Albers, Mechanic/Technician
Rich Hauser, Technician
Bryan Herbst, Technician
Scott Matusewic, Technician
Dave Steger, Technician

#### Dispatch

Liane Scharnott, Director Rich Foscato, IT Manager Louise Lusty, RMS Contract Administrator Jessica Jakubiak, Dispatch Supervisor John Haas, Dispatch Supervisor Andrea Krantz, Training Coordinator Melissa Fassbender, Dispatcher Lonnie Gannett, Dispatcher Gabrielle Herrera, Dispatcher Danelle Jankowski, Dispatcher Kathleen Kasten, Dispatcher Troy Kasten, Dispatcher Tammie Kochevar, Dispatcher Hannah Miller, Dispatcher Bridget Miscichoski, Dispatcher Ashley Parks, Dispatcher Mary Rauenbuehler, Dispatcher Olga Salerno, Dispatcher Brittany Savee, Dispatcher Angela Sayea, Dispatcher Ashley Wilson, Dispatcher

#### **Municipal Court**

Kellie Minikel, Court Clerk

#### **Police**

Scott McConnell, Chief Eric Miller, Lieutenant Francesca Ehler, Sergeant Dale Schoessow, Sergeant Jason Blochowicz, Officer Ryan Bowe, Officer Jon Franken, Officer Cory Fuller, Officer Michael Groh, Officer Christopher Janssen, Officer Gina Kleeba, Officer Michael Klawitter, Officer Paul Picciolo, Officer

#### **Health Department**

Ann Christiansen, Director

#### North Shore Fire Department

Robert Whitaker, Chief

#### North Shore Library

Susan Draeger-Anderson, Director

#### LX Club

David Silberman, Coordinator



#### VISION

Dynamic balance of progressive ideas and traditional values that provides an inviting and premiere community for all.

## MISSION

To be a leader in accountable and innovative public service, striving for the continual enhancement in the quality of the Village through integrity, service and solutions.

#### **VALUES**

## Fiscal Integrity:

Provide strong current and future financial stability.

# Civic Engagement:

Promote public spaces, community values and transparent communications.

#### **Service Excellence:**

Provide solution-based innovative services.

## Sustainability:

Preserve and promote Village resources.

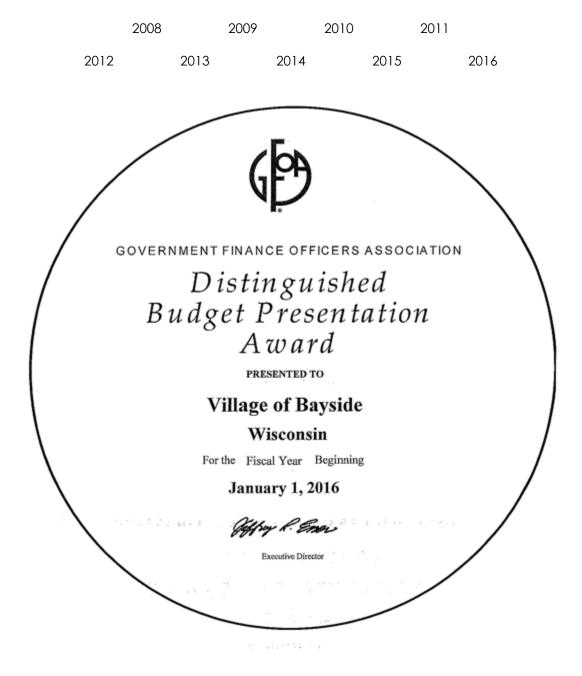


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The Village received the Government Finance Officers Association Distinguished Budget Award for 2016. Bayside has received the award for the following years, beginning January 1:



The Government Finance Officers Association (GFOA) of the United States and Canada presented the award to the Village of Bayside for its annual budget. Bayside is one of 19 communities in Wisconsin to receive the award. The award is valid for one year only. We believe the 2017 budget conforms to the program requirements, and will be submitting to GFOA to determine eligibility for another award.

# **BAYSIDE FACTS**

# **OVERVIEW**

- Incorporated as a Village on February 13, 1953.
- Village Manager/Village Board form of government.
- Board of Trustees is made up of six members, along with a Village President. Village
   President and Board of Trustees are elected on a non-

partisan basis with staggered 3 year terms.

- A fully developed community with:
  - o 81% residential
  - o 15% natural conservancy
  - o 4% business
- Home to the Schlitz Audubon Nature Center (SANC).



Schlitz Audubon Nature Center

# **LOCATION AND CLIMATE**

- Located along the western shores of Lake Michigan bordering the Village of Fox Point to the south, Village of River Hills to the west, and City of Mequon to the north.
- Majority of Bayside is located in Milwaukee County; however, a small portion of the northeast corner of the Village is located in Ozaukee County.
- Approximately 2.39 square miles.
- Residents enjoy a four season climate.
  - o Receive an average of 34.82 inches of precipitation (rain and snow) per year.
  - o July is the warmest month with a mean temperature of 72 degrees Fahrenheit
  - o On average, January is the coldest month with a mean temperature of 23 degrees Fahrenheit.

# **GENERAL POPULATION**

- A population of 4,365 residents (2016 WDOA).
- Total population has decreased by 2.86% or by 129 people since 2000 (2000 and 2010 Census Data).
- Total of 1,831 households and families in Bayside (2010 Census).
- Average household size is 2.38 persons (2010 Census).
- Median age of a resident is 48 years old (2010 Census).
- 81.50% of residents live in owner occupied housing (2010 Census).
- Average value of a home is \$341,700.
- Median household income is \$82,930, while the mean household income is \$115,753 (2010 Census).
- Per capita income is \$47,952 (2010 Census).

# **EDUCATIONAL OPPORTUNITIES**

- Fox Point Bayside and Maple Dale Indian Hill School Districts provide comprehensive Kindergarten through Eighth Grade education to students.
- Bayside Middle School is located in the Village.
- Nicolet High School, located in the City of Glendale, serves as the primary high school for the Village.
- Several universities, colleges, and technical schools provide access to undergraduate, graduate, doctoral, law, medical, and vocational degrees:
  - University of Wisconsin Milwaukee
  - Marquette University
  - o Milwaukee Area Technical College
  - Concordia University
  - Cardinal Stritch University
  - Milwaukee School of Engineering (MSOE)
  - o Medical College of Wisconsin
  - Mount Mary College
  - Wisconsin Lutheran College
  - Milwaukee Institute of Art and Design



Bayside Middle School

# **ECONOMY**

- 63.7% of residents are actively employed and only 2.4% are unemployed. The remaining 33.8% of residents are not in the labor force (2010 Census).
- The County/State Sales Tax Rate is a total of 5.6%. The Village does not have a Sales Tax.
- For the 2017 Property Tax Bill, approximately 25% of the property tax amount went to general Village services. The remainder went to other taxing entities.
- The largest employer is the Mark Travel Corporation, which employees 602 people.
- The majority of commercial development is located along either Brown Deer Road/State Highway 32 or North Port Washington Road.
- 4% of the Village is zoned for business use.

# PARKS, RECREATION, AND NATURAL AREAS

• The Village owns and maintains the 7.1 acre Ellsworth Park, located across from Bayside-Fox Point Middle School. The park features a baseball diamond, tennis & volleyball courts, soccer fields, ADA accessible playground equipment, and an outdoor pavilion with restrooms. Residents are able to rent the Pavilion for events and parties.



Ellsworth Park

- The Village owns and maintains 311 trees in Ellsworth Park and other publically owned properties, like Village Hall.
- A portion of Doctors Park, a Milwaukee County Park, is located in the Village along Lake Michigan in the southeast corner of the Village.
- Home to the 185 acre Schlitz Audubon Nature Center (SANC), located along Lake
  Michigan. The SANC has over six (6) miles of hiking trails, a pre-school and a 60 foot
  tall observation tower. Residents can also rent out their banquet facilities for
  weddings, parties, etc.

• Senior residents are served by the Fox Point-Bayside LX Club, which provides activities six (6) days a week to all seniors in the North Shore Community.

# COMMUNITY AND UTILITY SERVICES

- Provides curbside garbage collection services on a weekly basis to all Village residents, along with biweekly recycling collection services. Fee based up-the-drive service is also available to residents.
- Provides yard waste collection services from spring until the end of fall.
- Provides loose leaf collection services in the fall.



**DCUS Facility Dedication** 

- Maintains 135,000 feet of sanitary sewer lines, as well as 602 manholes. Sewage is
  eventually carried to and treated by the Milwaukee Metropolitan Sewerage District.
- Manages stormwater through a ditch and culvert system. Bayside's stormwater system is completely separate from its sanitary sewer system, and directs stormwater towards outlets that eventually drain into Lake Michigan, with twelve (12) major outfalls.
- Owns and maintains 46.3 miles of street mile lanes.
- The majority of the homes in Bayside have access to municipal water.
  - o 85% of homes have access to City of Mequon municipal water.
  - o 15% served by private well.
- Provides forestry services including tree pruning, planting, and removal on publicowned trees.

# **PUBLIC SAFETY**

- Residents are provided police protection by the Village Police Department. Fire
  protection services are provided by the North Shore Fire Department.
- The Bayside Communication Center services the North Shore Communities of Whitefish Bay, Glendale, Shorewood, Brown Deer, River Hills, Fox Point, and the North Shore Fire Department.
- North Shore Fire Department has 102 FTEs on staff.
- North Shore Fire & Rescue Department has five Stations including Station 85, located in Bayside.
- Bayside Police Department provides 24 hour protection and service.
- Police Department personnel are Emergency Medical Technician (EMT) certified.



North Shore Fire & Rescue Station #85



**Public Safety Communication Center** 



North Shore Fire & Rescue Training Program



Police Squad

# **HONORS AND AWARDS**

## 2016

- Certificate of Excellence from the International City/County Management Association (ICMA) Center for Performance Measurement
- Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award
- Wisconsin City/County Management Association (WCMA) Water Project
- International City/County Management Association (ICMA)Community Partnership Award for Municipal Water Project
- Constant Contact All-Star Award
- Tree USA-Growth Award
- Bird City, USA

#### 2015

- Certificate of Excellence from the International City/County Management Association (ICMA) Center for Performance Measurement
- Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award
- Certificate of Achievement in Financial Reporting (CAFR) from the (GFOA)
- Tree USA-Growth Award
- Bird City, USA
- Constant Contact All-Star Award
- Designated Citizen-Engaged Community Award

#### 2014

- Certificate of Excellence from the International City/County Management Association (ICMA) Center for Performance Measurement
- Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award
- Certificate of Achievement in Financial Reporting (CAFR) from the (GFOA)
- Tree City USA Growth Award
- Bird City, USA
- Wisconsin Department of Natural Resources (DNR), Excellence in Wisconsin Recycling
- Constant Contact All-Star Award
- Designated Citizen-Engaged Community Award

### 2013

- Certificate of Excellence from the International City/County Management Association (ICMA) Center for Performance Measurement
- GFOA Distinguished Budget Presentation Award
- CAFR from the GFOA
- Milwaukee Business Journal, Eureka Award
- Wisconsin City/County Management Association (WCMA) Award for the Consolidated Dispatch Center
- Public Policy Forum 100th Anniversary Salute Award for Transparent Public Communication, Andrew Pederson
- Tree City USA Growth Award
- Bird City, USA

#### 2012

- ICMA Community Partnership Program Excellence Award for the Village's emotionally intelligent signage program and overall daily communications program
- GFOA Distinguished Budget Presentation Award
- Public Policy Forum Intergovernmental Cooperation Award for Consolidated Dispatch Services
- ICMA Performance Measurement Award of Distinction.
- NOAA StormReady Community

## 2011

- Public Policy Forum Innovative Response to Tough Budget Times
- GFOA Distinguished Budget Presentation Award
- International City/County Managers Association (ICMA) Performance Measurement Award of Distinction
- Tree City USA Growth Award
- Bird City Wisconsin

# **LOCATION**

The Village is located in northeast Milwaukee County and the southeast section of Ozaukee County along the shores of Lake Michigan. The Village is serviced by major arterial roads such as Interstate 43, State Highways 32 (Lake Drive) and 100 (Brown Deer Road), and Port Washington Road. Below is the Village street map outlining the municipal boundaries.



#### **HISTORY**

Like much of Wisconsin, and the Midwest overall, the community now known as Bayside was created centuries ago by major glacial advances. The shaping of these glaciers left what is now a small, nestled community adjacent to the shores of Lake Michigan. Small ravines and residential housing shape the current characteristics of the Milwaukee suburb, but a deep history surrounds the Village of Bayside.

The areas first inhabitants, the Paleo-Indian tribes, were hunters and fishermen. The Sauk Indian Trail (now Port Washington Road) was a heavily used, major trail. Chief Waubeka and the last of the Potawatomi Indians left the area in 1845. Much of the area along the lake shore was purchased in 1835 for \$1.25 per acre, a far cry from the flourishing property values that make up today's landscape. The stone Lion's Gates erected in 1911 at Lake Drive and Fairy Chasm Road, which marked the original Donges and Usinger estates, are reminders that Bayside was once an area of a few large homes, summer cottages and farms.



Union Pacific Railroad

In 1953, a small group of residents living in part of the former Town of Milwaukee met to discuss independent incorporation or annexation by the City of Milwaukee. The step into the future was made when 467 persons incorporated the Village of Bayside, on February 13, 1953. Today Bayside comprises approximately 2.39 square miles. Approximately 81 percent of the total acreage is zoned for residential use; 15 percent is natural conservancy (the 225 acre Schlitz Audubon Nature Center and the northern ravines of Nature Conservancy); and 4 percent commercial, recreational and transportation use. There is no industrial property in Bayside. In 2009 there were 4,171 people living in approximately 1,630 homes.

The first village office was located in the original wing of Bayside School. In 1955, the first municipal building, usually called the Village Hall, was constructed. It was torn down in 1998 and a new Village Hall and Police Department was built in 1999. You will find this building at 9075 North Regent Road, just north of the railroad crossing. The Village Manager form of government was adopted in 1956, and recognized by the International City/County Management Association (ICMA) in 2007.

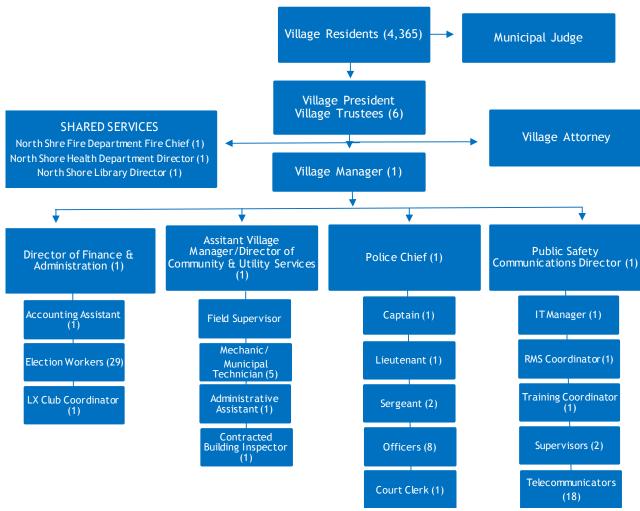


Schlitz Audubon Nature Center

A popular Bayside attraction is the Schlitz Audubon Nature Center, which has a history dating back to the turn of the century. The Center was formerly known as the "Nine Mile Farm" (nine miles from the Schlitz downtown brewery or nine miles from Wisconsin Avenue - depending on which story you believe). The farm land was accumulated by the Uihlein family (owners of Schlitz) in a series of purchases beginning in 1885 and was, in the beginning, a working farm supplying food for the family, hay and grain for hundreds of brewery horses used to deliver beer by wagon, and a pasture and

hospital for the horses in later life. After the 1930's when horses were replaced with trucks, the area remained undeveloped and was given to the Schlitz Foundation. In 1971 the Foundation donated two hundred plus acres to the National Audubon Center for a nature center. Today, the Center occupies 15 percent of the Village at 190 acres, making it the largest tract of undeveloped land in Milwaukee County.

The Village has a six member Board of Trustees and a Village President. The positions are elected to three year terms and are part-time. The Village has a Village Manager overseeing daily operations of the various Village departments. The table below illustrates the organizational chart:



More important than the organizational chart is the "non-silo" manner in which we operate in conducting business through our four Strategic Values. Each initiative, expenditure, and performance metric is categorized by the four strategic values adopted by the Village Board of Trustees:

#### Fiscal Integrity:

Provide strong current and future financial stability.

#### **Civic Engagement**

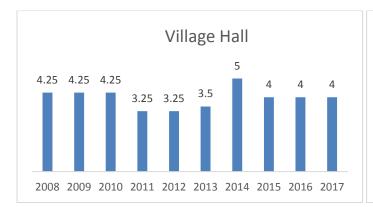
Promote public spaces, community values and transparent communications.

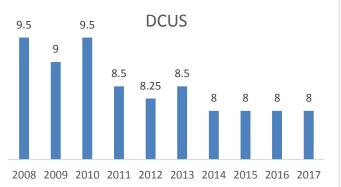
#### Service Excellence:

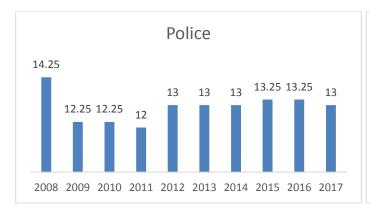
Provide solution-based innovative services.

## Sustainability:

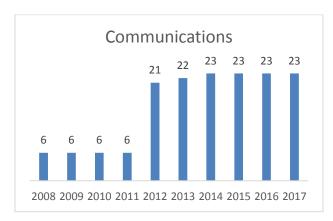
Preserve and promote Village resources.











#### **JOINT SERVICES AND INITIATIVES**

The seven communities that compose the North Shore of metropolitan Milwaukee (Bayside, Brown Deer, Fox Point, Glendale, River Hills, Shorewood, and Whitefish Bay) pride themselves in working collectively to provide the most efficient, cost effective services possible. Joint ventures include:

## Bayside, Brown Deer, Fox Point, Glendale, River Hills, Shorewood, Whitefish Bay

- o Dispatch/911 Services
- o Public Safety Records Management System
- North Shore Fire Department
- North Shore Health Department
- o Milwaukee Area Domestic Animal Control Commission
- o Milwaukee County Public Works Emergency Response Mutual Aid
- Milwaukee County Public Safety OASIS Radio System
- o Public Works Shared Services

#### Bayside, Fox Point, Glendale, River Hills, Shorewood, Whitefish Bay

Joint Incident Command Station

#### Bayside, Brown Deer, Fox Point, River Hills, Schlitz Audubon Nature Center

- o Sanitary Sewer Capacity Management, Operations, and Maintenance
- o Emerald Ash Borer Management Plan

#### Bayside, Fox Point, Glendale, River Hills

North Shore Library

## Bayside, River Hills

Municipal Court

#### Bayside, Fox Point

o Senior Center



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<b>2017</b>   ANNUAL BUDGET   20	

#### FISCAL YEAR 2017 BUDGET EXECUTIVE SUMMARY

The fiscal year 2017 Village budget combines vision, strategic planning, and fiscal prudence. The cost of operating the Village government in 2017 slightly increased from 2016 to cover increased expenses, capital projects and debt services.

The Village continues to focus on the four (4) strategic values adopted by the Village Board of Trustees.

- Fiscal Integrity
- Civic Engagement

- Service Excellence
- Sustainability

The long term financial planning and sustainability is more evident than ever. Dedicated fund balances reserved for debt service and GASB 45 obligations will allow the Village to maintain the high quality of services in 2017.

- The 2017 overall property tax levy is \$4,481,181, an increase of 1.057% over 2016. From 2010 to 2017, the overall property tax levy has increased \$156,928 or 3.63%.
- The 1.057% increase represents a commitment to enhance Village infrastructure, maintain quality services, and cover Village debt service. The 2017 budget includes:
  - Resurfacing Village streets, 0
  - 0 Continued implementation of the Emerald Ash Borer Management plan,
  - Stormwater and culvert replacements,
  - Police vehicles and equipment, 0
  - Replacement of Village snow blower and up-the-drive garbage equipment.
- The tax (mill) rate for 2017 decreases by 1.619% from \$7.41 to \$7.29.
- The sanitary sewer user fee is \$474 in 2017, a \$0.33 per month increase over 2016.
- The storm water management utility fee is \$215.00 in 2017, a \$1.25 per month increase from 2016.
- The largest service expenditure area is the Bayside Communications Center, which services the seven north shore communities and the North Shore Fire Department. Expenditures are anticipated to be \$2,281,077. Approximately \$2.01 million of this budget is funded by the other contracted communities.
- Of each tax dollar collected, approximately 25 cents goes to the Village. The remaining 75 cents is distributed accordingly to the other seven (7) taxing jurisdictions.
- The Village continues to diversify its revenue sources as 67.3% of general fund revenue comes from property taxes.
- The General Fund tax levy (not including special revenue funds) has increased approximately 3.18% since 2010. For comparison purposes, the Consumer Price Index has increased 9.8% during that same time frame.
- Bayside was one of 32 municipal governments worldwide to receive the ICMA Certificate of Excellence in Performance Measurement – the highest level achievable. Bayside was recognized by the Government Finance Officers Association, International City/County Management Association, Bird City USA, and the Tree City USA-Growth Award.



# 2017 BUDGET LETTER OF TRANSMITTAL

Village of Bayside, Office of the Village Manager 9075 N. Regent Road, Bayside, WI, 53217 (414) 351-8818 | | fax (414) 351-8819 apederson@bayside-wi.gov

November 17, 2016

Honorable Samuel D. Dickman, Village President, and Members of the Board of Trustees:

It is with great honor that I present the 2017 recommended Executive Budget. The 2017 budget is the result of the hard work of the Village Board, staff, and community in outlining the goals and priorities for Bayside. The annual budget provides a fresh beginning, while building on the successes from our previous endeavors. Local government continues to be the forefront of service and accountability; and this document shapes the direction of our future.

The ability to maintain this standard stems entirely from the continued effort to maximize efficiencies, work collaboratively, and strive for excellence in each facet of the organization.

The challenge of maintaining a balanced budget continues to become more difficult with each year. The recommended 2017 budget is balanced, while still meeting our continued commitment to a high level of service, and is within the parameters of the financial guidelines set forth by the Village Board.

The Village's budget is the blueprint for financial and policy decisions implemented during each fiscal year. The budget is the single most important document we have for providing the direction and vision for the future of our community. In each section you will find new information regarding ongoing challenges, previous accomplishments, and an eye toward the future. Within the pages of the document, you will find:

- A fiscal plan & guideline
- Revenue and expenditure summaries
- Policy statement
- Goals and objectives
- An annual operating program

- A long range planning guide
- A management tool to ensure financial control
- Capital Improvement Program
- Performance measures to ensure accountability and evaluate performance

## Strategic Values

Each initiative, expenditure, and performance metric is categorized by the strategic values adopted by the Village Board of Trustees:

#### Fiscal Integrity:

Provide strong current and future financial stability.

#### O Civic Engagement:

Promote public spaces, community values, and transparent communications.

#### Service Excellence:

Provide solution-based innovative services.

#### Sustainability:

Preserve and promote Village resources.

# Strong Financial Health

2017 represents the culmination of a multi-year effort of prudent fiscal planning. In 2017, the Village's financial plan includes:



- Full-service general government, community and utility, and public safety services;
- Continue road project schedule as the Village works towards its goal of by 2017 having every road repayed in the last 15 years;
- o Stormwater culvert replacement program.
- Continued emphasis on removal of worst rated Ash trees in Village right of way, as well as planting and diversification of the Village's urban forest through the Emerald Ash Borer Management Plan; and;
- Continued operation of the multi-million dollar consolidated Bayside Emergency Dispatch Communication Center and the North Shore Public Safety Records Management System;
- o Continued funding of shared services including the library, health department, fire department, MADACC and 911 dispatch.

# **Continued Progress**

Each year, the Village Board and staff set an ambitious agenda that involves in-depth performance measures, yearly accomplishments, goals and outstanding challenges. As this document outlines, 2017 is no different. With nearly 100 organization-wide goals, our strategic plan comes fully into focus, as we work to meet and exceed expectations, while delivering the same efficiency-based services residents have come to expect.

#### **Performance Measurement**

Concerning performance measurement, Bayside's Performance Management System received the 2016 International City/County Management Association (ICMA) Center for Performance Measurement "Certificate of Excellence" for the fourth year in a row. It is the highest award a governmental unit can achieve.

- Performance metrics are used throughout the budget document. As is the case with the majority of budgetary functions, the performance measurement section is broken down by strategic initiative, and is also included in the individual budget breakdowns. Top metrics for outcome for each department, and how they relate to everyday operations and funding are used throughout.
  - Village management utilizes performance measures as a way to quantify if expenditures are being used in the most efficient manner.
  - Once performance measures are established, such measures will be used to identify trends and benchmarks for comparison with other communities.
- o This year continues the Village's focus on Budgeting for Outcomes. In traditional budgeting, we start with last year's costs, then add or subtract. In Outcome Based Budgeting, leaders start with organizational efficiency assessments, lean principles, and the results citizens' value. As you will find throughout this document, goal setting and performance measurement, based upon critical outcomes, are key contributors to the Village's funding model and budgeting process.

# How is the Village Spending my Tax Dollars?

\*Denotes separate fee that is not included in the tax levy.

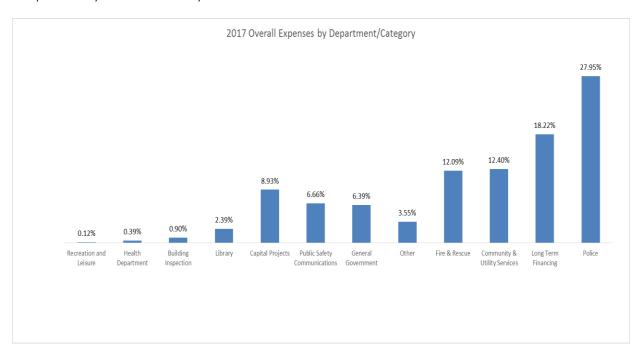
With all of this information, most homeowners will ask, how does this impact me? The average home in Bayside is valued at \$341,700. The Village tax rate is \$7.29/\$1,000 in 2017. The chart below answers one of the most common questions asked by Bayside residents, "How is the Village spending my tax dollars?"

Average Assessed Home Value: \$341,700 Annual Property Tax (Bayside only): \$2,490.99 Sanitary sewer/Stormwater Fees: \$689.00 Monthly Property Tax (Bayside only): \$207.58

The chart below illustrates the cost per month property tax breakdown for various services the Village provides.

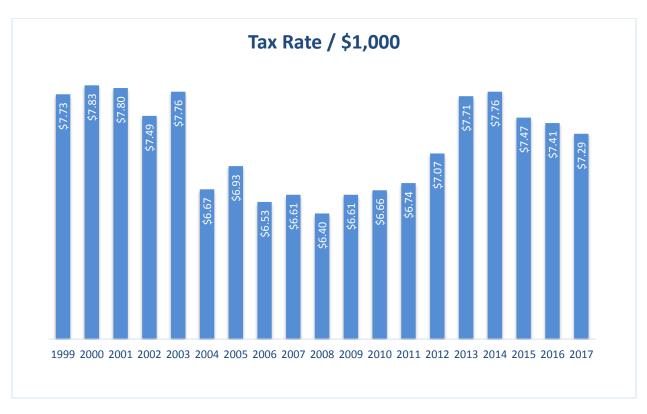
General Government: This accounts for expenditures for Administrative functions, Village Board, elections, Board of Appeals, and property assessments.	\$13.27	Community and Utility Services: This expenditure accounts for public works, streets, garbage, recycling, yard waste, snow removal, and related functions.	\$25.75
<u>Public Safety</u> : This expenditure accounts for the police and municipal court services.	\$58.02	<b>Building Inspection</b> : This expenditure accounts for the permitting and inspection of building related issues.	\$1.88
Fire & Medical Services: This expenditure accounts for the Fire Department and Emergency Medical Services (ambulance).	\$25.10	Long-term Financing: This expenditure accounts for interest and principal payments on outstanding debt.	\$37.81
Recreation & Leisure: This expenditure accounts for supplies and maintenance of Ellsworth Park and the LX Senior Center.	\$0.24	Capital Projects: This expenditure accounts for projects including but not limited to building improvements, equipment purchases, and road construction	\$18.54
Health Department: This expenditure is for the costs associated with the Village's participation in the North Shore Health Department.	\$0.81	Public Safety Communication: This expenditure accounts for operating the joint dispatch center with Fox Point, River Hills, Shorewood, Glendale, Brown Deer and Whitefish Bay.	\$13.82
Other: These expenditures are for costs with general liability insurances, contingency, information technology and legal expenses.	\$7.37	<b>Library</b> : This expenditure accounts for the expenses of the Village joint Library effort with three other north shore communities.	\$4.97
Sanitary Sewer: * Separate utility charge covers expenditures related to the maintenance and operation of the sanitary sewer system. (Annual fee is \$470.00)	\$39.50	Stormwater Management: *Separate utility charge covers expenditures related to the maintenance and operation of the stormwater management system. (Annual fee is \$200.00)	\$17.92
*Department of a there is not in all of a limit of			

The cost of the services the Village provides range from a low of \$0.24 cents per month for Recreation and Leisure services to \$58.02 for Public Safety. Below is the breakout of total expenses by service delivery area in 2017.



#### **Tax Rates**

The chart below illustrates the Village's historical tax rate. Assessed values continued to increase in 2017 which resulted in a decrease in the tax rate.

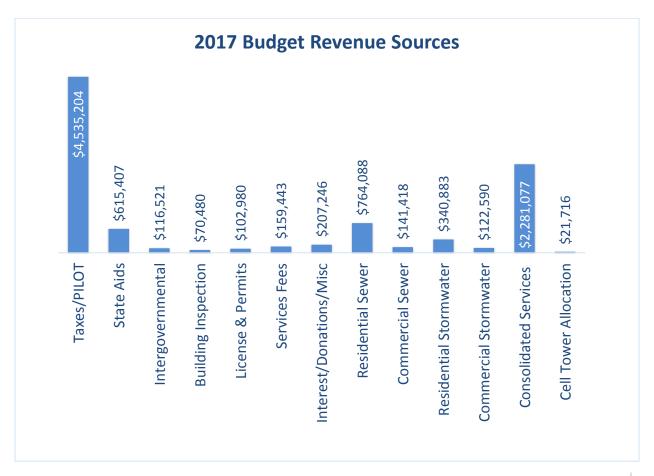


#### Fiscal Year 2017 Financial Plan

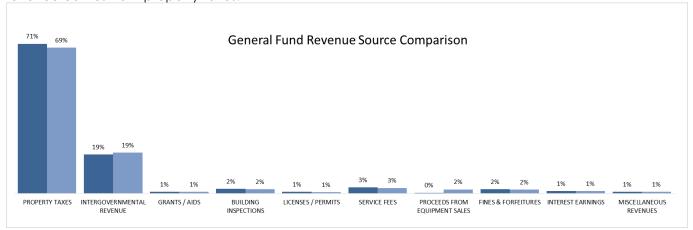
Overall spending of Village operations will be \$10,185,411 in 2017, or 4.04% less than last year, as indicated below. The increase reflects expenditures for additional road projects in 2017. The chart below outlines expenditures for the current year only. It does not reflect debt repayment schedules. The repayment schedule will be reflected in future budgets.

	2016	2017	Percent
	Amended	Recommended	Change
General Fund	\$3,712,550	\$3,575,386	-3.69%
North Shore Library	\$150,207	\$166,572	10.89%
North Shore Fire Department	\$828,194	\$842,477	1.72%
North Shore Health Department	\$26,753	\$27,288	2.00%
Dispatch (Includes Records Management)	\$2,048,319	\$2,281,077	11.36%
Records Management (Combined w/Dispatch)	\$176,089	\$0	-100.00%
Long Term Financial Fund	\$1,235,536	\$1,268,986	2.71%
Sewer Enterprise Fund	\$868,596	\$905,506	4.25%
Stormwater Fund	\$435,993	\$495,972	13.76%
Capital Funds	\$1,132,278	\$622,147	-45.05%
Total Financial Plan	\$10,614,515	\$10,185,411	-4.04%

The 2017 budget relies on several third party funding sources, such as State revenues, designated accounts, and fund balance to pay for services and commodities that would otherwise be required to be paid for from the Village tax levy. In fact, the property tax levy accounts for only 42.96 percent of total revenue sources. Below is a breakdown of revenue sources.



When examining the General Fund, State Aids increased in 2017. Overall, 69% of General Fund revenue comes from property taxes.



#### **Utility Funds**

The fee structure for the Village's two utilities, sanitary sewer fund and stormwater management fund, are proposed to be \$474.00 and \$215.00 respectively on an annual basis. This represents a monthly increase of \$0.33 and \$1.25 respectively, and the increased fees are being used to offset the debt service and Village responsibility for stormwater culverts. The commercial sanitary sewer rate is proposed to be increased from \$4.15 to \$4.18 per thousand.

#### Maintenance of Debt Service

Wisconsin Statutes allow for a maximum debt limit of 5 percent of the community's equalized tax base, or \$30,473,130. The Village's total general obligation debt principal outstanding will be approximately \$12,549,766, which is 41.18 percent of the limit. Remaining general obligation borrowing capacity will be approximately \$17,923,363. Debt service schedules are included within the budget on pages 89 through 92.

#### Capital Improvement Plan

Also included in the budget is a comprehensive capital improvement program. The Village has developed a long-term strategic process for identifying a needs-based replacement schedule for equipment, as well as overall infrastructure. A continual emphasis on the operations, maintenance and upkeep of utilities remains a prevalent priority. In addition, a nearly 20 year road replacement plan helps to outline the schedule for road repair based upon 2016 condition and cost repair estimates.

#### **Fund Balance Health**

Over the course of the last several years, the Village has made a concerted effort to specifically designate fund balance and reduce undesignated fund balances. Of most significance was the development of the designated tax levy stabilization fund balance. This is funded through general fund balance in excess of the 20 percent threshold, and will serve to level the property tax levy impact in future years. Since its inception in 2007, the debt levy stabilization account has funded what would be the equivalent of an 18 percent property tax levy increase. An overview of the Village fund balances is contained on pages 68 through 69.

#### **Fiscal Analysis**

Also included within this budget document is a comprehensive 10 year analysis of fiscal and demographic factors that impact the long-term financial health of the Village. Overall, the analysis shows that the Village is in strong financial condition, but like most entities, public and private, must proceed with caution and exercise fiscal prudence during these difficult economic times. (Appendix A)

#### **Budget Award**

The Government Finance Officers Association of the United States and Canada (GFOA)

presented an award of the Distinguished Budget Presentation to the Village for fiscal year 2016. This marks the ninth consecutive year the Village received the award. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device. We believe this document meets these criteria and will be submitting for award designation for the 2017 budget.

#### Closing

As this budget outlines, the past few years of fiscal responsibility by the Village Board has provided firm ground for future financial integrity and stability. The Village of Bayside is in sound financial condition as evidenced by our continued strong general purpose and revenue bond ratings, as well as our adherence to external and internal financial policies. The Village is also organizationally sound.

During this past year, we are proud that collectively, Bayside has been recognized by the Government Finance Officers Association, International City/County Management Association, Bird City USA, Arbor Day Foundation and Wisconsin DNR for the efforts in implementing the long term strategic values set forth by the Village Board. We believe the 2017 Annual Budget balances the needs of Bayside citizens through a cost conscious effort that ensures future generations can enjoy the high quality of life that residents have come to expect.

I would like to recognize and thank the Village Staff who manage their financial resources on a day-to-day basis with the Village's residents in mind. I would also like to specifically recognize Finance and Administration Director Lynn Galyardt whose talent, knowledge and countless hours of hard work made the creation of this budget possible.

Respectfully Submitted,

Andrew K. Pederson

Andrew K. Pederson Village Manager

# 2017 BUDGET IN BRIEF

The Village of Bayside is pleased to present the 2017 budget in brief. The budget in brief is intended to provide a snapshot overview of the executive budget, giving readers an easily readable summary.

The 2017 budget is balanced, while still meeting our continued commitment to a high level of service. In addition, for the ninth consecutive year, the Village was honored to receive the Government Finance Officers Association Distinguished Budget Presentation Award.

Average Assessed Home Value:
\$341,700
Average Monthly Tax Bill (Village Portion):
\$207.58

# Highlights

- Maintenance of stormwater management system with ongoing culvert replacement program
- Providing high quality services
- Continued Emerald Ash Borer Management
- · Road reconstruction projects
- Citizen Survey
- Sanitary sewer infrastructure evaluation

Average Monthly Payment for Bayside Services			
Public Safety	\$58.02	Capital Projects	\$18.54
Sanitary Sewer	\$39.50	Stormwater Management	\$17.92
Long-term Financing	\$37.81	Public Safety Communication	\$13.82
Community and Utility Services	\$25.75	Library	\$4.97
Fire & Rescue Services	\$25.10	Building Inspections	\$1.88
General Government	\$13.27	Health Department	\$.81
Other	\$7.37	Recreation & Leisure	\$.24



It is important to remember that while the Village of Bayside collects the entire sum of money, approximately 25% is used to fund Village operations such as garbage/recycling collection, public safety and snow plowing. The remaining portion is allocated to each of the seven (7) taxing jurisdictions.

## **BUDGET SCHEDULE**

## June 2016

10 Capital Improvement Plan (CIP) documents distributed to department heads for review and update.

2016 revenue projections completed.

#### July 2016

- 15 CIP department requests due.
- 22 2016 long term goals-strategic initiatives progress update.

Budgeting worksheets distributed to department heads.

Department heads complete 2016 revenue and expenditure projections.

Status of 2016 Village-wide goals updated by each department head. Performance measurement completed.

#### August 2016

16 Department budget requests due.

2017 Long Term goals by each department completed.

Five-year budget projections completed.

- 18-29 Initial sub-committee meetings to review:
  - > 2016 projections
  - Identify operational, service, personnel, and community issues to address in 2017 budget.
  - Discuss budget guidelines.

#### September 2016

8 Village Board of Trustees consideration of budget guidelines and parameters.

#### November 2016

- Distribution of the Village Manager's recommended budget.
- Sub Committee meetings (F&A, DCUS, Public Safety) to review Manager's recommended 7-15 budget and CIP.
- 17 Distribution of recommended budget to the Board of Trustees, sanitary sewer and stormwater utility fee for Public Hearing and to the Board of Trustees for consideration and approval.

Public hearing, final consideration and approval of 2017 Village Budget, Sewer Enterprise Budget and Stormwater Budget.

30 Tax bills mailed.

#### **BASIS FOR BUDGETING**

The basis of budgeting or of accounting refers to the timing of revenue and expenditure recognition. The Village's governmental funds use the modified accrual basis of budgeting and accounting. The budgetary level of control is at the department level. Under the modified accrual basis, revenues are recognized when they become measurable and available and expenditures generally when the related liability is incurred.

The Village maintains two proprietary or enterprise funds and one fiduciary fund, which use the accrual basis of budgeting and accounting. Under the accrual basis, revenues are recognized when they are earned and expenses when they are incurred. The budget is prepared on the same basis as the Village's annual financial statements. One difference between the basis of accounting and the basis of budgeting is in the treatment of capital expenses in the enterprise funds, which are included in budgeted expenditures but capitalized and removed from operating expense as reported in the financial statements.

Property taxes are recorded in the year levied as receivables and deferred revenues. They are recognized as revenues in the succeeding year when services financed by the levy are being provided. In addition to property taxes for the Village, taxes are collected for and remitted to the state and county governments as well as the local school districts, technical college district and sewerage district. Taxes for all state and local governmental units billed in the current year for the succeeding year are reflected as deferred revenues and due to other taxing units. Taxes are levied in December on the assessed value of the prior January 1. Intergovernmental aids and grants are recognized as revenues in the period the related expenditures are incurred, if applicable, or when the Village is entitled to the aids. Other general revenues such as fines and forfeitures, inspection fees, recreation fees, and miscellaneous revenues are recognized when received in cash or when measurable and available.

For 2017, the Villages fund structure contains the following funds:

- 1. General Fund – 10
- 2. Sanitary Sewer Enterprise Fund – 20
- 3. Stormwater Utility Fund- 22
- Public Safety Communications 26 4.
- 5. Consolidated Services Fund - 28
- Lona Term Financial Fund 30 6.
- Police Capital Fund 40 7.
- 8. Community & Utility Services Capital Fund-41
- 9. Administrative Services Capital Fund-42
- Public Safety Communications Capital Fund-46 10.

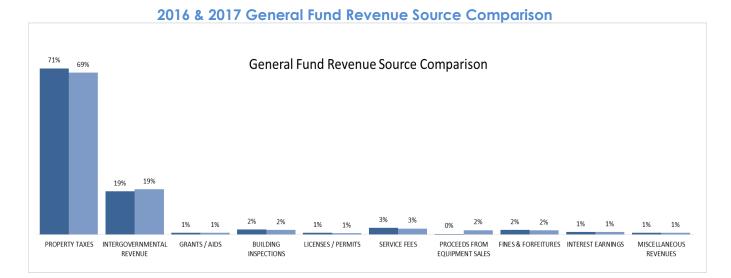
The Village reports the following funds:

- 1. General Fund -The General Fund is the chief operating fund of the Village. This fund accounts for the normal activities of the Village (i.e. police, public works, municipal court, general government, etc.). The major revenue sources for this fund are tax levy, intergovernmental revenues, licenses and permits, fines and forfeiture, interest income and charges for services. The major expenditures for this fund are public safety, public works, building inspections and general government.
- 2. Sanitary Sewer Enterprise Fund – The Sewer Enterprise Fund is used to account for activities that are financed and operated in a manner similar to that found in the private sector. The principal revenues for the fund are generated through user fees. In the enterprise fund, the accrual basis of accounting is used. Revenues are recognized in the accounting period in which they are earned. Expenses are recognized in the accounting period in which they are incurred. Unbilled receivables are recorded when services are provided.

- 3. Stormwater Utility Fund - The Stormwater Utility Fund is used to account for activities that are financed and operated in a manner similar to that found in the private sector. The principal revenues for the fund are generated through ERU fees. In the enterprise fund the accrual basis of accounting is used. Revenues are recognized in the accounting period in which they are earned. Expenses are recognized in the accounting period in which they are incurred. Unbilled receivables are recorded when services are provided.
- 4. Public Safety Communications Fund(s) – These funds were created in response to the Village taking on the Public Safety Dispatching and record Management System function for the Villages of Bayside, Fox Point, River Hills, Brown Deer, Shorewood, Whitefish Bay, City of Glendale, and North Shore Fire Department. Fund 26 houses all operating and maintenance monies, while fund 46 serves as the capital fund for building, technology and infrastructure.
- Consolidated Services Special Revenue Fund- The Consolidated Services special revenue 5. fund accounts for resources legally restricted to supporting expenditures for these specific programs- fire, health, and library. The tax levy is the major source of revenue.
- 6. Long-Term Financial Fund - The Long-Term Financial Fund is used to account for the accumulation of resources for, and the payment of general long-term debt principal, interest, and related costs, excluding that payable from proprietary funds. The tax levy is the major revenue source of revenue.
- 7. Capital Funds- The Capital Funds are used to account for financial resources to be used for the acquisition or construction of capital equipment or facilities in each department other than those financed by proprietary funds.

# **REVENUE SOURCES AND TRENDS**

Property taxes represent the largest source of revenue for the General Fund, providing 69% of the operating revenue. The following charts show a comparison from where the General Fund monies are received.



# **Property Tax Revenue**

The amount of the property tax levy for 2016 has increased slightly. The overall property tax levy for all funds is \$4,481,182. While sources of revenue have been reduced over time, the Village's ability to offset those reductions is restricted by state imposed levy limits. State aids and other sources of revenue have been flat or decreasing in the last ten years. The following table shows the trend in the overall Property Tax Levy:

# **Overall Property Tax Levy (All funds)**



In the last ten years, the overall property tax levy has increased \$236,705 or 5.58%. The Consumer Price Index increase during that same time was 11.36%. The general fund property tax levy is just one portion of the general fund.

# **General Fund Property Tax Levy**



## STATE OF WISCONSIN MONETARY AIDS

Monetary aids from the State of Wisconsin are the second primary source of Village revenues. In totality, revenues from the State have either remained constant or decreased over the trend period analyzed.

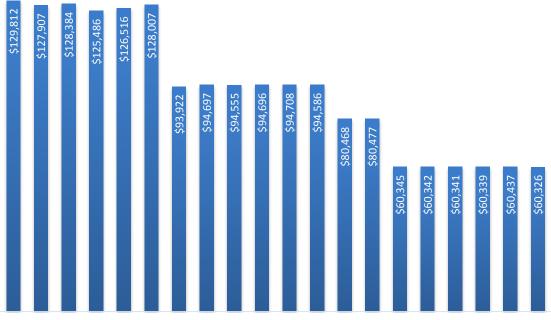
- The State Transportation Aid is the next largest source of revenue at 11.3%. The 2017 anticipated allocation is \$402,837 which is an \$52,372 (14.9%) increase from the 2016 amount received.
- The State funding provision for expenditure restraint is the third largest source at 2.69%. This funding source provides supplemental aids to the Village for limiting expenditure growth.

Overall, State monetary aids were increased by 7.59% in 2017.

State Shared Revenue accounts for 1.69% of the Village's revenue. These revenues are based on a formula that considers per capita and aid able revenue factors. Since 2003, State shared revenue has decreased by 52.87%.

The following table illustrates the trend in overall State revenues discussed above:

# State Shared Revenue



1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017

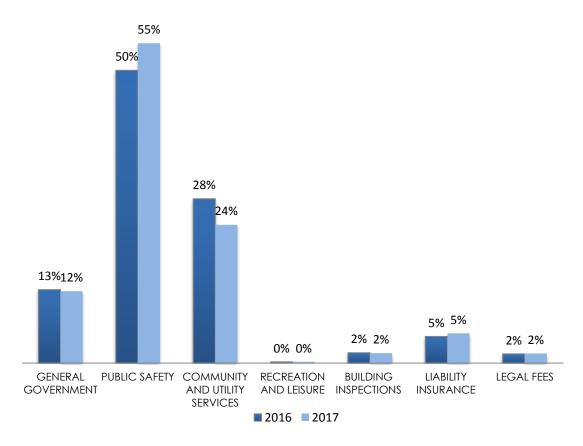
## **OTHER REVENUE SOURCES**

Other sources of revenue represent approximately 7% of the overall Village budget, composed primarily of interest earnings, service fees, and fines and forfeitures. Being primarily a residential community, the Village has very limited options to generate additional forms of revenue.

## **EXPENDITURE TRENDS**

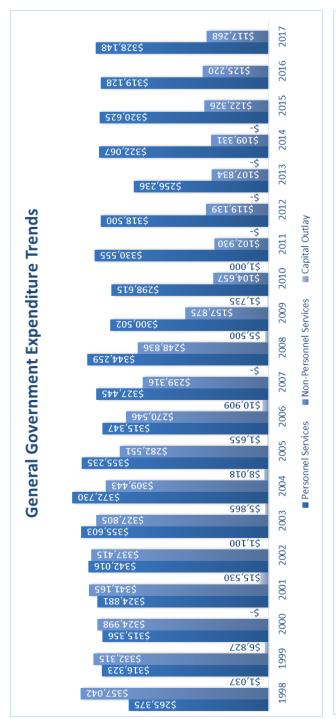
Police expenditures account for over half of the annual general fund expenditures spent in both 2016 and 2017. The charts below illustrate where General Fund monies are allocated.

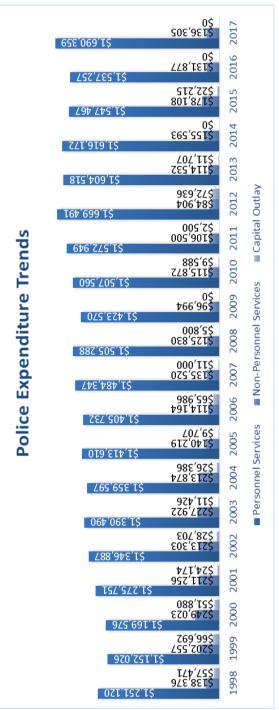
# **General Fund Expenditure Source Comparison**

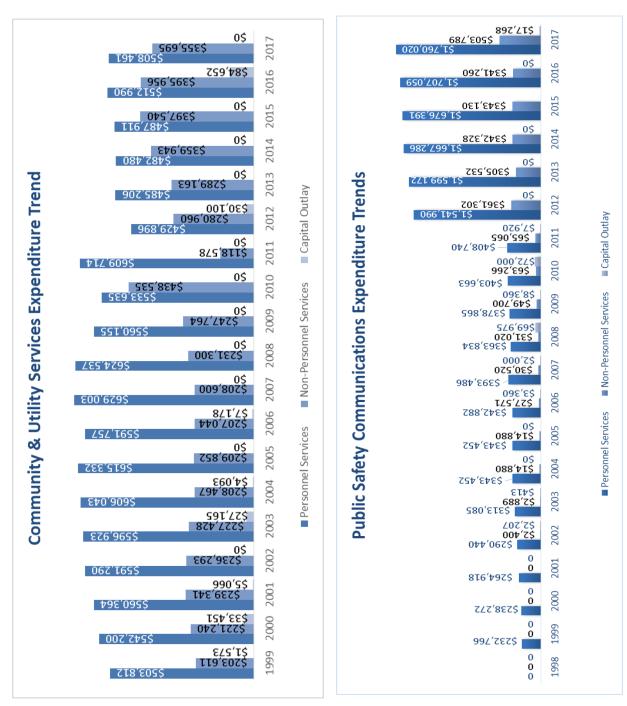


For 2017, the public safety expenditure increased and Department of Community and Utility Services decreased in comparison to 2016 levels.

## **2017 DEPARTMENTAL EXPENDITURES**







Dispatch Consolidations occurred in 1999, 2004 and 2012

<sup>\*</sup>For all graphs; 1999-2015 are actual, 2016 are adopted, and 2017 amounts are proposed

For the 2017 budget, the Village's award winning performance measurement program continues to be based on the Strategic Values set forth by the Village Board. These measurements assist Village staff and Village Board members in planning, evaluating, allocating resources, budgeting, and ultimately making policy decisions. For 2016, the Village's performance measurement program received global recognition for excellence by the International City/County Management Association.

# ICMA

Leaders at the Core of Better Communities

# This Certificate of Excellence

is presented to

Bayside, WI

for exceeding the standards established by the International City/County Management Association in the identification and public reporting of key outcome measures, surveying of both residents and employees, and the pervasiveness of performance management in the organization's culture.

> Presented at the 102nd ICMA Annual Conference Kansas City, Missouri 26 September 2016

ROBERT J. O'NEILL JR. ICMA EXECUTIVE DIRECTOR PATRICIA E. MARTEL ICMA PRESIDENT

# Technology: How New Technology Saves Money

### **Focus of Case Study**

This case study examines how the Police Department is implementing new technology to improve productivity and save money.

#### **Lessons Learned**

Lesson #1: Use of interface technology can be used to save money and improve productivity.

Lesson #2: Use of state grant money to pay for interface provides cost savings.

Lesson #3: All 7 Law **Enforcement Agencies** in the North Shore will be able to use the interface and will share in annual maintenance fees.

The implementation of new technology to District Attorney (DA) Protect achieves two strategic initiatives, as adopted by the Village Board of Trustees, Service Excellence and Fiscal Integrity. The Police Department focuses on providing excellent service to ensure public safety in the community while at the same time also effectively managing personnel costs to ensure fiscal integrity.

#### **RMS to DA Protect: New Technology**

In 2016 the Police Department was awarded a grant in the amount

of \$47,791 from the Wisconsin Department of Justice to allow for an interface between the Police Department Records Management System (RMS) and DA Protect. For criminal cases, officers will be able to click an icon automatically transferring the information to DA Protect. It will also complete the paperwork for charging offenders. This will eliminate about one hour of paperwork at the station and one hour of time spent at the District Attorney's Office, plus travel time.



The grant will fully fund the interface setup. The seven North Shore communities will be responsible for \$5,250 annually for support services.

Currently, officers in Bayside and the six other communities in the North Shore that share the department's RMS must present their criminal cases in person to the Milwaukee County District Attorney's Office. The officer is required to complete four separate forms.

These forms include information such as the name, address and phone numbers of the offenders, victims, and witnesses. Furthermore, the forms include information on the offender's state criminal indentation number, FBI assigned number, arrest tracking number requested charges, and physical description of the offender.

The forms require officers to physically copy information from the RMS to paper forms. An officer physically brings these forms along with other paperwork to the District Attorney's Office where clerks manually transfer the information to the DA Protect software. The process of data entry at the District Attorney's Office on average takes one hour to complete due to the high case volume in the county and the amount of information that needs to be entered. The physical transfer of information is time consuming and prone to error. This time is loss productivity and costly since it is taking officers off the street and in most cases costs the village overtime.

In 2015, Bayside officers presented 30 criminal cases to the Milwaukee County District Attorney's Office. If these cases were presented on straight time only, the cost to the village would have been \$1035.60 just for the one hour data entry at the District Attorney's office.

With the consolidation of dispatch, all seven north shore police departments share the same RMS system. All of the departments will also have the ability to electronically send their paperwork to DA Protect. Just saving the one hour of data entry time at the District Attorney's Office would have saved north shore communities \$27,546.96 in straight time pay in 2015.

\$27,546.96

in data entry annual savings for North Shore communities

#### **Future Goal**

The long term goal of this software interface is to provide the Milwaukee County District Attorney's Office with all of the information they need for a charging decision without an officer being present. If this were to be accomplished this would save on average 3 -4 hours of time officers spend at the District Attorney's Office.

The current charging process at the District Attorney's Office takes an average of three hours. Preparing the paperwork takes the average officer 1 hour to complete. At 2016 straight time pay the average criminal charging process of four hours costs the village \$4,225 for 30 cases. This is money and personnel which can be utilized more efficiently.

## Focus of Case Study

This case study examines the Safe Disposal for Unwanted **Medication Collection** Program.

#### Lessons Learned

Lesson #1: One of the leading causes of drug addiction is fraudulent use of medication.

Lesson #2: Citizens are willing to properly dispose of unwanted medication properly to prevent use by unauthorized persons and protecting the environment.

**Lesson #3**: The ability of a continuous drop off site within the police department increases participation.

The Medication Collection Program achieves three of the strategic initiatives of the Village, as adopted by the Village Board of Trustees, are Service Excellence, Civic Engagement, and Fiscal Integrity.

#### Prescription Medication: From Help to Harm

Over the past several years there has been an increase in drug addiction and overdoses. Unfortunately, many of these addictions come from the very drugs that are made to make us feel better.

Medication that is not needed is stored in closets, dressers, medicine cabinets. Children or others see this medication as an opportunity to get high. Unfortunately even one time can lead to an addiction or an accidental overdose. Pharmacies are not allowed to take back the medication, and flushing unused medication down the drain can lead to environmental problems.



In partnership with Milwaukee Metropolitan Sewage District, the Wisconsin Department of Agriculture, and Wisconsin Department of Justice and Drug Enforcement Administration, the Police Department has a safe and secure way of disposing of unwanted medication at no cost to residents.

#### Collection

In 2012, the Police Department started to collect unwanted medication from residents. The medication is collected and stored in the Police Department secured property vault until Milwaukee Metropolitan Sewage District held a collection day. The medication is then turned over to a disposal company that incinerates the medication rendering the contents to ashes unusable for consumption, and safe to dispose of in a landfill.

The Police Department also partnered with the Wisconsin Department of Justice and Drug Enforcement Administration Drug as a drop off location for their Take Back Initiative which holds "no questions asked" medication collection events throughout the state twice a year. Medication collected is then turned over to the Department of Justice and to a certified disposal company for safe destruction.

### **Medication Collection Reports**

At the start of the Police Department medication collection program, an officer was required to collect the medication from the resident. If no officers were in the station, an officer would have to be called off patrol duties to respond to the station to collect the medication from the resident causing the resident to wait for the officer. The officer would have to take identification information from the resident and create an incident report and property report for each collection. This entire process could take up to an hour, and be an inconvenience to the resident.

On one village clean-up day over 70 separate medication drop offs were done at the police department in 4 hours.

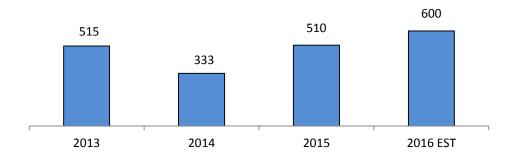
After our initial 2013 collection total of 515 pounds, the medication collection dropped to 333 pounds in 2014 with residents complaining of having to wait for an officer and to provide identification.

#### **Medication Collection Box**

In mid-2014, the department acquired a free postal box from the United States Postal Service to be used a collection station. Officers painted the box, and Fast Signs in Glendale graciously applied decals to the box for free. The box was placed in the lobby of the Bayside Police Department to allow for anonymous 24 hour medication collection. As a result, medication collection in the drug box increased in 2015 to 510 pounds and on track for 600 pounds in 2016.



# **Total Medication Collected In Pounds**



#### **Collection and Disposal Costs**

The Village has been receiving grants from Wisconsin Department of Agriculture, Trade and Consumer Protection to fund officer time to empty and inventory the drop off box. Several times a year officers take the collected medication to collection sites with their time also covered under the grant funding. There is no cost to the village for disposal.

### **Focus of Case Study**

With the State tax levy limits continuing grant funding has become an important source of revenue to offset increasing costs.

#### Lessons Learned

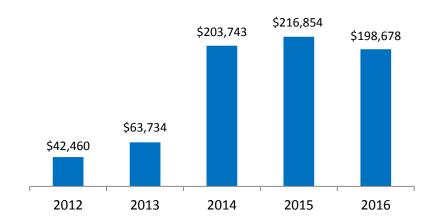
Lesson #1: Grant funding is available from many different sources.

Lesson #2: The Village has been able to complete various projects throughout the Village with the use of grant revenue.

Lesson #3: Proactively seeking additional sources of grant funding has become an important revenue stream.

The Village achieves the strategic initiative of Fiscal Integrity through the use of grant funding to offset expenses. Due to the imposed State of Wisconsin tax levy limits grant funding has become a relied upon revenue stream. In 2016 approximately \$198,000 worth of grant fund has been applied for. The chart below shows the increase in grant revenue received from 2012.

## **Grant Revenue**



There are several different sources the Village uses for continued grant revenue. Milwaukee County Community Development Block Grant program funds have been used throughout the years for a variety of projects ranging from providing an accessible pathway at Ellsworth Park, renovation of the park pavilion,



replacement of the park play area equipment, restoration of the Lions Gates and funding the salary for the LX-Club senior center coordinator.



Another annual grant source is the State of Wisconsin Department of Natural Resources which has provided the most stable grant revenue stream. Both the Recycling Grant and the Urban Forestry Grant generates a total of approximately \$50,000 a year.

#### Focus of Case Study

This case study explores the Village's **Driveway Culvert** Replacement Program which addresses stormwater management in a costefficient manner.

#### **Lessons Learned**

Lesson #1: Enhanced stormwater management efforts benefit the Village of Bayside as a whole.

Lesson #2: Forging partnerships and working together yields mutually beneficial solutions.

Lesson #3: Investing in infrastructure today can provide significant value for the future.

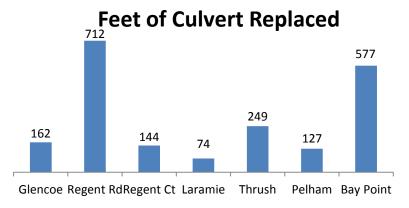
The Village achieves the strategic initiative of Service Excellence through sound stormwater management. Stormwater management was an area of emphasis in 2016. Specifically, the Village took a more active role in addressing stormwater concerns by introducing the Driveway Culvert Replacement Program in conjunction with the annual street resurfacing project.



In the past, residents had the choice of replacing driveway stormwater culverts prior to the road resurfacing project occurring on their street. Stormwater culvert replacement is the resident's responsibility. However, this component was often overlooked due to being cost-prohibitive and scheduling difficulties.

As culvert replacement is an expensive undertaking and the responsibility of the resident, the Village saw an opportunity to provide an affordable solution while attaining better stormwater management throughout the community. If a culvert was deemed necessary to replace, the resident was given the option of working with a private contractor or participating in the Village's Driveway Culvert Replacement Program. A resident could have their culvert replaced for \$300 in the Village Program as opposed to \$2,500 to \$4,000 for a private contractor to do the work.

For residents who participated in the Village's Driveway Culvert Replacement Program, the Village crews worked to replace the culvert and road construction crews paved the bottom of the driveway over the culvert while resurfacing Village roads. In 2016, a total of 79 culverts and 2,045 feet of culvert were replaced.



# Expanding the Options: Garbage and Recycling Alternatives

## Focus of Case Study

This case study examines how the Village has expanded resident options for disposal while promoting recycling and reuse.

#### **Lessons Learned**

Lesson #1: The implementation of the automated system has increased recycling within the Village.

Lesson #2: Providing yard waste collection and drop- off days/nights gives residents the opportunity to recycle items too large for the recycle bin or automated pick-ups.

Lesson #3: The convenience of residents being able to dispose of a wide range of materials at one time during clean-up days has resulted in increased resident participation.

#### Overview

While the Village of Bayside completes roughly 1,000 hours of garbage, 600 hours of recycling, 1,000 hours of yard waste, and 250 hours of loose leaf collection annually, a number of additional resident disposal options are being provided to increase efficiency, effectiveness, and convenience.

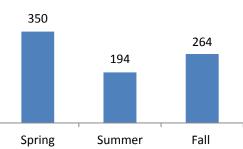
These expanded options include:

- Clean-up days
- Drop-off days/nights
- Bagged yard waste
- Various bins located in the Village Hall lobby
- Special pick-ups

### **Clean-Up Days**

The Village held three clean-up days throughout the course of 2016. Clean-up days allow residents to dispose of yard waste, recycling, and electronics as well as a host of other items. These events

# Clean-Up Day **Participation (Cars)**

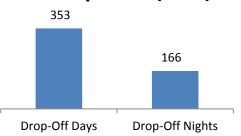


provide residents with an opportunity to dispose of items while completing spring, summer, and fall cleaning. A total of 808 cars were unloaded on the 2016 clean-up days.

## **Drop-Off Days/Nights**

Twelve (12) drop-off days (Saturday) and nights (Tuesday) were held in 2016. These events allow residents to dispose of garbage, yard waste, recycling, and electronics. A total of 519 cars were unloaded.

# **Drop-Off Day/Night Participation (Cars)**



### Clean-Up Days and Drop-Off Days/Nights Summary

In total, 1,327 cars participated in the 2016 clean-up days and drop-off days/nights.

## **Bagged Yard Waste**

Six weeks of bagged yard waste were completed by the Community and Utility Services' crew in addition to eleven weeks of regular yard waste. This method promotes a cleaner and more efficient means of yard waste collection.



## **Village Hall Collection**

Bayside currently has eight (8) bins located in the Village Hall lobby for convenient resident drop-off. The bins have increased environmental awareness in addition to recycling numbers. Collected items include: eye glasses, cell phones, print cartridges, batteries, small electronics, light bulbs, paper for shredding, and plastic bags.

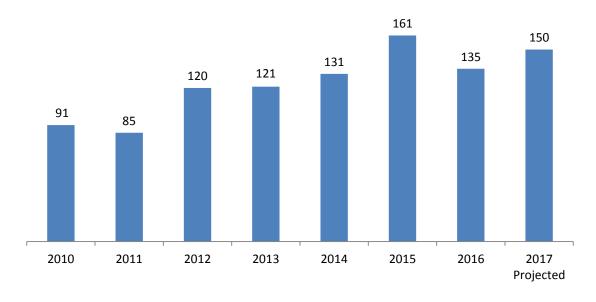




### **Special Pick-Ups**

A special pick-up is required for item(s) which are bulky or in an excessive quantity. This includes such categories as furniture, lawn equipment and tools, yard waste, electronics, household appliances, and other miscellaneous items.





#### Focus of Case Study

This case study examines Training in the Bayside Communications Center

#### **Lessons Learned**

**Lesson #1:** Training for Telecommunicators results in increased efficiency.

**Lesson #2:** Training for Telecommunicators ensures the appropriate response.

Lesson #3: Extensive training for Telecommunicators helps improve response time.

One of the strategic initiatives of the Village of Bayside, as adopted by the Village Board of Trustees, is Service Excellence. The Bayside Communications Center focuses on providing excellent service to ensure the safe, timely, and efficient dispatch of police/fire apparatus to the citizens of the North Shore communities.

#### History

In 2012, the communities of Bayside, Brown Deer, Fox Point, River Hills, Glendale, Shorewood and Whitefish Bay consolidated into one dispatch location serving the seven communities. In addition to the financial savings for the communities and technological advancements provided by Bayside Communications Center, an enhancement was provided by the standardized training which equated to reduced response times for the citizens in the North Shore Communities.

### **Training Standards for Telecommunicators**

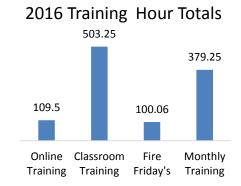
Despite the need, there are no National minimum training standards for 9-1-1 training requirements. Currently, the State of Wisconsin is one of 21 States in the United States that do not have 9-1-1 training requirements.

## **Bayside Communication Training Program**

- New Telecommunicators
  - 384 hours of on the job training
- Telecommunicators
  - 24 hours a year of continued education
- Communication Training Officers
  - 36 hours a year of continued education
- Training Coordinator
  - 48 hours a year of continued education

There's also little consensus on how much training in what subjects is

necessary and how and whether—to fund such training. In the Communication Center, training can be the difference between a bad day and saving a life. Both callers and first responders rely on the skills and knowledge of their Telecommunicators.



# Fiscal Integrity:

Provide strong current and future financial stability.

## Service Excellence:

Provide solution-based innovative services.

# Sustainability:

Provide solutions to promote Village resources.

# **Civic Engagement:**

Promote public spaces, community values and transparent communications.



# FISCAL INTEGRITY

# Provide strong current and future financial stability

## Receive...

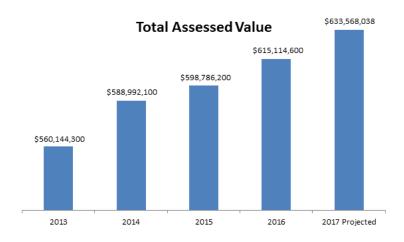
Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Government Finance Officers' Association Certificate of Achievement for Excellence in Financial Reporting	100%	100%	0%	Received Award annually since 2010.
Government Finance Officers' Association Distinguished Budget Award	100%	100%	0%	Received Award annually since 2008.
ICMA Center for Performance Measurement, Excellence in Performance Measurement Award	100%	100%	0%	One of 32 communities internationally to receive the Award.



Expenditures per Capita	2013	2014	2015	2016	2017 Projected
Operating Budget	\$820.79	\$799.68	\$809.56	\$800.08	\$814.62
General Government	\$82.95	\$90.00	\$102.99	\$101.24	\$101.48
Dispatch	\$56.24	\$57.59	\$58.64	\$59.48	\$59.96
Court	\$25.31	\$25.78	\$22.10	\$22.94	\$0.00
Police	\$394.34	\$386.62	\$394.21	\$380.30	\$443.69
Sewer	\$164.86	\$234.41	\$288.87	\$197.90	\$206.31
Community and Utility Services	\$176.80	\$191.86	\$207.09	\$226.85	\$197.30

# ${\bf Complete...}$

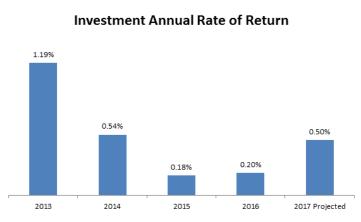
Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Annual Audit	100%	100%	0%	No new material weaknesses were identified.
Annual Budget	100%	100%	0%	Received CAFR and GFOA Budget Award.
Monthly financial reports on Village website	100%	100%	0%	Monthly financial reports are posted as part of the Board Packet each month on the website.
Manage Police overtime costs through improved scheduling	100%	100%	0%	Implement revised scheduling platform.
CIP Updated through 2025 and five year budget projections	100%	100%	0%	A Village wide CIP plan was updated through 2025.
Village succession plan	100%	50%	0%	In 2015, the Village implemented leadership training programs across all Departments.



Measures	2013	2014	2015	2016	2017 projected
Assessable Parcels	1,625	1,625	1,625	1,625	1,625
Total Assessed Value	\$560,144,300	\$588,992,100	\$598,786,200	\$615,114,600	\$633,568,038
Average Assessed Value	\$309,700.00	\$329,648.00	\$335,537.44	\$336,029.00	\$341,700.00

## Administer...

Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Collection of property taxes at the bank	100%	100%	0%	The Village entered into an agreement with Cornerstone to provide collection at Village Hall. Taxes are also collected at Waterstone Bank.
Village awarded grants	100%	100%	0%	The annual Village goal is \$150,000.
Community Development Authority examination of private/public partnerships	25%	0%	0%	This goal will continue into 2017.
Manage B-series bond assessment from municipal water projects	100%	100%	0%	Assessment payments begin in December 2016.



Measures	2013	2014	2015	2016	2017 projected
Tax amount to be collected	\$4,372,787	\$4,372,787	\$4,399,031	\$4,434,291	\$4,481,181
% of taxes collected at Village Hall	95%	95%	25%	N/A	25%
% of taxes collected at Financial Institutions	5%	5%	75%	N/A	75%
Investment rate of return	1.19%	.54%	.18%	.20%	.50%

Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Employee wellness program	100%	100%	0%	The Village will continue the program in 2017 with a goal of 100% participation for all eligible employees and partners.
Updated administrative fee schedule	100%	100%	0%	The fee schedule is updated as needed by the Village Board.
Sponsorship opportunities -Community events	100%	100%	0%	The Village received \$14,669 in donations for Community Events in 2016.
Seek grant funding for special Police training, programs, and fingerprint scanner	N/A	N/A	0%	Seek new and continue existing grant-funded training and programs to enhance Police effectiveness. Work with Wisconsin Department of Justice to obtain a new fingerprint scanner.

Measures and Goals	2013	2014	2015	2016	2017 projected
% of Eligible employees participating in wellness	NA	85%	90%	100%	100%
Community Event	\$3,850	\$6,500	\$14,945	\$14,669	\$8,000



Village Picnic

# SERVICE EXCELLENCE

## Administer...

# Provide solution-based innovative services

Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Crack sealing repairs on necessary Village Streets to improve longevity of the roads	100%	100%	0%	Crack sealing efforts are now performed in-house. A substantial portion of the Village was completed in 2016 and the same will continue in 2017.
Annual street reconstruction project	100%	100%	0%	Street resurfacing took place in 2016. Another project is planned for 2017.
Contract for landscape services for mowing, bed maintenance, etc.	100%	100%	0%	The landscaping and mowing was completed by the contracted landscaper.
Assessment of 20% of the Community and Board of Review	100%	100%	0%	The assessment and BOR process was completed. There was approximately a 3% increase for the Village.
Training Poll Workers and ensuring that Chief Inspectors retain certification	100%	100%	0%	All poll workers and chief inspectors are receiving adequate training to maintain their certifications.
Public Capital Improvement Projects – On time and within budget	75%	100%	0%	King Street stormwater, Street projects, Ravine Lane stormwater, and ditching rehabilitation project

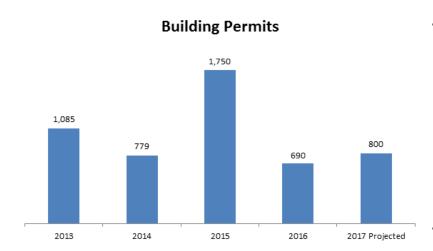


2016 Road Project

Measures	2013	2014	2015	2016	2017 projected
Sidewalks maintained (feet)	14,500	14,500	14,500	14,500	14,500
Streets snowplowed (miles)	46	46	46	46	46
Street/Road Repair DCUS crew hours	709	476	500	500	500
Average Street Rating (scale of 1-10)	6.6	7.0	9.0	9.0	9.0

# Complete...

Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Weekly cleaning and monthly safety inspection of Ellsworth Park	100%	100%	0%	DCUS crews conducted weekly cleaning and a monthly maintenance inspection of Ellsworth Park.
Sanitary Sewer Annual Reporting (ECMAR & CMOM)	100%	100%	0%	Both reports were completed and submitted for 2016. The Village received an "A" grade from the DNR.
Post injury accident report and investigation within 3 days	100%	100%	0%	Following any injury or accident a post accident report was completed.
Quarterly Safety Committee Meetings	100%	100%	0%	Meetings were held in January, February, March, July, and October.



Measures	2013	2014	2015	2016	2017 projected
Workers Compensation (WC) Claims	1	6	7	0	0
WC Mod Factor	1.28	1.16	.70	.86	1.17
Total Permits Issued	1,085	779	1,750	690	800
Residential Code Compliances Issued	118	78	49	1	0

# Utilize...

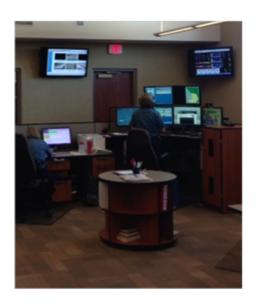
Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Police speed trailer to promote safe driving habits	100%	100%	0%	Rotate the speed trailer to different locations throughout the Village. A permanent sign was installed on Lake Drive.
Records management system for Village Hall records	25%	100%	0%	Property files have been digitized and are now available to be emailed to residents.
New online payment system to make online payments easier	25%	100%	0%	Continue to improve utilization of online payment system and promote online citation payments.
Software to examine the most effective routes for garbage, recycling, yard waste and leaf collections as well as for snow plowing	50%	50%	0%	Promote most efficient and effective routes for Village vehicles (e.g. left turn and reverse avoidance).
GPS software to allow residents to view on live website map where collections have taken place.	50%	100%	0%	Live Collection available at http://www.bayside-wi.gov/535/Live-Collections-Vehicle-Tracking.



Measures	2013	2014	2015	2016	2017 projected
Court cases processed	1,407	1,241	1,452	N/A	N/A
Adult court citations	1,401	1,236	1,446	N/A	N/A
Juvenile court citations	6	5	12	N/A	N/A
Citations issued	1,512	1,207	1,550	N/A	N/A
Warnings Issued	1,054	993	1,050	N/A	N/A
Accidents investigated	141	139	145	N/A	N/A
Arrests	124	113	122	N/A	N/A
Traffic stops	2,372	2,165	2,400	N/A	N/A
Speed trailer locations	20	20	30	N/A	N/A

Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Employee Intranet	100%	100%	0%	The Employee Intranet is accessible to all employees and relevant employee forms and information are posted.
GIS sanitary se wer data entry for cleaning & maintenance	100%	100%	0%	All sewer data has been entered in the GIS system. 2017 goal for crew to be efficient in entering all data in online.
Automated Human Resources functions, including personnel files and performance evaluations with cloud based software	50%	50%	0%	Civic HR is being used for new job postings. Currently updating all employee personnel files to the system to be able to use it for performance evaluations.
Training program for dispatchers	100%	100%	0%	The Dispatch center now has a Training Coordinator who developed an effective plan for training new dispatchers. For 2017, the training will focus on keeping current dispatchers up to date on procedures.

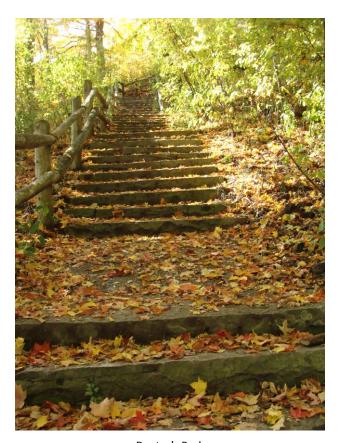
Measures	2013	2014	2015	2016	2017 proposed
Dispatch In-coming calls	93,708	95,054	96,280	101,037	102,064
Dispatch Out-going calls	24,160	24,430	24,329	24,709	24,600
Dispatch Calls	117,868	119,484	67,169	73,008	73,090
Dispatch Calls / day	323	327	184	200	200
Dispatch Calls / hour	13.5	13.7	7.7	8.3	8.3
Dispatch 911 calls	24,959	27,880	30,085	28,877	29,000



Bayside Communications Center

Goals	% Complete 2017	Comments
Maintain low crime through high visibility enforcement model	0%	Officers complete 350 patrol miles per day.
Continue to participate in select traffic safety programs and grants	0%	Participate in Southeaster Wisconsin OWI Task Force or Click It or Ticket with corresponding grant opportunities.
Conduct monthly Police training with a focus on critical issues for the BCC	0%	Participate with partner law enforcement agencies pertinent training, such as active shooter, crash reporting, and major incidents.
Seek multi-jurisdictional Police training and shared equipment/services	0%	Participate in crowd control training and establish a North Shore mutual aid response team.
Conduct weekly Fire Friday trainings with NSFD	0%	Conduct 52 trainings per year to stay up-to-date on evolving fire policies and procedures.
Develop extensive Police fleet maintenance program with DCUS	0%	Establish liaison to DCUS to promote more efficient and effective vehicle maintenance.
Certify Dispatch Training Program through APCO	0%	Redefine leadership roles to including Training Coordinator and develop standardized operating policies and procedures.
Meet the timing goals for dispatch handling 90% of the time	N/A	Ensure public safety calls are being dispatched in an efficient and effective manner
Update dated video and computer software in the squads	N/A	New computer systems and HD cameras in new squads and replace server holding recordings for internal and external purposes.
Utilize call reviews as a basis for performance measure in BCC	N/A	Call reviews will identify areas for improvement and shape the dispatch training program.
Establish four more trainers within BCC	N/A	More trainings in the BCC will bolster the skill set of staff and enhance the training program.
Complete the transition to the Milwaukee County Oasis Radio System	N/A	This will ensure interoperability of the Milwaukee County public safety radio system.
Expand relations with outside agencies by holding on-site training	N/A	Utilize space for new training opportunities to include armor and the traffic incident management system .
Develop database to test Computer Aided Dispatch upgrades prior to going live	N/A	A database to test Computer Aided Dispatch upgrades before going live will promote smooth implementation.

Goals	% Complete 2017	Comments
Negotiate successor RMS agreement	0%	Meet with partner agencies to explore options and identify and mutually-beneficial solution.
Specialized Police Officer training	0%	New officers attend intoximeter training and radar school. Existing officers participate in field and succession training as well as the FBI School of Command and Management.
Evaluate the shared phone system	0%	Evaluate the shared phone system to identify and implement a more reliable and user-friendly solution.
Successfully complete the Police Department WILEG Full Accreditation renewal	0%	Host on-site evaluation of policies and procedures while providing proof of utilization.







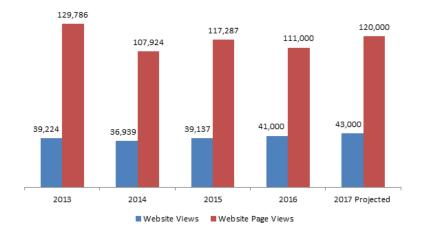
Ellsworth Park

# CIVIC ENGAGEMENT

## Complete...

# Promote public spaces, community values, and transparent communications

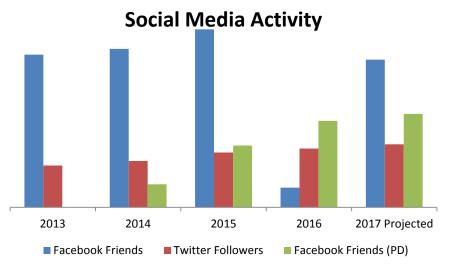
Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Virtual Village Hall on website	100%	100%	0%	The Village Hall website is kept up to date.
Online Service Request Responses	100%	100%	0%	The Village monitors this system regularly with employees receiving emails when notifications are submitted. 548 online service requests submitted in 2016.
Facilitation of Phase 2 of the Voluntary Municipal Water Project	100%	100%	0%	Work on this project was completed in 2016.
Employee Recognition program to award those employees who exemplify excellence in public service	100%	100%	0%	The award program has continued in 2016 with Cory Fuller (Police Officer) and Cindy Baker (Accounting Assistant) receiving the recognition award for the first half of the year.
Citizen survey	0%	0%	0%	Priority for 2017.



Measures	2013	2014	2015	2016	2017 projected
Total website visits	39,224	36,939	39,137	41,000	43,000
Total website page views	129,786	107,924	117,287	111,000	120,000
Average pages per visit	3.90	5.9	4.1	4	4.5
Average minutes on Site	2:55	3:00	3:06	2:26	3:00

## Promote...

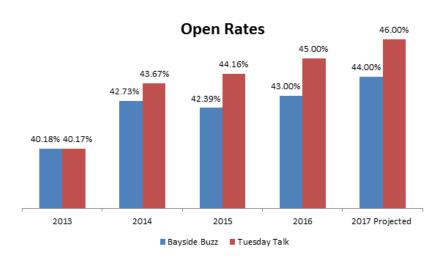
Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Promote Village App for service requests	100%	100%	0%	Launch new Access Bayside App to be promoted on the Village website and in Village Communications.
Facebook	100%	100%	0%	The Village posted 2-3 times per day and ended the year with roughly 700 friends.
Twitter	100%	100%	0%	The Village tweeted 2-3 times per day and was able to increase follows to 298 followers.
Instagram	N/A	100%	0%	The Village set up and began using Instagram in 2016.
Pinterest	100%	N/A	N/A	The Village posts pictures on Pinterest immediately following any event.  There are currently only 42 Pinterest followers. In 2016, the Village switched over to Instagram.
Police parking lot and lobby as safe "Craiglist"	100%	100%	0%	The police parking lot and lobby will continue to be a "Craigslist" friendly



Measures	2013	2014	2015	2016	2017
Facebook Friends	776	805	904	700	750
Twitter Followers	212	235	278	298	320
Facebook Friends (Bayside PD)	N/A	117	314	439	475

# Publish...

Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Monthly Village Scene community newsletter	100%	100%	0%	The Scene is published each month.
Weekly Tuesday Talk and Bayside Buzz	100%	100%	0%	The Talk and Buzz are e-mailed each week as scheduled.
Annual State of the Village publication	100%	100%	0%	The publication was produced.
Monthly employee newsletter to help keep employees informed of events in the Village, personnel programs, wellness and safety initiatives	100%	100%	0%	Employee Newsletter is published two times per month.
Monthly Department reports (DCUS, Police, Finance and Administration, Communications, Building Inspections).	100%	100%	0%	Reports were published each month in the Committee of the Whole packet.
Monthly communications metric report	50%	100%	0%	Information is included in each department's monthly report.



Measures	2013	2014	2015	2016	2017 projected
# of mailed newsletters	21,972	21,972	21,972	21,972	21,972
Cost per mailed newsletter	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Buzz Participants	2,195	2,355	2,489	2,500	2,500
Total Buzz E-mails Sent	228,280	231,400	230,566	232,000	232,000
Buzz Open Rates	40.18%	42.73%	42.39%	43%	44%
Talk Open Rates	40.17%	43.67%	44.16%	45%	46%

# Organize...

Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
4th of July Parade	100%	100%	0%	Parade had over 350 participants.
Village Picnic	100%	75%	0%	Village picnic was a success with over 800 attendees.
Bayside 5k	100%	105%	0%	The 5k had 232 registrants and was able to raise \$1,160 for the MACC Fund.
Fright Night	100%	100%	0%	The Village had a successful Fright Night despite cool weather.
Clean- Up Days	100%	100%	0%	The Village offered 3 Clean-Up Days where over 70,000lbs of materials were collected. Over \$2,000 in donations were also given.
Elections	100%	105%	0%	Organized and effectively ran the four Village elections and Presidential Recount.



5K Run/Walk

Measures	2013	2014	2015	2016	2017 projected
Total Votes Cast	946	3,993	1,109	7,090	1,200
Average Votes per election	473	1,331	1,109	1,773	1,200
5k Registrants	189	256	230	232	300
Recycling Pounds collected	16,460	12,000	12,500	13,300	13,500

# Engage...

Goals	% Complete 2017	Comments
Improve community relations by providing 911 education at schools	0%	Coordinate with Fox Point/Bayside School District to incorporate 911 training during safety week and participate in Bayshore Safety Days.
Promote Community Active Policing	0%	Have an officer attend and participate in community events, walk through Bayside Middle School during open hours, attend organized block parties, and host two charity birthday parties for children at the Police Department
Host additional special information opportunities at the Police Department	0%	Host programs on internet predators for parents, information sessions on various scams, and explore organizing a police citizen's academy.



Police Outreach

Measures	2013	2014	2015	2016	2017 projected
Special Information Police Department Sessions	N/A	N/A	N/A	N/A	5
Engage in Community Policing Activities	N/A	N/A	N/A	N/A	5

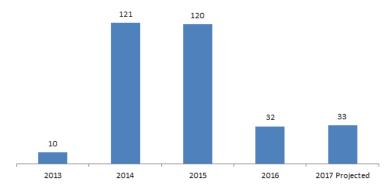
# SUSTAINABILITY

# Preserve and promote the Village's resources

## Administer...

Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Stormwater Ditch Enhancements	100%	100%	0%	This project will include: Tennyson, Greenvale, Fielding, Seneca, King, and Meadowlark.
Implementation of the Urban Forestry Grant for 2016 and Application for 2017	100%	100%	N/A	The Village of Bayside was not awarded the Urban Forestry Grant for 2017.
MMSD PPII project to televise laterals. Make recommendations to homeowners on repairs.	100%	0%	0%	Monies should be available again in 2017.
Televising of NE Quadrant Sanitary Sewer Mains to determine future repair work.	N/A	N/A	0%	The project area is north of Fairy Chasm and east or Regent.

## **Manholes Rehabilitated**



Measures	2013	2014	2015	2016	2017 projected
Manholes rehabilitated	10	121	120	32	33
Sanitary se wer jetting	24,000	12,000	10,000	0	25,000
Sanitary sewer televised	2,870	30,325	2,000	0	5,000

# Achieve....

Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Tree City USA and Growth Award	100%	100%	0%	Achieved this Award annually since 2008.
Bird City USA Award	100%	100%	0%	Achieved this Award annually since 2010.
Increased recycling tonnage collected	0%	100%	0%	Village recycling is up over 10% this year from last. Recycling will continue to be an area of emphasis.
Decreased garbage tons collected	0%	100%	0%	The Village garbage tons have decreased over 2% this year. Decreasing garbage tons will continue to be a goal.
Requirements for NOAA Storm Ready Community	100%	100%	0%	The Village continues to maintain its status as a NOAA Storm Ready Community.

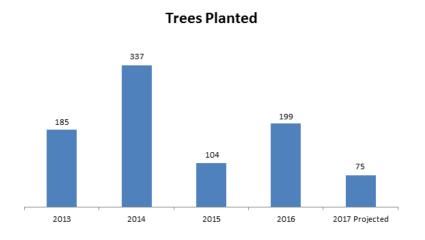


Automated Garbage Truck

Measures	2013	2014	2015	2016	2017
Rubbish collected tons	1,149	1,118	1,200	1,150	1,100
Rubbish Pick-up hours	1,102	1,164	1,210	1,180	1,100
Rubbish collected tons/hour	1.04	.96	1.18	.98	1.00
Rubbish/Household - annually	.71	.69	.80	.71	.68
Recycling collected tons	599	605	572	620	625
Recycling Pick-up hours	681	680	650	740	750
Recycling collected tons/hour	.88	.89	.88	.84	.83
Recycling/Household - annually	.37	.37	.33	.38	.38

# Complete...

Goals	% Complete 2015	% Complete 2016	% Complete 2017	Comments
Plant 100 public trees	100%	100%	0%	The Village planted 199 new trees in 2016.
Remove worst rated 100 Ash Trees	100%	100%	0%	The Village removed sixteen (16) trees in 2016.
Residential Adopt-A-Tree Program	0%	100%	0%	An Adopt-A-Tree Program did not take place in 2015 due to capital construction projects.
Diversification of Village right of way tree population	100%	100%	0%	The Village planted 199 new trees in the Village right of way and species, with the exception of Ash, are under the new 5% species threshold.
Mulch collection and selling of mulch	100%	100%	0%	The Village had the yard waste mulched and has made over \$8,000 in 2016.
Monthly maintenance of lift stations, including pump and alarm checks	100%	100%	0%	Monthly lift station maintenance was completed.
Community Clean-Up Days	100%	100%	0%	Hosted Clean-Up Days in April, July, and October.
Household Hazardous Waste Drop-Off and Prescription Drug Drop-off if grant monies are secured.	100%	100%	0%	Grant monies were secured for 2017. Hosted household hazardous waste drop-off as part of Clean-Up Day in October. Prescription Drug Drop off is offered 24 hours a day 7 days a week at the Police Department.



Measures	2013	2014	2015	2016	2017 projected
Trees Planted	185	337	104	199	75
Yard Waste Hours	1,044	1,050	978	1,300	900
Leaf Vacuum Hours	237	183	245	320	250
Lbs. of prescription drugs collected	505	333	510	600	525

## **2017 FUND BALANCE OVERVIEW**

The Village continues to make a concerted effort to designate and or reduce undesignated fund balances. Of most significance was the development of the tax levy stabilization designated fund balance. This fund is funded through general fund balance in excess of the 20% threshold, and will serve to level the property tax levy impact in future years. Additional designated fund balances include:

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Designated Fund Balances	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
General Fund – 010					
Designated Health Reimbursement	20,194	4,088	2895.08	0	0
Designated Future Budget Expense	145,000	0	100,000	0	0
Designated GASB 45 OPEB	206,315	202,284	178,447	163,761	163,761
Sanitary Sewer Fund - 020					
Designated GASB 45 OPEB	4,000	0	0	0.00	0.00
Designated CWFL Reserve	64,233	66,438	68,641	70,845	73,049
Designated ECMAR	63,548	66,685	64,481	64,481	64,670
Stormwater Utility Fund - 022					
Designated Capital Reserve	11,081	11,081	11,081	11,081	11,081
Consolidated Dispatch Fund - 026					
Designated Health Reimbursement	14,042	11,260	3,396	0	0
Designated Future Budget Expense	27,683	0	77,413	0	0
Consolidated Services Fund - 028					
Designated Future Phones	0	9,320	3,720	18,720	18,720
Long Term Financial Service Fund - 030					
Designated Tax Levy Stabilization	152,469	193,514	295,400	193,847	109,475
Police Capital Project Fund - 040					
Designated Bullet Proof Vest	0.00	6,132	10,132	7,332	8,632
DCUS Capital Project Fund - 041					
Designated Road Reserve	63,636	41,569	41,569	41,569	41,569
Designated DCUS Equipment	30,414	5,414	5,414	5,414	5,414
Designated Building Fund	0	0	75,000	75,000	86,290

Undesignated Fund Balances	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
General Fund	777,365	794,335	740,611	809,406	809,406
Sanitary Sewer Fund	1,361,710	1,427,593	1,982,947	1,536,444	1,534,051
Stormwater Utility Fund	5,073	181,283	20,603	18,231	18,231
Consolidated Dispatch Fund	20,182	133,914	(2,508)	135,463	197,542
Consolidated Services Fund	(35,838)	(16,839)	20,624	5,624	5,624
Long Term Financial Service Fund	3,129	2,216,490	103,598	137,949	137,949
Police Capital Project Fund	75,664	50,805	55,172	51,172	(2,857)
DCUS Capital Project Fund	53,624	4,227,925	458,808	582,754	127,881
Admin Services Capital Project Fund	0.00	5,800	6,576	8,210	8,210

The fund balances for the primary Village funds are illustrated below.

					illustrat					
General Fund	2008 Audited	2009 Audited	2010 Audited	2011 Audited	2012 Audited	2013 Audited	2014 Audited	2015 Audited	2016 Estimated	2017 Proposed
Fund Balance – Begin Jan 1	\$886,337	\$903,297	\$1,106,185	\$1,138,618	\$1,022,397	\$1,001,273	\$1,148,874	\$1,000,708	\$1,021,953	\$1,307,167
Property Tax	2,423,431	2,421,754	2,451,341	2,387,988	2,593,763	2,579,550	2,440,476	2,474,488	2,485,456	2,460,614
Other Revenue	1,126,846 3,533,301	1,150,875 3,369,741	1,259,792 3,678,700	1,134,525 3,638,734	1,143,841 3,758,728	1,192,772 3,624,721	1,113,297 3,701,939	1,205,338 3,658,580	1,106,826 3,307,068	1,114,771 3,575,386
Expenditure Designated Fund Balance	175,794	239,357	110,905	224,211	245,835	371,509	206,372	281,342	163,761	163,761
Undesignated Fund Balance	\$727,503	\$866,828	\$1,027,713	\$798.186	\$755,438	\$777,365	\$794,335	\$740,611	\$1,143,406	\$1.143.406
-Ending Dec 31	\$121,503	\$000,020	\$ 1,027,7 13	\$790,000	\$755,436	\$111,300	\$ 794,335	\$740,611	\$ I, H3,400	\$ 1, 143,400
Public Safety Communication Services										
Fund Balance – Begin Jan 1	n/a	n/a	n/a	\$0	4,665	1,579	61,907	145,174	78,301	197,542
Property Tax	n/a	n/a	n/a	-	246,486	246,846	252,770	257,371	261,051	263,166
Other Revenue	n/a	n/a	n/a	92,324	1,887,109	1,718,186	1,746,907	1,762,161	1,788,348	2,017,911
Expenditure Designated Fund Balance	n/a n/a	n/a n/a	n/a n/a	87,659	2,136,681 12,290	1,904,704 41,725	1,916,410 11,260	2,086,874 80,809	1,930,158 0.00	2,281,077 0.00
Undesignated Fund Balance				_				/		
-Ending Dec 31	n/a	n/a	n/a	4,665	(10,711)	20,182	133,914	(2,508)	197,542	197,542
Consolidated Services										
Fund Balance – Begin Jan 1	n/a \$175,000	\$4,427 \$195,301	36,358 \$1,144,480	19,636 1,227,959.00	19,636 940,638	16,777 949,118	(16,839) 252,770	66,428 989,434	24,344 984,883	24,344 1,017,064
Property Tax Other Revenue	\$268,906	\$263,658	\$ 1, 144,460	286,660	27,583	35,568	1,746,907	43,471	19,273	19,273
Expenditure	\$459,384	\$427,028	\$1,481,773	1,481,620	971,080	1,018,302	1,916,410	1,020,818	1,004,156	1,036,337
Designated Fund Balance	\$8,549	\$24,409	\$16,929	61,845	52,615	-	9,320	3,720	18,720	18,720
Undesignated Fund Balance	(\$4,122)	11,949	2,707	(42,209)	(35,838)	(16,839)	57,108	20,624	5,624	5,624
-Ending Dec 31  Debt Service					1					
Fund Balance – Begin Jan 1	\$818,968	\$ 118,010	\$81,960	\$178,474	\$178,474	\$161,565	\$155,598	\$2,410,004	\$398,998	\$331,796
Property Tax	659,034	703,584	542,232	546,841	570,699	570,699	570,699	652,859	652,859	681,525
Other Revenue	229,693	234,461	341,280	454,934	1,941,922	573,419	2,906,964	706,218	515,476	503,089
Expenditure Designated Fund Balance	1,589,685 112,801	931,689 76,815	786,998 175,068	1,001,775 180,744	2,529,530 138,860	1,150,085 152,469	1,223,257 193,514	3,367,702 295,400	1,235,537 193,847	1,268,986 109,475
Undesignated Fund Balance						7				
-Ending Dec 31	\$5,209	\$5,145	\$3,406	(\$2,270)	\$22,705	\$3,129	2,216,490	103,598	137,949	137,949
Capital Projects			,							
Fund Balance – Begin Jan 1 Property Tax	\$302,554 131,902	\$378,633 118,000	n/a n/a	n/a n/a	n/a n/a	n/a n/a	n/a n/a	n/a n/a	n/a n/a	n/a n/a
Other Revenue	350,845	337,943	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Expenditure	406,668	512,525	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Designated Fund Balance	364,160	0	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Undesignated Fund Balance  –Ending Dec 31	\$14,473	\$0	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Police Capital Projects										
Fund Balance – Begin Jan 1	n/a	n/a	\$67,469	\$75,293.51	\$23,703	\$53,380	\$75,663.51	\$56,937	\$65,304	\$58,503.51
Property Tax	n/a	n/a	0	0	21,201	79,227	51,609	41,836	7,000	64,706
Other Revenue	n/a	n/a	49,231	94,450	30,513	134,744	7,500	5,275	42,000	447.425
Expenditure Designated Fund Balance	n/a n/a	n/a n/a	41,406 54,435	146,041 19,433	22,037 10,485	191,687	77,836 6,132	42,111 10,132	13,800 7,332	117,435 8,632
Undesignated Fund Balance	n/a	\$ 18,098	\$20,859	\$4,270	\$42,895	\$75,664	\$50,805		.,,,,,	-,
-Ending Dec 31	n/a	\$ 10,090	\$20,659	\$4,270	342.093				CE1470	(CO 0E7)
DCUS Capital Projects					, ,	\$75,004	φου,ουσ	\$55,172	\$51,172	(\$2,857)
	2/2	2/2	£422.24.4	PE2 474						
Fund Balance – Begin Jan 1 Property Tax	n/a n/a	n/a n/a	\$ 132,244 186,200	\$53,471 210,000	\$784,254	223,288	147,674	4,274,908	580,791	704,737
Property Tax Other Revenue	n/a n/a n/a	n/a n/a n/a	\$132,244 186,200 264,043	\$53,471 210,000 985,088						
Property Tax Other Revenue Expenditure	n/a n/a n/a	n/a n/a n/a	186,200 264,043 529,016	210,000 985,088 464,305	\$784,254 - 106,920 667,886	223,288 - 77,480 153,094	147,674 145,579 4,478,747 497,092	4,274,908 32,500 732,136 4,448,254	580,791 91,821 1,072,032 1,039,907	704,737 43,394 5,000 491,977
Property Tax Other Revenue Expenditure Designated Fund Balance	n/a n/a	n/a n/a	186,200 264,043	210,000 985,088 464,305 96,290	\$784,254 - 106,920	223,288 - 77,480	147,674 145,579 4,478,747	4,274,908 32,500 732,136	580,791 91,821 1,072,032	704,737 43,394 5,000 491,977 133,273
Property Tax Other Revenue Expenditure	n/a n/a n/a	n/a n/a n/a	186,200 264,043 529,016	210,000 985,088 464,305	\$784,254 - 106,920 667,886	223,288 - 77,480 153,094	147,674 145,579 4,478,747 497,092	4,274,908 32,500 732,136 4,448,254	580,791 91,821 1,072,032 1,039,907	704,737 43,394 5,000 491,977
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services	n/a n/a n/a n/a	n/a n/a n/a 135,988	186,200 264,043 529,016 32,815	210,000 985,088 464,305 96,290	\$784,254 - 106,920 667,886 141,050	223,288 - 77,480 153,094 94,050	147,674 145,579 4,478,747 497,092 46,983	4,274,908 32,500 732,136 4,448,254 121,983	580,791 91,821 1,072,032 1,039,907 121,983	704,737 43,394 5,000 491,977 133,273
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects	n/a n/a n/a n/a n/a	n/a n/a n/a 135,988 (\$3,744)	186,200 264,043 529,016 32,815 \$20,656	210,000 985,088 464,305 96,290 \$687,964	\$784,254 	223,288 - 77,480 153,094 94,050 \$53,624	147,674 145,579 4,478,747 497,092 46,983 4,227,925	4,274,908 32,500 732,136 4,448,254 121,983 458,808	580,791 91,821 1,072,032 1,039,907 121,983 582,754	704,737 43,394 5,000 491,977 133,273 127,881
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1	n/a n/a n/a n/a n/a	n/a n/a n/a n/a 135,988 (\$3,744)	186,200 264,043 529,016 32,815 \$20,656	210,000 985,088 464,305 96,290 \$687,964	\$784,254 - 106,920 667,886 141,050 \$82,238	223,288 - 77,480 153,094 94,050 \$53,624	147,674 145,579 4,478,747 497,092 46,983 4,227,925	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800	580,791 91,821 1,072,032 1,039,907 121,983 582,754	704,737 43,394 5,000 491,977 133,273 127,881
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects	n/a n/a n/a n/a n/a	n/a n/a n/a 135,988 (\$3,744)	186,200 264,043 529,016 32,815 \$20,656	210,000 985,088 464,305 96,290 \$687,964	\$784,254 	223,288 - 77,480 153,094 94,050 \$53,624	147,674 145,579 4,478,747 497,092 46,983 4,227,925	4,274,908 32,500 732,136 4,448,254 121,983 458,808	580,791 91,821 1,072,032 1,039,907 121,983 582,754	704,737 43,394 5,000 491,977 133,273 127,881
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure	n/a	n/a n/a n/a 135,988 (\$3,744) n/a n/a n/a	186,200 264,043 529,016 32,815 \$20,656	210,000 985,088 464,305 96,290 \$687,964	\$784,254 - 106,920 667,886 141,050 \$82,238	223,288 - 77,480 153,094 94,050 \$53,624	147,674 145,579 4,478,747 497,092 46,983 4,227,925	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945	580,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330	704,737 43,394 5,000 491,977 133,273 127,881
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance	n/a n/a n/a n/a n/a n/a n/a n/a	n/a n/a n/a 135,988 (\$3,744) n/a n/a	\$6,200 264,043 529,016 32,815 \$20,656	210,000 985,088 464,305 96,290 \$687,964	\$784,254 - 106,920 667,886 141,050 \$82,238	223,288 - 77,480 153,094 94,050 \$53,624	147,674 145,579 4,478,747 497,092 46,983 4,227,925 \$0 11,500 10,562	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152	580,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance	n/a	n/a n/a n/a 135,988 (\$3,744) n/a n/a n/a	\$6,200 264,043 529,016 32,815 \$20,656	210,000 985,088 464,305 96,290 \$687,964	\$784,254 - 106,920 667,886 141,050 \$82,238	223,288 - 77,480 153,094 94,050 \$53,624	147,674 145,579 4,478,747 497,092 46,983 4,227,925 \$0 11,500 10,562	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152	580,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance	n/a	n/a n/a n/a 135,988 (\$3,744) n/a n/a n/a	\$6,200 264,043 529,046 32,815 \$20,656	210,000 985,088 464,305 96,290 \$687,964	\$784,254 - 106,920 667,886 141,050 \$82,238	223,288 - 77,480 153,094 94,050 \$53,624	147,674 145,579 4,478,747 497,092 46,983 4,227,925 \$0 11,500 10,562 6,262	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152 28,321	\$80,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance –Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund	n/a n/a n/a n/a n/a n/a n/a n/a n/a	n/a n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a s 0 \$0	\$6,200 264,043 529,016 32,815 \$20,656 \$0 	210,000 985,088 464,305 96,290 \$687,964	\$784,254 - 106,920 667,886 141,050 \$82,238 \$0 - - - \$0	223,288 - 77,480 153,094 94,050 \$53,624 \$0 - - - - \$0	147,674 145,579 4,478,747 497,092 46,983 4,227,925 \$0 11,500 10,562 6,262 \$5,800	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152 28,321 \$6,576	\$80,791 91,821 1,072,032 10,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000 12,735
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance -Begin Jan 1	n/a	n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a s 0 \$0 \$2,005,254	\$6,200 264,043 529,016 32,815 \$20,656 \$0 	210,000 985,088 464,305 96,290 \$687,964 \$0 	\$784,254 - 106,920 667,886 141,050 \$82,238 - - - - - \$0	223,288 - 77,480 153,094 94,050 \$53,624 \$0 - - - \$0	147,674 145,579 4,478,747 497,092 46,983 4,227,925 \$0 11,500 10,562 6,262 \$5,800	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152 28,321	\$80,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance – Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance -Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance – Begin Jan 1 Property Tax	n/a	n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a s0 \$2,005,254	\$6,200 264,043 529,016 32,815 \$20,656 \$0 - - - - \$0 \$1,950,894	210,000 985,088 464,305 96,290 \$687,964 \$0 - - - - \$0 \$1,962,254	\$784,254 - 106,920 667,886 141,050 \$82,238 \$0 - - - \$0 \$2,049,606 0	223,288 	147,674 145,579 4,478,747 497,092 46,983 4,227,925 \$0 11,500 10,562 16,262 \$5,800	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152 28,321 - \$6,576	\$80,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365 - \$8,210	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 \$8,210 \$8,210 \$8,210
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance -Begin Jan 1	n/a	n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a s 0 \$0 \$2,005,254	\$6,200 264,043 529,016 32,815 \$20,656 \$0 	210,000 985,088 464,305 96,290 \$687,964 \$0 	\$784,254 - 106,920 667,886 141,050 \$82,238 - - - - - \$0	223,288 - 77,480 153,094 94,050 \$53,624 \$0 - - - \$0	147,674 145,579 4,478,747 497,092 46,983 4,227,925 \$0 11,500 10,562 6,262 \$5,800	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152 28,321 \$6,576	\$80,791 91,821 1,072,032 10,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000 12,735 \$8,210 1,671,770 0
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance —Ending Dec 31 Administrative Services Capital Projects Fund Balance—Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance Fending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance—Begin Jan 1 Property Tax Other Revenue	n/a	n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a n/a n/a 0,0 0,0 0,0 0,0 0,0 0,0 0,0 0,0 0,0 0,	\$6,200 264,043 529,016 32,815 \$20,656 \$0 - - - - \$0 \$1,950,894 0 754,325	210,000 985,088 464,305 96,290 \$687,964 \$0 - - - \$0 \$1,962,254 0 788,989	\$784,254 - 106,920 667,886 141,050 \$82,238 \$0 - - - - \$0 \$2,049,606 0 907,869	223,288 - 77,480 163,094 94,050 \$53,624 \$0  - \$0 1945,331 0 271,721	147,674 145,579 4,478,747 4,78,747 46,983 4,227,925 \$0 11,500 10,562 6,262 \$5,800 1,493,491 0 955,340	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152 28,321 - \$6,576  1,560,716 0 854,789	\$80,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365 - \$8,210	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000 12,735 - \$8,210 1671,770 0 905,506
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance – Begin Jan 1 Property Tax Other Revenue Expenditure Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance – Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Balance – Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Other Assets	n/a	n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a n/a n/a 0 \$0  \$2,005,254 0 707,468 647,659 155,748	\$6,200 264,043 529,016 \$20,656 \$0 - - - - \$0 \$1,950,894 0 754,325 742,965	210,000 985,088 464,305 96,290 \$687,964 \$0 - - - \$0 \$1,962,254 0 788,989 701638 128,266 1,450,982	\$784,254 - 106,920 667,886 44,050 \$82,238 \$0 - - - \$0 \$2,049,606 0 907,869 1012,144 133,324 1,460,739	223,288	\$10,000 \$10,00	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152 28,321 - \$6,576 1,560,716 0 854,789 734,807 133,122 1,001,110	\$80,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365 - \$8,210 1680,698 0 859,668 868,596 135,326 998,906	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 \$8,210 1,671,770 0 905,506 905,506 905,506
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance -Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Other Assets Cash	n/a	n/a n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a 0,000 \$2,005,254 0 0 707,468 647,659 155,748	\$6,200 264,043 529,016 32,815 \$20,656 \$0 	210,000 985,088 464,305 96,290 \$687,964 \$0 - - - \$0 \$1,962,254 0 788,989 701638 128,266	\$784,254 -106,920 667,886 141,050 \$82,238 	223,288 77,480 153,094 94,050 \$53,624 \$0 \$0 1,945,331 0 27,1721 723,561 131,781	147,674 145,579 4,478,747 497,092 46,983 4,227,925 \$0 11,500 10,562 5,5,800 1,493,491 0 955,340 888,15 133,23	4,274,908 32,500 732,564 4,448,254 121,983 458,808 \$5,800 14,945 14,62 28,321 - \$6,576 0 854,789 734,807	\$80,791 91,821 1,072,032 1,039,907 121,983 \$82,754 \$6,576 9,330 14,669 22,365 - \$8,210 1,680,698 0 859,668 868,596	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 \$8,210 1,671,770 0 905,506 905,506 905,506
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance - Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance - Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Other Assets Cash Undesignated Fund Balance	n/a	n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a n/a n/a 0 \$0  \$2,005,254 0 707,468 647,659 155,748	\$6,200 264,043 529,016 32,815 \$20,656 \$0 - - - - \$0 \$1,950,894 0 754,325 742,965 119,508	210,000 985,088 464,305 96,290 \$687,964 \$0 - - - \$0 \$1,962,254 0 788,989 701638 128,266 1,450,982	\$784,254 - 106,920 667,886 44,050 \$82,238 \$0 - - - \$0 \$2,049,606 0 907,869 1012,144 133,324 1,460,739	223,288	\$10,000 \$10,00	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152 28,321 - \$6,576 1,560,716 0 854,789 734,807 133,122 1,001,110	\$80,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365 - \$8,210 1680,698 0 859,668 868,596 135,326 998,906	704,737 43,394 5,000 491,977 133,273 127,88 \$8,210 4,735 8,000 12,735 - \$8,210 0,000 1,000
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance -Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Other Assets Cash	n/a	n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a n/a n/a n/a 15,005,254 0 707,468 647,659 155,748 1,639,398 283,156	\$6,200 264,043 529,016 \$20,656 \$0 	210,000 985,088 464,305 96,290 \$687,964 \$0 - - - \$0 \$1,962,254 0 788,989 70,1638 128,266 1,450,982 470,358	\$784,254 - 106,920 667,886 44,050 \$82,238 \$0 - - - - \$0 \$2,049,606 0 907,869 1012,144 133,324 1,460,739 351,267	223,288	\$0 \$1,476,74 \$1,55,79 \$4,748,747 \$497,092 \$46,983 \$4,227,925 \$1,262 \$5,800 \$1,493,491 0 955,340 888,15 13,123 1001,109 426,484	4,274,908 32,500 73,216 4,448,254 4,448,254 458,808 \$5,800 14,945 14,152 28,321 - \$6,576 1,560,746 0 854,789 734,807 133,122 1,001,110 546,466	\$80,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365 - \$8,210 1680,698 0 859,668 868,596 135,326 998,906 537,538	704,737 43,394 5,000 491,977 133,273 127,88 \$8,210 4,735 8,000 12,735 - \$8,210 0,000 1,000
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance —Ending Dec 31 Administrative Services Capital Projects Fund Balance —Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance —Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance —Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance —Capital Dec 31 Capital Sanitary Sewer Enterprise Capital San	n/a	n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a n/a n/a n/a 15,988 (\$3,744)	\$6,200 264,043 529,016 32,815 \$20,656 \$0 - - - - \$0 \$1,950,894 0 754,325 742,965 119,508 1,532,791 309,955 \$1,842,746	210,000 985,088 464,305 96,290 \$687,964 \$0 - - \$0 \$1,962,254 0 788,989 701638 128,266 1450,982 470,358 \$1,921,340	\$784,254 - 106,920 667,886 141,050 \$82,238 \$0 - - - - \$0 \$2,049,606 0 907,869 1,012,144 1,460,739 351,267 \$1,812,007	223,288 -77,480 163,094 94,050 \$53,624  \$0 \$0 271,721 723,561 11,781 1002,451 359,259 \$1,361,710	147,674 145,579 4,478,747 497,925 46,983 4,227,925 \$0 11,500 10,562 6,262 \$5,800 1493,491 0 955,340 888,15 131,23 1001,199 426,484 \$1,427,593	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152 28,321 - \$6,576 0 854,789 734,807 13,122 1,00,110 546,466 \$1,547,576	\$80,791 91,821 1072,032 1039,907 121,983 582,754 \$6,576 9,330 14,669 22,365 - \$8,210 1680,698 0 859,668 868,596 135,326 998,906 537,538 \$1,536,444	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000 12,735 \$8,210 1,671,770 0 905,506 905,506 137,719 996,513 537,538 \$1,534,051
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance -Inding Dec 31 Sonitary Sewer Enterprise Fund Undesignated Fund Balance -Ending Dec 31 Stormwater Revenue -Ending Dec 31 Stormwater Revenue Fund Fund Balance -Begin Jan 1	n/a	n/a n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a n/a 0,0 0 707,468 647,659 155,748 1,639,398 283,156 \$1,795,146	\$6,200 264,043 529,016 \$20,656 \$0 	210,000 985,088 464,305 96,290 \$687,964 \$0 - - - \$0 \$1,962,254 0 788,989 70,1638 128,266 1,450,982 470,358	\$784,254 - 106,920 667,886 141,050 \$82,238 \$0  - \$0 \$2,049,606 0 907,869 1012,144 133,324 1,460,739 351,267 \$1,812,007	223,288	\$0 \$1,476,74 \$1,55,79 \$4,748,747 \$497,092 \$46,983 \$4,227,925 \$1,262 \$5,800 \$1,493,491 0 955,340 888,15 13,123 1001,109 426,484	4,274,908 32,500 73,216 4,448,254 4,448,254 458,808 \$5,800 14,945 14,152 28,321 - \$6,576 1,560,746 0 854,789 734,807 133,122 1,001,110 546,466	\$80,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365 - \$8,210 1680,698 0 859,668 868,596 135,326 998,906 537,538	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000 12,735 \$8,210 1,671,770 0 905,506 905,506 137,719 996,513 537,538 \$1,534,051
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance —Ending Dec 31 Administrative Services Capital Projects Fund Balance—Begin Jan 1 Property Tax Other Revenue Expenditure Undesignated Fund Balance —Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance—Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance —Cother Revenue Expenditure Designated Fund Balance Other Assets Cash Undesignated Fund Balance —Ending Dec 31 Stormwater Revenue Fund Fund Balance—Begin Jan 1 Property Tax	n/a	n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a n/a n/a n/a 0 \$0  \$2,005,254 0 707,468 647,659 155,748 1,639,398 283,156 \$1,795,146	\$6,200 264,043 529,016 32,815 \$20,656 \$0 	210,000 985,088 464,305 96,290 \$687,964 \$0 - - \$0 \$1,962,254 0 788,989 701638 128,266 1450,982 470,358 \$1,921,340	\$784,254 - 106,920 667,886 141,050 \$82,238 \$0 - - - - \$0 \$2,049,606 0 907,869 1012,144 133,324 1,460,739 351,267 \$1812,007	223,288	\$10,579 \$4,787,747 \$45,579 \$4,787,747 \$497,092 \$46,983 \$4,227,925 \$10,562 \$5,800 \$1,493,491 0 955,340 888,15 \$3,123 \$10,01,09 \$26,484 \$14,27,593 \$16,154	4,274,908 32,500 732,136 4,448,254 421,983 458,808 \$5,800 14,945 14,152 28,321 - \$6,576 1,560,716 0 854,789 734,807 133,122 1,001,110 546,466 \$1,547,576	\$80,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365 - \$8,210 1680,698 0 859,668 868,596 135,326 998,906 537,538 \$1,536,444	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000 12,735 - \$8,210 905,506 905,506 137,719 996,513 537,538 \$1,534,051
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance -Inding Dec 31 Sonitary Sewer Enterprise Fund Undesignated Fund Balance -Ending Dec 31 Stormwater Revenue -Ending Dec 31 Stormwater Revenue Fund Fund Balance -Begin Jan 1	n/a	n/a n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a n/a 0,0 0 707,468 647,659 155,748 1,639,398 283,156 \$1,795,146	\$6,200 264,043 529,016 \$20,656 \$0 	210,000 985,088 464,305 96,290 \$687,964 \$0 - - - \$0 \$1,962,254 0 788,989 701638 \$1,921,340 \$1,921,340	\$784,254 - 106,920 667,886 141,050 \$82,238 \$0  - \$0 \$2,049,606 0 907,869 1012,144 133,324 1,460,739 351,267 \$1,812,007	223,288 -77,480 163,094 94,050 \$53,624  \$0 \$0 271,721 723,561 11,781 1002,451 359,259 \$1,361,710	147,674 145,579 4,478,747 497,092 46,983 4,227,925 \$0 11,500 10,562 \$5,800 11,500 955,340 888,15 133,23 100,109 426,484 \$1,427,593	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152 28,321 - \$6,576 0 854,789 734,807 13,122 1,00,110 546,466 \$1,547,576	\$80,791 91,821 1072,032 1039,907 121,983 582,754 \$6,576 9,330 14,669 22,365 - \$8,210 1680,698 0 859,668 868,596 135,326 998,906 537,538 \$1,536,444	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000 12,735
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance -Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance - Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Other Assets Cash Undesignated Fund Balance -Ending Dec 31 Stormwater Revenue Fund Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance -Ending Dec 31	n/a	n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a n/a n/a s0 \$2,005,254 0 707,468 647,659 155,748 1,639,398 283,156 \$1,795,146	\$6,200 264,043 529,046 \$20,656 \$0 	210,000 985,088 464,305 96,259 \$687,964  \$0	\$784,254 - 106,920 667,886 141,050 \$82,238 \$0 - - - - \$0 \$2,049,606 0 907,869 1,012,144 1,460,739 351,267 \$1,812,007 \$86,505 0 333,068	223,288	\$10,154 \$16,579 \$4,787,747 \$47,092 \$46,983 \$4,227,925 \$0 \$15,000 \$15,000 \$15,000 \$1,00	4,274,908 32,500 732,136 4,448,254 121,983 458,808 \$5,800 14,945 14,152 28,321 - \$6,576 1560,716 0 854,789 734,807 133,122 100,1110 546,466 \$1547,576	\$80,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365 - \$8,210 1680,698 0 859,668 868,596 135,326 998,906 537,538 \$1,536,444	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 \$8,210 \$1,671,770 0 905,506 905,506 905,506 905,506 \$1,534,051 \$29,312 495,972
Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance Undesignated Fund Balance -Ending Dec 31 Administrative Services Capital Projects Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance Undesignated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance -Begin Jan 1 Property Tax Other Revenue Expenditure Designated Fund Balance -Ending Dec 31 Sanitary Sewer Enterprise Fund Fund Balance -Begin Jan 1 Froperty Tax Other Revenue Expenditure Designated Fund Balance -Ending Dec 31 Stormwater Revenue Fund Fund Balance -Begin Jan 1 Property Tax	n/a	n/a n/a n/a 135,988 (\$3,744)  n/a n/a n/a n/a n/a n/a n/a \$0  \$2,005,254 0 707,468 647,659 155,748 1,639,398 283,156 \$1,795,146	\$6,200 264,043 529,046 \$20,656 \$0 	210,000 985,088 464,305 96,290 \$687,964  \$0	\$784,254 - 106,920 667,886 141,050 \$82,238 \$0  - \$0 \$0 \$2,049,606 0 907,869 1,012,144 1,460,739 351,267 \$1,812,007 \$86,505 \$0 0 333,068 428,387	223,288 -77,480 -73,094 94,050 \$53,624  \$0 \$0 \$0 271,721 723,561 31,781 1,002,451 359,259 \$1,361,710	147,674 145,579 4,478,747 497,925 4,6,983 4,227,925 \$0 11,500 10,562 6,262 \$5,800 1493,491 0 955,340 888,15 133,23 1,001,199 426,484 \$1,427,593	4,274,908 32,500 732,136 4,448,234 121,983 458,808 \$5,800 14,945 14,152 28,321 - \$6,576  1,560,716 0 854,789 734,807 13,122 1,00,110 546,466 \$1,547,576 \$192,364 448,771 608,851	\$80,791 91,821 1,072,032 1,039,907 121,983 582,754 \$6,576 9,330 14,669 22,365 - \$8,210 1680,698 0 859,668 868,596 135,326 537,538 \$1,536,444 \$31,684	704,737 43,394 5,000 491,977 133,273 127,881 \$8,210 4,735 8,000 12,735 \$8,210 1,671,770 0 905,506 905,506 905,506 137,719 996,513 537,538 \$1,534,051

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		2017	IANNUAL BUDGET 70	

# **BUDGET SUMMARY**

GENERAL FUND REVENUES	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
TAXES	2,474,488	2,480,929	2,480,929	2,485,456	2,485,456	2,460,614	-0.8%
STATE AIDS	589,109	571,983	571,983	426,503	569,952	615,407	7.6%
INTERGOVERNMENTAL REVENUE	130,910	98,863	98,863	122,663	128,181	116,521	17.9%
INSPECTION REVENUES	177,026	74,500	74,500	66,426	75,350	70,480	-5.4%
LICENSE AND PERMIT REVENUE	32,444	22,050	22,050	19,509	43,755	18,420	-16.5%
SERVICES FEES	197,101	164,293	164,293	154,979	191,004	159,443	-3.0%
INTEREST/DONATIONS/MISC. REVENUES	78,749	69,200	69,200	120,654	98,584	134,500	94.4%
TOTAL REVENUES	3,679,826	\$3,481,819	\$3,481,819	\$3,396,190	\$3,592,282	\$3,575,385	2.7%
GENERAL FUND EXPENDITURES							
GENERAL GOVERNMENT	371,364	444,348	444,348	291,205	418,078	445,416	0.2%
PUBLIC SAFETY	1,704,325	1,769,804	1,794,804	1,337,842	1,818,530	1,947,357	8.5%
COMMUNITY AND UTILITY SERVICES	825,608	993,599	991,058	584,992	821,002	864,156	-12.8%
RECREATION AND LEISURE	8,331	8,098	10,638	8,056	9,638	8,098	-23.9%
BUILDING INSPECTIONS	129,101	62,932	62,932	55,504	64,970	62,932	0.0%
INSURANCE	97,091	161,332	161,332	101,303	101,303	186,626	15.7%
LEGAL FEES	54,291	56,066	56,066	35,728	58,176	60,800	8.4%
OTHER FINANCING USES	785,400	15,372	15,372	10,372	15,372	50,000	-100.0%
TOTAL EXPENDITURES	3,975,511	\$3,511,552	\$3,536,551	\$2,425,002	\$3,307,068	\$3,575,386	1.098%
TOTAL BIT ENDITORIES	0,770,011	\$0,011,002	\$0,000,001	<b>QZ</b> ,420,002	000,100,00	\$0,070,000	1.07070
FUND BALANCE APPLIED	25,461	\$118,705	\$118 <i>,7</i> 05	\$0	\$29,733	\$0	-100.0%
DESIGNATED GENERAL FUND BALANCE	281,342	148,714	148,714	280,344	163,761	163,761	10.1%
UNDESIGNATED GENERAL FUND BALANCE	740,611	780,438	780,438	1,712,279	1,143,406	1,143,406	46.5%
SPECIAL REVENUE FUNDS	2015 Actual	2016 Budget	2016 Amended		2016 Projected	2017 Proposed	% Change
REVENUES - SEWER	854,789	859,668	900,172	\$825,307	\$895,169	905,506	0.6%
REVENUES - STORMWATER	448,171	435,993	456,187	417,278	465,020	495,972	8.7%
REVENUES - PUBLIC SAFETY COMMUNICATIONS	2,019,532	2,048,319	2,048,319	1,793,115	2,049,399	2,281,077	11.4%
REVENUES - RMS	185,937	188,165	188,165	174,509	174,509	-	-100.0%
REVENUES - CONSOLIDATED SERVICES	1,032,905	1,002,354	1,002,354	1,009,156	1,009,156	1,036,337	3.4%
REVENUES OCHOOLIST HEB OLIVIOUS	1,002,700	1,002,004	1,002,004	1,007,100	1,007,100	1,000,001	0.470
EXPENDITURES - SEWER	734,807	868,596	899,442	390,214	863,135	\$905,506	0.7%
EXPENDITURES - STORMWATER	608,851	435,993	456,187	413,602	467,392	495,972	8.7%
EXPENDITURES - RMS	179,936	176,089	176,089	158,797	172,782	-	-100.0%
EXPENDITURES - PUBLIC SAFETY COMMUNICATIONS	2,086,874	2,048,319	2,048,319	1,379,501	1,930,158	2,281,077	11.4%
EXPENDITURES - CONSOLIDATED SERVICES	1,020,818	1,002,354	1,002,354	765,612	1,004,156	1,036,337	3.4%
SPECIAL REVIFUND BALANCES APPLIED	91,847	\$8,929	\$8,929	\$0	\$122,909	\$496,312	5458.4%
SPECIAL REVENUE FUND (S) BALANCE	2,567,073	2,003,559	2,003,559	5,017,208	2,254,953	2,170,392	8.3%
LONG TERM FINANCIAL FUND	001011	000070	000.070	4010.7/0	4000 (0)	22 / 122	- 100
REVENUES	934,844	889,073	889,073	\$919,769	\$923,424	934,439	5.1%
EXPENDITURES	3,367,702 424,233	1,235,536	1,235,536	417,069	1,235,537	1,268,986	2.7% 2.1%
OTHER FINANCING SOURCES	424,233	244,910.26	244,910.26	244,910.00	244,910.00	250,175	2.1%
FUND BALANCE APPLIED		\$101,319	\$101,319	\$0	\$0	\$84,372	-16.7%
LONG TERM FINANCIAL FUND BALANCE	398,998	\$40,811	\$40,811	\$1,114,684	\$331,796	\$247,424	506,3%
		no possessible della di			and the second second second second		
CAPITAL FUND	988,588	\$232,481	\$000.401	\$1,200,040	\$1,000,077	\$250,336	7 704
REVENUES EXPENDITURES	4,533,884		\$232,481 \$948,676	\$1,300,948	\$1,303,867		7.7% -34.4%
	4,033,684	\$203,716		\$280,301	\$1,144,595 \$0	\$622,147	
OTHER FINANCING SOURCES (USES)	7.0	\$0	\$0	\$0	\$0	\$0	0%
FUND BALANCE APPLIED	32	\$0	\$0	\$0	\$0	\$496,312	0%
CAPITAL FUND BALANCE	783,797	\$272,755	\$314,324	\$1,896,374	\$975,460	\$606,450	92.9%
GENERAL TAX LEVY	\$4,399,031	\$4,434,291	\$4,434,291			\$4,481,181	1.057%
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ASSESSED VALUATION	563,707,800	598,786,200	598,786,200			615,114,600	

## **GENERAL FUND REVENUE DETAIL**

<b>GENERAL FUN</b>		GENERA	AL FUND I	REVENUE	DEIAIL			
General Fund I	Revenues							
TAXES		2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
10-41100	Property Taxes	\$2,420,086	\$2,427,346	\$2,427,346	\$2,427,347	\$2,427,347	\$2,406,592	-0.9%
10-41300	Interest - Delinquent Taxes	13,214	\$12,000	\$12,000	16,587	16,587	12,000	0.0%
10-41500	PILOT Payment (s)	41,188	\$41,583	\$41,583	41,521	41,521	42,022	1.056%
Subtotal Taxes		\$2,474,488	\$2,480,929	\$2,480,929	\$2,485,456	\$2,485,456	\$2,460,614	-0.8%
		, , , ,	. , ,	, , , .	-	, , ,	, , , .	
STATE AIDS								
10-43410	State Shared Revenue	59,497	60,437	60,437	9,066	60,437	\$60,326	-0.2%
10-43510	Recycling Grant	25,731	25,731	25,731	24,347	24,347	24,347	-5.4%
10-43530	Exempt Computer Aid	21,178	19,678	19,678	19,031	19,031	14,999	-23.8%
				350.465				
10-43540	State Transportation Aid	358,713	350,465	,	262,720	350,465	402,837	14.9%
10-43545	STH 32 Connecting Highway Aids	16,700	16,821	16,821	12,489	16,821	16,873	0.3%
10-43600	Expenditure Restraint Aid	107,290	98,851	98,851	98,851	98,851	\$96,025	-2.9%
Subtotal State		\$589,109	\$571,983	\$571,983	\$426,503	\$569,952	\$615,407	7.6%
	IMENTAL REVENUE							
10-43210	CDBG	3,059	\$1,201	\$1,201	\$0	\$5,518	5,598	366.1%
10-43220	River Hills Municipal Court	27,381	28,530	28,530	28,530	28,530	40,000	40.2%
10-43225	Dispatch Administrative Charge	31,734	32,686	32,686	32,686	32,686	33,748	3.3%
10-43230	RMS Administrative Charge	35,385	36,447	36,447	36,447	36,447	37,175	2.0%
10-43555	Intergovernmental Grant	33,350			25,000	25,000	-	
	overnmental Revenue	\$130,910	\$98,863	\$98,863	\$122,663	\$128,181	\$116,521	17.9%
INSPECTION R		Ş100,710	Ţ70,003	Ţ70,083	Ÿ122,003	Ş120,101	\$110,321	11.370
		<b>#0 F0</b> F	60.000	\$2.000	\$0.00F	eo eoo	2.500	20.00
10-44415	ARC Application Fees	\$3,505	\$2,000	\$2,000	\$2,365	\$2,800	2,580	29.0%
10-44425	Administrative Fee	48,953	24,000	24,000	17,988	20,400	19,400	- 19.2%
10-44430	Electrical Permits	14,136	9,000	9,000	6,976	7,900	9,000	0.0%
10-44450	HVAC Permits	6,932	4,000	4,000	4,800	5,000	4,000	0.0%
10-44460	Building Permits	37,136	27,000	27,000	23,513	27,000	27,000	0.0%
10-44470	Plumbing Permits	52,868	8,500	8,500	10,535	12,000	8,500	0.0%
10-44480	Vacant Property Fee	-	-	-	250	250	-	0%
10-44410	Residential Code Compliance	13,495	-	_				0%
Subtotal Inspe		177,026	\$74,500	\$74,500	\$66,426	\$75,350	\$70,480	-5.4%
	PERMIT REVENUE	,	, , , , , , , , , , , , , , , , , , , ,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , ,	
10-44100	Operator's Licenses	1,320	\$1,300	\$1,300	\$1,540	\$1,540	1,300	0.0%
10-44120	Liquor Licenses	3,655	3,600	3,600	3,600	3,600	3,600	0.0%
10-44140	Cigarette Licenses	400	400	400	400	400	400	0.0%
10-44210			400	400	50	50	400	0.0 %
	Bicycle Licenses	85					-	
10-44220	Animal Licenses	2,129	1,400	1,400	1,264	1,400	1,400	0.0%
10-44420	Occupancy Permits	255	-	-	85	85	-	0%
10-44440	Alarm Company Permits	435	625	625	130	130	-	- 100.0%
10-44435	Transient Merchant Permit	320	250	250	300	300	250	0.0%
10-44495	Excavation/Right of Way Permit	18,650	13,000	13,000	8,050	32,150	10,000	-23.1%
10-44510	Culvert Permits	1,775	-	-	300	300	-	0%
10-44520	Home Occupation Permits	-	-	-	40	40	-	0%
10-44530	Rummage Sale Permits	260	225	225	210	220	220	-2.2%
10-44535	Dumpsterpermit	90			60	60		0%
10-44540	Sign Permits	1,170	700	700	1,180	1,180	700	0.0%
10-44550	Conditional Use Permits	600	300	300	-	-	300	0.0%
10-44555	Board of Zoning Appeals Fees	1,000	-	-	2,000	2,000	-	0%
10-44570	Special Event Permits	300	250	250	300	300	250	0.0%
	ises and Permits	\$32,444	\$22,050	\$22,050	\$19,509	\$43,755	\$18,420	- 16.5%
SERVICES FEE	:S							
10-43215	Police Revenue	\$1,226	\$1,000	\$1,000	\$0	\$0	\$0	- 100.0%
10-44300	Cable Franchise Fees	80,950	72,000	72,000	69,927	89,245	72,000	0.0%
10-44545	Rain Barrel	380	400	400	45			
10-45100	Fines & Forfeitures	73,288	66,433			45	-	- 100.0%
10-45120	Court Service Fees		00,433	66,433	53,198	68,000	66,433	
		700			53,198 415	68,000	- 66,433	- 100.0% 0.0%
110-45125		700 976	500	500		68,000 500	- 66,433 625	- 100.0% 0.0% 25.0%
10-45125 10-45600	Misc Service Fee- Notary/Fingerprinting	976	500 200	500 200	415 608	68,000 500 625	- 66,433	- 100.0% 0.0% 25.0% 200.0%
10-45600	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees	976 75	500 200 100	500 200 100	415 608 75	68,000 500 625 125	- 66,433 625 600	- 100.0% 0.0% 25.0% 200.0% - 100.0%
10-45600 10-46110	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue	976 75 800	500 200 100 400	500 200 100 400	415 608 75 1,890	68,000 500 625 125 2,010	- 66,433 625 600 - 1,000	- 100.0% 0.0% 25.0% 200.0% - 100.0% 150.0%
10-45600 10-46110 10-46120	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees	976 75 800 210	500 200 100 400 210	500 200 100 400 210	415 608 75 1,890 245	68,000 500 625 125 2,010 245	- 66,433 625 600 - 1,000 235	- 100.0% 0.0% 25.0% 200.0% - 100.0% 150.0%
10-45600 10-46110 10-46120 10-46130	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales	976 75 800 210 501	500 200 100 400	500 200 100 400	415 608 75 1,890 245 490	68,000 500 625 125 2,010 245 500	- 66,433 625 600 - 1,000	- 100.0%
10-45600 10-46110 10-46120 10-46130 10-46135	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms	976 75 800 210 501 82	500 200 100 400 210 400	500 200 100 400 210 400	415 608 75 1,890 245 490	68,000 500 625 125 2,010 245 500 7	- 66,433 625 600 - 1,000 235 400	- 100.0%
10-45600 10-46110 10-46120 10-46130 10-46135 10-46310	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups	976 75 800 210 501 82 11,956	500 200 100 400 210 400 - 8,500	500 200 100 400 210 400 - 8,500	415 608 75 1,890 245 490 7	68,000 500 625 125 2,010 245 500 7	- 66,433 625 600 - 1,000 235 400 - 7,500	- 100.0% 0.0% 25.0% 200.0% - 100.0% 150.0% 0.0% 0.0% - 11.8%
10-45600 10-46110 10-46120 10-46130 10-46315 10-46310 10-46315	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Properly Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries	976 75 800 210 501 82 11,956 6,174	500 200 100 400 210 400 - 8,500 5,000	500 200 100 400 210 400 - 8,500 5,000	415 608 75 1,890 245 490 7 6,972 7,884	68,000 500 625 125 2,010 245 500 7 7,500	66,433 625 600 - 1,000 235 400 - 7,500 5,000	- 100.0%
10-45600 10-46110 10-46120 10-46130 10-46315 10-46310 10-46320	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups	976 75 800 210 501 82 11,956 6,174 2,090	500 200 100 400 210 400 - 8,500 5,000	500 200 100 400 210 400 - 8,500 5,000	415 608 75 1,890 245 490 7 6,972 7,884 1,455	68,000 500 625 125 2,010 245 500 7,500 7,884	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500	-100.0% 0.0% 25.0% 200.0% -100.0% 150.0% 0.0% 0.0% 0.0% -11.8% 0.0% -50.0%
10-45600 10-46110 10-46120 10-46130 10-46315 10-46310 10-46315	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Properly Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries	976 75 800 210 501 82 11,956 6,174	500 200 100 400 210 400 - 8,500 5,000	500 200 100 400 210 400 - 8,500 5,000	415 608 75 1,890 245 490 7 6,972 7,884	68,000 500 625 125 2,010 245 500 7 7,500	66,433 625 600 - 1,000 235 400 - 7,500 5,000	-100.0% 0.0% 25.0% 200.0% -100.0% 150.0% 0.0% 0.0% 0.0% -11.8% 0.0% -50.0%
10-45600 10-46110 10-46120 10-46130 10-46315 10-46310 10-46320	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling	976 75 800 210 501 82 11,956 6,174 2,090	500 200 100 400 210 400 - 8,500 5,000	500 200 100 400 210 400 - 8,500 5,000	415 608 75 1,890 245 490 7 6,972 7,884 1,455	68,000 500 625 125 2,010 245 500 7,500 7,884	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500	-100.0%
10-45600 10-46110 10-46120 10-46135 10-46310 10-46315 10-46320 10-46330	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit	976 75 800 210 501 82 11,956 6,174 2,090 1,850	500 200 100 400 210 400 - 8,500 5,000 5,000 250	500 200 100 400 210 400 - - 8,500 5,000 5,000	415 608 75 1,890 245 490 7 6,972 7,884 1,455 9,475	68,000 500 625 125 2,010 245 500 7,500 7,884 1,500 9,600	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 255	-100.0% 0.0% 25.0% 200.0% 150.0% 11.9% 0.0% -11.8% 0.0% -50.0% 0.0%
10-45600 10-46110 10-46120 10-46130 10-46315 10-46315 10-46320 10-4630 10-46710 10-46715	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328	500 200 100 400 210 400 - 8,500 5,000 5,000 250 700 1,000	500 200 100 400 210 400 - 8,500 5,000 5,000 250 700 1,000	415 608 75 1,890 245 490 7 6,972 7,884 1,455 9,475 718	68,000 500 625 125 2,010 245 500 7 7,500 7,884 1,500 9,600 718 500	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700	-100.0% 0.0% 25.0% 200.0% -100.0% 150.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% -50.0%
10-45600 10-4610 10-46120 10-46130 10-46135 10-46315 10-46315 10-46320 10-46330 10-46710 10-46715 10-48210	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231	500 200 100 400 210 400 - 8,500 5,000 250 700 1,000	500 200 100 400 210 400 - 8,500 5,000 250 700 1,000	415 608 75 1,890 245 490 7 6,972 7,884 1,455 9,475 718 375	68,000 500 625 125 2,010 245 500 7 7,500 7,800 9,600 718 500 1,000	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 500	-100.0% 0.0% 25.0% 200.0% -100.0% 150.0% 0.0% 0.0% -11.8% 0.0% -50.0% 0.0% -50.0%
10-45600 10-4610 10-46120 10-46130 10-46135 10-46310 10-46315 10-46320 10-46330 10-46710 10-46715 10-48210 10-48220	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295	500 200 100 400 210 400 - - 8,500 5,000 5,000 250 700 1,000 1,000	500 200 100 400 210 400 - - 8,500 5,000 5,000 250 700 1,000 1,000	415 608 75 1,890 245 490 7 6,972 7,884 1,455 9,475 718 375 799	68,000 500 625 125 2,010 245 500 7,500 7,884 1,500 9,600 718 500 1,000	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 1,200	-100.0% 0.0% 25.0% 200.0% -100.0% 150.0% 11.9% 0.0% -11.8% 0.0% -50.0% -50.0% -50.0% -50.0% -50.0%
10-45600 10-4610 10-46120 10-46130 10-46135 10-46315 10-46315 10-46320 10-46330 10-46710 10-46715 10-48210 10-48220 Subtotal Service	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Properly Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231	500 200 100 400 210 400 - 8,500 5,000 250 700 1,000	500 200 100 400 210 400 - 8,500 5,000 250 700 1,000	415 608 75 1,890 245 490 7 6,972 7,884 1,455 9,475 718 375	68,000 500 625 125 2,010 245 500 7 7,500 7,800 9,600 718 500 1,000	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 500	-100.0% 0.0% 25.0% 200.0% -100.0% 150.0% 0.0% 0.0% -11.8% 0.0% -50.0% 0.0% -50.0%
10-45600 10-4610 10-46120 10-46130 10-46135 10-46315 10-46315 10-46320 10-46320 10-46320 10-46710 10-46715 10-48210 10-48220 Subtotal Servic INTEREST/DON	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101	500 200 100 400 210 400 - 8,500 5,000 250 700 1,000 1,200 \$164,293	500 200 100 400 210 400 - 8,500 5,000 5,000 250 700 1,000 1,200 \$164,293	415 608 75 1,890 245 490 7 6,972 7,884 1,455 9,475 718 375 799 400 \$154,979	68,000 500 625 125 2,010 245 500 7 7,500 9,600 718 500 1,000 1,000 \$191,004	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 500 \$159,443	-100.0% 0.0% 25.0% 200.0% 150.0% 150.0% 0.0% 0.0% 0.0% -10.0% -50.0% 0.0% -50.0% -50.0% -50.0% -50.0% -50.0% -50.0%
10-45600 10-4610 10-46120 10-46135 10-4635 10-46315 10-46315 10-46320 10-46330 10-46710 10-48210 10-48220 Subtotal Service INTEREST/DON 10-48100	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101	500 200 100 400 210 400 - - 8,500 5,000 5,000 250 700 1,000 1,000	500 200 100 400 210 400 - - 8,500 5,000 5,000 250 700 1,000 1,000	415 608 75 1,890 246 490 7 6,972 7,884 1,455 9,475 718 375 799 400 \$154,979	68,000 500 625 125 2,010 245 500 7,500 7,884 1,500 9,600 718 500 1,000	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 1,200	-100.0% 0.0% 25.0% 200.0% -100.0% 150.0% 0.0% 0.0% -11.8% 0.0% -50.0% 0.0% 0.0% -50.0%
10-45600 10-4610 10-46120 10-46135 10-46315 10-46315 10-46320 10-46330 10-46370 10-46710 10-46710 10-48210 10-48220 Subtotal Servic INTEREST/DON 10-48110	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES Interest Unrealized & Realized Gain/Loss- Inves	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101	500 200 100 400 210 400 - 8,500 5,000 5,000 250 700 1,000 1,200 \$164,293	500 200 100 400 210 400  8,500 5,000 5,000 250 700 1,000 1,200 \$164,293	415 608 75 1,890 245 490 7 6,972 7,884 1,455 9,475 718 375 799 400 \$154,979	68,000 500 625 125 2,010 245 500 7,500 7,884 1,500 9,600 718 500 1,000 1,000 \$191,004	. 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 500 \$159,443	-100.0% 0.0% 25.0% 200.0% -100.0% 150.0% 11.9% 0.0% -11.8% 0.0% -50.0% -50.0% -3.0% -3.0%
10-45600 10-4610 10-46120 10-46130 10-46130 10-46310 10-46315 10-46320 10-46320 10-46320 10-463710 10-46715 10-48210 10-48210 10-48210 10-48210 10-48210 10-48100 10-48100 10-48200	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Properly Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES Interest Unrealized & Realized Gain/Loss - Inves Miscellaneous Revenue	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101 \$48,357 (19,921) 4,719	500 200 100 400 210 400 - 8,500 5,000 250 700 1,000 1,000 1,200 \$164,293	500 200 100 400 210 400 - 8,500 5,000 5,000 1,000 1,000 1,200 \$164,293	415 608 75 1,890 245 490 7 6,972 7,884 1,455 9,475 718 375 799 400 \$154,979 \$444,965 26,797	68,000 500 625 125 2,010 245 500 7,500 7,884 1,500 9,600 1,000 1,000 \$191,004	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 500 \$159,443	-100.0% 0.0% 25.0% 200.0% -100.0% 150.0% 150.0% 0.0% 0.0% -50.0% -50.0% -50.0% -50.0% -50.0% 0.0% -50.0% 0.0% -50.0% -50.0% -50.0% -50.0% -50.0% -50.0%
10-45600 10-4610 10-46120 10-46130 10-46135 10-46310 10-46315 10-46320 10-46320 10-46320 10-46320 10-48210 10-48220 10-48220 10-48100 10-48100 10-48200 10-48200 10-48230	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES Interest Unrealized & Realized Gain/Loss - Invest Miscellaneous Revenue Recycling proceeds	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101 \$48,357 (19,921) 4,719	500 200 100 400 210 400 - 8,500 5,000 250 700 1,000 1,200 \$164,293 \$38,000 - 500 2,000	500 200 100 400 400 210 400 - 8,500 5,000 5,000 1,000 1,000 1,200 \$164,293 \$38,000 - 500 2,000	415 608 75 1,890 245 490 7 6,972 7,884 1,455 9,475 718 375 799 400 \$154,979 \$44,965 26,797 71 2,962	68,000 500 625 125 2,010 245 500 7 7,500 7,884 1,500 9,600 718 500 1,000 \$191,004	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 \$159,443 \$40,000 - 500 2,000	-100.0% 0.0% 25.0% 200.0% -100.0% 150.0% 11.9% 0.0% -11.8% 0.0% -50.0% -50.0% -50.0% -3.0% -3.0% 0.0% 0.0% 0.0%
10-45600 10-4610 10-46120 10-46130 10-46135 10-46315 10-46315 10-46320 10-46710 10-46710 10-48210 10-48210 10-48210 10-48220 10-48110 10-48200 10-48100 10-48230 10-48230 10-48230 10-48260	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES Interest Unrealized & Realized Gain/Loss - Inves Miscellaneous Revenue Recycling proceeds Insurance Awards	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101 \$48,357 (19,921) 4,719 1,314 20,648	500 200 100 400 210 400 - 8,500 5,000 250 700 1,000 1,200 \$164,293 \$38,000 - 500 2,000	\$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000	415 608 75 1.890 245 490 7 6,972 7,884 1,455 9,475 718 375 799 400 \$154,979 \$44,965 26,797 711 2,962 19,334	68,000 500 625 125 2,010 245 500 7,500 7,580 9,600 718 500 1,000 1,000 \$191,004	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 500 \$159,443	-100.0% 0.0% 25.0% 200.0% -100.0% 150.0% 11.9% 0.0% -11.8% 0.0% -50.0% 0.0% -50.0% -50.0% -50.0% 0.0% -50.0% 0.0% -50.0% 0.0% -50.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
10-45600 10-4610 10-46120 10-46135 10-46310 10-46315 10-46320 10-46330 10-46710 10-46715 10-48210 10-48220 Subtotal Servic INTEREST/DON 10-48110 10-48230 10-48230 10-48230 10-48230 10-48230 10-48230 10-48260 10-48395	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES Interest Unrealized & Realized Gain/Loss - Invest Miscellaneous Revenue Recycling proceeds	976 75 800 210 501 822 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101 \$48,357 (19,921) 4,719 1,314 20,648 7,500	500 200 100 400 210 400 - 8,500 5,000 250 700 1,000 1,200 \$164,293 \$38,000 - 500 2,000	500 200 100 400 400 210 400 8,500 5,000 5,000 1,000 1,200 \$164,293 \$38,000 5,000 2,000 7,500	415 608 75 1,890 245 490 7 6,972 7,884 1,455 9,475 718 375 799 400 \$154,979 \$44,965 26,797 71 2,962 19,334 7,500	68,000 500 625 125 2,010 245 500 7,500 7,884 1,500 9,600 718 500 1,000 1,000 \$191,004	. 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 1,200 \$159,443 \$40,000 	-100.0% 0.0% 25.0% 200.0% 150.0% 11.9% 0.0% -100.0% -11.8% 0.0% -50.0% 0.0% -50.0% -50.0% 0.0% -50.0% 0.0% -0.0% -0.0% 0.0% -1.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
10-45600 10-4610 10-46120 10-46135 10-46315 10-46315 10-46320 10-46710 10-46710 10-48210 10-48210 10-48210 10-48410 10-48410 10-48200 10-48410 10-48200 10-48230 10-48230 10-48260	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES Interest Unrealized & Realized Gain/Loss - Inves Miscellaneous Revenue Recycling proceeds Insurance Awards	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101 \$48,357 (19,921) 4,719 1,314 20,648	500 200 100 400 210 400 8,500 5,000 250 700 1,000 1,200 \$164,293 \$38,000 500 2,000	\$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000 \$38,000	415 608 75 1.890 245 490 7 6,972 7,884 1,455 9,475 718 375 799 400 \$154,979 \$44,965 26,797 711 2,962 19,334	68,000 500 625 125 2,010 245 500 7,500 7,580 9,600 718 500 1,000 1,000 \$191,004	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 \$159,443 \$40,000 - 500 2,000	-100.09 0.09 25.09 200.09 -100.09 150.09 11.99 0.09 -11.89 0.09 -50.09
10-45600 10-4610 10-46120 10-46130 10-46310 10-46315 10-46320 10-46320 10-46320 10-46320 10-46320 10-46320 10-48210 10-48210 10-48220 Subtotal Servic INTEREST/DON 10-48100 10-48200 10-48230 10-48230 10-48230 10-48230 10-48230 10-48260 10-48400	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Properly Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES Interest Unrealized & Realized Gain/Loss - Invest Miscellaneous Revenue Recycling proceeds Insurance Awards Insurance Awards Facility Rental - Sewer Fund Equipment Rental - Sewer Fund	976 75 800 210 501 822 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101 \$48,357 (19,921) 4,719 1,314 20,648 7,500	500 200 100 400 400 210 400 8,500 5,000 5,000 1,000 1,200 \$164,293 \$38,000 500 2,000 7,500	500 200 100 400 400 210 400 8,500 5,000 5,000 1,000 1,200 \$164,293 \$38,000 5,000 2,000 7,500	415 608 75 1,890 245 490 7 6,972 7,884 1,455 9,475 718 375 799 400 \$154,979 \$44,965 26,797 71 2,962 19,334 7,500	68,000 500 625 125 2,010 245 500 7,500 7,884 1,500 9,600 718 500 1,000 1,000 \$191,004	. 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 250 700 500 1,200 \$159,443 \$40,000 	-100.09 0.09 25.09 200.09 100.09 11.99 0.09 -11.89 0.09 -50.09 -50.09 -50.09 0.09 -3.0%
10-45600 10-4610 10-46120 10-46135 10-46315 10-46315 10-46320 10-46330 10-46716 10-48210 10-48210 10-48220 Subtotal Service INTEREST/DON 10-48100 10-48200 10-48200 10-48200 10-48200 10-48200 10-48280 10-48385	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES Interest Unrealized & Realized Gain/Loss - Inves Miscellaneous Revenue Recycling proceeds Insurance Awards Facility Rental - Sewer Fund	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101 \$48,357 (19,921) 4,719 1,314 20,648 7,500 7,500	\$00 200 100 400 210 400 5,000 5,000 250 700 1,000 1,200 \$164,293 \$38,000 - 500 2,000 - 7,500 7,500	\$100 \$200 \$100 \$400 \$210 \$400 \$1,000 \$1	415 608 75 1.890 246 490 7 6,972 7,884 1,455 9,475 718 375 799 400 \$154,979 \$44,965 26,797 71 2,962 19,334 7,500 7,500	68,000 500 625 125 2,010 245 500 7,500 7,884 1,500 9,600 718 500 1,000 \$191,004 \$47,000 - 500 3,050 19,334 7,500 - 7,500	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 500 500 \$159,443 \$40,000 - 500 2,000 - 15,000	-100.09 0.09 25.09 200.09 -100.09 150.09 1.1.99 0.09 -11.89 0.09 -50.09 -50.09 -50.09 -50.09 0.09 -10.09 0.09 -10.09 0.09 -10.09 0.09 -10.09 0.09 -10.09 0.09 -10.09 0.09 -10.09
10-45600 10-4610 10-46120 10-46135 10-46315 10-46315 10-46320 10-46710 10-46710 10-48210 10-48210 10-48210 10-48210 10-48200 10-4810 10-48200 10-4810 10-48200 10-48301 10-48400 10-48305 10-48400 10-48385 10-46415	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES Interest Unrealized & Realized Gain/Loss- Inves Miscellaneous Revenue Recycling proceeds Insurance Awards Facility Rental - Sewer Fund Equipment Rental - Stormwater Fund Equipment Rental - Stormwater Fund Equipment Rental - Stormwater Fund	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101 \$48,357 (19,921) 4,719 1,314 20,648 7,500 7,500	\$500 200 100 400 210 400 - 8,500 5,000 250 700 1,000 1,200 \$164,293 \$38,000 - 500 2,000 - 7,500 7,500 7,500 7,500	\$100 \$200 \$100 \$400 \$210 \$400 \$1,500 \$1,500 \$1,000 \$1,000 \$1,200 \$164,293 \$38,000 \$2,000 \$1,500	415 608 75 1.890 245 490 7 6,972 7,884 1.455 9,475 718 375 799 400 \$154,979  \$44,965 26,797 71 2,962 19,334 7,500 - 5,000	68,000 500 625 125 2,010 245 500 7,500 7,500 7,884 1,500 9,600 1,000 1,000 1,000 \$191,004 \$47,000 5,000 7,500 7,500 7,500 5,000 5,000 5,000 5,000 5,000	\$159,443	-100.09
10-45600 10-4610 10-46120 10-46130 10-46130 10-46315 10-46315 10-46320 10-46330 10-46710 10-46715 10-48210 10-48220 Subtotal Service INTEREST/DON 10-48100 10-48230 10-48230 10-48230 10-48230 10-48395 10-46400 10-48385 10-46415 10-48310	Misc Service Fee-Notary/Fingerprinting Court Case Re-Opening Fees Property Status Revenue Publication Fees Data Sales Police Uniforms Special Pickups Mulch Deliveries Garbage & Recycling Well Permit Park Facility Rental & Programs DCUS Services Revenue Copies False Alarm Fees ces Fees NATIONS/MISC. REVENUES Interest Unrealized & Realized Gain/Loss - Inves Miscellaneous Revenue Recycling proceeds Insurance Awards Facility Rental - Sewer Fund	976 75 800 210 501 82 11,956 6,174 2,090 1,850 990 12,328 1,231 1,295 \$197,101 \$48,357 (19,921) 4,719 1,314 20,648 7,500 7,500	\$00 200 100 400 210 400 5,000 5,000 250 700 1,000 1,200 \$164,293 \$38,000 - 500 2,000 - 7,500 7,500	\$100 \$200 \$100 \$400 \$210 \$400 \$1,000 \$1	415 608 75 1.890 246 490 7 6,972 7,884 1,455 9,475 718 375 799 400 \$154,979 \$44,965 26,797 71 2,962 19,334 7,500 7,500	68,000 500 625 125 2,010 245 500 7,500 7,884 1,500 9,600 718 500 1,000 \$191,004 \$47,000 - 500 3,050 19,334 7,500 - 7,500	- 66,433 625 600 - 1,000 235 400 - 7,500 5,000 2,500 500 500 \$159,443 \$40,000 - 500 2,000 - 15,000	-100.09 0.09 25.09 200.09 -100.09 11.99 0.09 -11.89 0.09 -50.09 -50.09 -3.0 0.09 -3.0 0.09 0.09 -100.09

# **GENERAL GOVERNMENT**

2016:

\$444,348

2017:

\$445,416

Administration

- Financial Mgmt.
- Assessments
- Elections
- **Human Resources**

#### Mission

To provide leadership, strategic direction and administrative oversight for the Village organization in accordance with the policies established by the Village Board.

Staffina

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Proposed
Village Manger	1	1	1	1	1	1	1	1
Director of Finance & Administration	1	1	1	1	1	1	1	1
Administrative Assistant	0.5	2	1	1	1	2	1	.5
Management Fellow	0	0	1	1	1	0	0	0
Management Intern	0.5	0.5	1	0	0	0	1	1
Accounting Assistant	0	0	0	0	0	0	1	1

**Expenditure Summary** 

Expenditures	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Personnel	268,373	319,128	319,128	210,129	293,965	328,148
Operating	102,992	125,220	125,220	81,076	124,113	117,268
Capital Outlay	-	-	-	-	-	-
Total	\$371,364	\$444,348	\$444,348	\$291,205	\$418,078	\$445,416

#### 2017 Top Goals and Measures

- ✓ Organizational standardization of Human Resource policies and procedures
- ✓ Automate Human Resource and Records Management functions
- ✓ Administer Citizen Survey
- ✓ Implementation of new financial management software

Fiscal Integrity	Unit	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
Total Public Meetings	#	60	54	52	57	48	53	53
Total Buzz Participants	#	1,850	1,707	2,195	2,355	2,489	2,500	2,500
Investment rate of return	%	.75%	1.05%	1.19%	.54%	.1%	.29%	.29%
% of Bayside Budget Spent	%	102.1%	97.5%	97.4%	96.8%	99.1%	100%	100%
Total assessed value	\$	\$563,771,700	\$560,323,000	\$560,144,300	\$588,992,100	\$598,786,200	\$615,114,600	\$633,568,038

## POLICE DEPARTMENT



2015:

\$1,669,134

2016:

\$1,826,664

**Crime Prevention** 

**EMT Certified** 

Patrol

Traffic

Enforcement

#### Mission

The mission of the Bayside Police Department is to serve all persons within our community. Our service shall be rooted in professionalism, respect, courtesy, integrity, dignity, and accountability. The members of the Bayside Police Department are men and women of character and compassion. We value ethical behavior, competency, and a strong work ethic among our members. We are proud to serve the Village of Bayside and the citizens who live, work and play here.

## Staffina

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
Police Chief	1	1	1	1	1	1	1	1
Management Staff (Captain, Lieutenant)	2	2	2	2	1	2	2	2
Sergeants	3	3	3	2	2	2	2	2
Patrol Officers	6	6	7	9	9	8	9	9
Administrative Assistant	0	0	0	0	0	0	.25	0

## **Expenditure Summary**

Expenditures	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Personnel	1,485,001	1,537,257	1,563,255	1,174,792	1,605,627	1,690,359
Operating	97,484	131,877	130,879	87,323	112,259	136,305
Capital Outlay	103	-	-	-	-	-
Total	\$1,582,589	\$1,669,134	\$1,694,134	\$1,262,115	\$1,717,886	\$1,826,664

#### 2017 Top Goals and Measures

- ✓ Personnel Management: pending retirements, leadership development, evaluation of scheduling alternatives
- ✓ 3-6 year succession plan development / implementation
- ✓ 2017 Successor Collection Bargaining Agreement
- ✓ Municipal Court service alternatives

Service Excellence	Unit	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
Citations issued	#	1,238	1,501	1,806	1,512	1,258	1,465	1,140	N/A
Arrests	#	62	123	193	124	176	110	138	N/A
Crime clearance rate	#	19%	35%	31%	32%	26%	19%	25%	N/A
Officers EMT trained	%	92%	92%	100%	100%	100%	100%	100%	100%
Vehicle patrols	miles	136,744	145,301	154,981	131,463	124,979	94,684	109,464	110,000



#### Mission

To uphold the Bayside municipal code as the Judicial Branch of the Village. The Village also provides the Municipal Court Clerk services for the Village of River Hills.

### Staffing

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
Municipal Judge (Elected)	1	1	1	1	1	1	1	1
Court Clerk	1	1	1	1	1	0.75	0.75	1

**Expenditure Summary** 

Expenditures	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Personnel	69,029	66,027	66,027	52,955	66,351	84,802
Operating	52,708	34,643	34,643	22,771	34,293	35,891
Capital Outlay	-	-	-	-	-	-
Total	\$121,737	\$100,670	\$100,670	\$75,726	\$100,644	\$120,694

#### 2017 Top Goals and Metrics

- Provide municipal court services for the communities of Bayside & River Hills (measure number of cases processed)
- Implement revised staffing arrangement with the Village of River Hills
- Process and receipt all fine and forfeitures received through municipal citations (payments received by Village Finance Director by the last day of each month)
- Increase online payments for citizens by 40%

Service Excellence	Unit	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017* Proposed
Court cases processed	#	942	1,462	1,709	1,407	1,241	1,500	1,050	N/A
Adult court citations	#	918	1,443	1,690	1,401	1,236	1,495	1,020	N/A
Juvenile court citations	#	24	19	19	6	5	5	9	N/A

## **BUILDING INSPECTIONS** Electrical **Plumbing** \$62,932 HVAC 2017: \$62,932 Point of Sale

#### Mission

To safeguard life and property by the administration, regulation and enforcement of local, state and national codes as they relate to the public and private building design and construction activities within the Village.

## **Staffing**

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
Contracted Inspector	1	1	1	1	1	1	1	1
Administrative Assistant	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5

## **Summary**

	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Revenues	177,026	74,500	74,500	66,426	75,350	70,480
Expenditures	129,101	62,932	62,932	55,504	64,970	62,932
Net Revenues	\$47,925	\$11,568	\$11,568	\$10,922	\$10,380	\$7,548

## 2017 Top Goals and Metrics

- ✓ Enhance transparency and availability of resources online (permits posted on website three) times per week)
- ✓ Evaluate projects reviewed by Architectural Review Committee

Civic Commitment	Unit	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
Total permits issued	#	625	683	715	1,085	779	1,974	800	800
Residential code compliance	permits	66	61	96	118	78	67	1	0
Code enforcement letters	#	95	145	108	144	96	82	102	47
Voluntary compliance	%	90%	89%	98%	98%	98%	98%	98%	98%
Architectural Review Committee projects	approved	35	36	34	53	49	62	48	50

## **COMMUNITY & UTILITY SERVICES**

\$993,599 2016:

\$864,156 2017:

**Snow Removal** 

Infrastructure Maintenance

Facility Mgmt.

Collections

#### Mission

Preserve and enhance resident quality of life through reliable, cost-effective infrastructure and service delivery.

## **Staffing**

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
Director	1	1	1	1	1	1	1	1
Field Supervisor	1	1	1	1	1	1	1	1
Mechanic	1	1	1	1	1	1	1	1
Municipal Technician	4	4	4	4	3	4	4	4
Seasonal	1	1	2	0	1	1	4	3

## **Expenditure Summary**

Total Department	Expenditures	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Pe	ersonnel	419,041	512,990	512,990	336,581	480,082	508,461
O	perating	391,480	395,956	395,956	242,704	332,920	355,695
C	apital Outlay	15,086	84,652	82,112	5,707	8,000	-
Total		\$825,608	\$993,599	\$991,058	\$584,992	\$821,002	\$864,156

#### 2017 Top Goals and Metrics

- Maintained infrastructure: streets, culvert program, sanitary sewer evaluation
- Implemented emerald Ash Borer management program
- Enhanced preventative infrastructure/fleet maintenance

#### **Top Metrics for Outcomes**

Service Excellence	Unit	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
Avg. street rating	1-10	7.2	7.2	7.0	6.6	7.0	9.0	9.0	9.0
Sidewalks maintained	feet	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500
Street/Road Repairs	hrs	708	950	653	709	476	457	400	500
Snow/Ice Removal	hrs	300	493.50	436	541	451	399	275	400
Grass/ Weed/ Tree Trim	hrs	1,363	1490.25	1764.75	446	1,475	1,087	750	800
Culvert Replacements	#	4	11	21	13	15	17	120	135
Trees Planted	#	80	123	110	185	337	104	199	200
Rubbish collected	tons/hour	0.78	0.92	0.93	1.04	.96	1.02	.98	1.05
Recycling collected	tons/hour	0.57	0.87	0.90	.88	.89	.86	.84	.92
Special pick-ups	#	91	85	120	121	131	161	135	150
Leaf Vacuum	hrs	513.75	265	275	275	183	245	320	250

Mission

# **RECREATION & LEISURE**

• 2016:

\$8,098

2017:

\$8,098

- Ellsworth Park
- **Community Events**
- LX Club

To provide well maintained recreational facilities and playground equipment, as well as host Community-wide events, which create a welcoming and open environment for residents to enjoy.

## Staffing

	2010	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Proposed
LX Club Coordinator	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5

## **Expenditure Summary**

Expenditures	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Personnel	5,469	5,598	5,598	4,015	5,598	5,598
Operating	2,862	2,500	5,040	4,040	4,040	2,500
Capital Outlay	-	-	-	-	-	-
Total	\$8,331	\$8,098	\$10,638	\$8,056	\$9,638	\$8,098

### 2017 Top Goals and Metrics

- Provide beautiful Village entryways, parks, and right of way areas through wellmanicured, aesthetically pleasing landscaping services
- Provide senior service opportunities in conjunction with the LX Club



Civic Commitment	Unit	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Proposed
Community Event Donations	#	NA	NA	NA	3,850	\$6,500	\$14,945	\$14,741	\$8,000
5k Participants	#	NA	NA	NA	189	256	230	232	300
Recycling pounds collected at Clean-Up Days	#	NA	28,140	14,900	16,460	12,000	12,500	13,000	13,000

# Additional Resources \$232,771 2016: \$247,426 2017:

#### Mission

This fund consolidates all of the insurance expenditures and seeks to ensure the financial and liability protections of the Village, ranging from liability to workers compensation.

## **Staffing**

	2010	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Proposed
Village Attorney	1	1	1	1	1	1	1	1

## **Expenditures**

Expenditures	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Insurances and Contingencies	97,091	161,332	161,332	101,303	101,303	186,626
Legal Services	54,291	56,066	56,066	35,728	58,176	60,800
Other Financing Uses	785,400	15,372	15,372	10,372	15,372	-
Total	\$936,782	\$232,771	\$232,771	\$147,403	\$174,851	\$247,426

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#### **SPECIAL REVENUE FUNDS**

- ➤ Sanitary Sewer Enterprise Fund 20
- > Stormwater Enterprise Fund 22
- ➤ Public Safety Communication Fund 26
- Consolidated Services Fund 28
- Long Term Financial Service Fund 30
- ➤ Police Capital Fund 40
- > Community & Utility Services Capital Fund 41
- Administrative Capital Fund 42
- > Public Safety Communications Capital Fund 46



# SANITARY SEWER UTILITY

- Sewer Jetting
- Infrastructure Mgmt.
- **Debt Service**

- 2016:
- 2017:

\$523,117 \$564,465

#### Mission

To provide cost efficient residential and commercial sewer services in conjunction with the Milwaukee Metropolitan Sewerage District.

#### Revenues - 20 - Sewer

SEWER FUND R	EVENUES	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
20-43210	Intergovernmental Grant	\$5,715	\$0	\$0	\$0	\$0	\$0	0%
20-46210	Intergovernmental Grant-PPII	39,281	-				-	0%
20-46410	Residential Sewer	678,154	716,196	756,700	754,820	754,820	764,088	1.0%
20-46420	Commercial Sewer	127,568	143,472	143,472	70,143	130,949	141,418	- 1.4%
20-46430	Connection Fee	3,600	-				-	0%
20-46450	Intergovernmental Revenue		-			9,000	-	0%
20-48100	Misc Revenue		-		50	50	-	0%
20-48100	Interest	471	-		295	350	-	0%
TOTAL SEWER	FUND REVENUES	\$854,789	\$859,668	\$900,172	\$825,307	\$895,169	\$905,506	0.6%

### Expenditures – 20 – Sewer

Expenditures	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Personnel	150,658	154,407	154,407	110,742	137,096	179,745
Operating	364,070	368,710	374,556	233,757	367,559	357,890
Capital Outlay	-	-	25,000	10,859	13,000	26,830
Total	\$514,727	\$523,117	\$553,963	355,358.03	\$517,655	\$564,465

Sewer Debt Service	\$220,079	\$345,479	\$345,479	\$34,856	\$345,480	\$341,041

#### 2017 Top Goals and Metrics

- ✓ Complete sanitary sewer televising of Northeast quadrant of the Village
- ✓ Rebuild manholes in road project areas
- ✓ Conduct regular monthly and seasonal maintenance of lift stations

## **Top Metrics for Outcomes**

Sustainability	Unit	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
Manholes rehabilitated	#	25	5	55	10	121	120	40	50
Sanitary sewer jetting	feet	26,000	29,000	27,000	24,000	12,000	10,000	0	12,000
Sanitary sewer televised	feet	8,274	29,000	24,000	2,870	30,325	2,000	0	5,000

#### Sanitary Sewer Fund Balance

		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
20-34350	Designated CWFL Reserve Fund	68,641	70,845	70,845	68,641	70,845	73,049	3.1%
20-34360	Designated ECMAR Equip	60,460	64,670	64,670	60,460	64,670	64,670	0.0%
20-34000	Undesignated fund balance	1,982,947	1,593,831	1,593,831	2,535,833	1,536,444	1,534,051	-3.8%
SEWER FUND BALANCE		2,112,048	\$1,729,346	\$1,729,346	\$2,664,934	\$1,671,959	\$1,671,770	-3.3%

## STORMWATER UTILITY

\$435,993 2016:

\$495,972 2017:

Detention Ponds

Ditch/Culverts

Catch Basins

**Debt Service** 

#### Mission

To provide cost efficient residential and commercial stormwater services in a manner which implements best management practices and in compliance with state and federal regulations.

#### Revenues – 22 – Stormwater

STORMWATE	R REVENUE	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
22-43210	Intergovernmental Grant	86,297	\$0	\$0	\$0	\$0	\$0	0%
22-46405	Residential Stormwater	263,635	296,906	317,100	317,100	317,100	340,883	7.5%
22-46425	Commercial Stormwater	98,239	\$116,337	116,337	68,595	116,337	122,590	5.4%
22-46430	Right- of- way Management		22,750	22,750	31,583	31,583	32,500	42.9%
TOTAL STOR	M WATER FUND REVENUES	\$448,171	\$435,993	\$456,187	417,278	\$465,020	\$495,972	8.7%

## Expenditures – 22 – Stormwater

Expenditures	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Personnel	75,427	65,622	65,622	75,917	77,810	93,533
Operating	304,190	123,526	143,720	92,775	144,672	143,609
Capital Outlay	=	1,935	1,935	-	-	8,655
Debt Service	229,233	244,910	244,910	244,910	244,910	250,175
Total	\$608,851	\$435,993	\$456,187	413,601.68	\$467,392	\$495,972

## 2017 Top Goals and Metrics

- ✓ Continue culvert replacements in 2017 road project areas
- ✓ Ditch and set to proper grade the right of way areas in the 2017 road project areas

## **Top Metrics for Outcomes**

Sustainability	Unit	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
Leaf Vacuum	hrs	513.75	265	275	237	183	245	320	250
Stormwater	hrs	284	443	1025	840	1181	973	1,375	900
Culvert Replacements	#	4	11	21	13	15	17	125	135
Rain Barrels Sold	#	30	17	19	18	0	11	1	0

#### **Stormwater Fund Balance**

		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
22-34365	Designated Capital Reserve	11,081	11,081	11,081	11,081	11,081	11,081	0.0%
22-34000	Undesignated fund balance	20,603	7,467	7,467	101,520	18,231	18,231	144.2%
STORMWATER FUND BALANCE		\$31,684	\$18,548	\$18,548	\$112,601	\$29,312	\$29,312	58.0%



Sled hill



Storm water ice rink

## **CONSOLIDATED SERVICES**

2016: \$2,048,3192017: \$2,281,077

Public Safety Communications

Records Management Services

#### **Mission**

To provide cost efficient, effective services to North Shore residents through collaboration and sharing of resources with other communities.

## **Staffing**

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
Public Health Dept.	5.98	5.58	7.27	7.4	7.2	7.2	7.2	8
Fire Department	106	99	99	107.5	105.6	105.6	102	98
North Shore Library (FTE)	15	15	15	15	15	15	15	15

## Revenues – 26 – Public Safety Communications Fund

Revenues		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
26-41100	Village Property Tax	\$257,371	\$261,051	261,051	\$261,051	\$261,051	\$263,166	0.8%
26-47120	Lease Revenue	5,667	5,667	5,667	5,667	5,667		- 100.0%
26-47130	Contract Revenue	1,756,484	1,781,601	1,781,601	1,525,317	1,781,601	1,817,233	2.0%
26-47135	RMS Administrator	-	-	-	-	-	48,320	0%
26-43210	Grants	-	-	-				0%
26-47145	RMS Operations	-	-	-	-	-	120,034	0%
26-48100	Consolidated Service Billings	11	-	-	1,080	1,080	32,325	0%
Total Consolid	ated Dispatch Fund Revenues	\$2,019,532	\$2,048,319	\$2,048,319	\$1,793,115	\$2,049,399	\$2,281,077	11.4%

#### Expenditures – 26 – Public Safety Communications Fund

Public Safety Communications 26	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Personnel	1,535,683	1,707,059	1,707,059	1,168,507	1,607,229	1,760,020
Operating	551,192	341,260	341,260	210,994	322,929	503,789
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$17,268
Total	\$2,086,874	\$2,048,319	\$2,048,319	1.379.501.25	\$1,930,158	\$2,281,077

#### **Public Safety Communications Fund Balance**

		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
26-34225	Designated Health Reimbursement Acc	3,396	-	-	3,347	-	-	0%
26-34315	Designated Future Budget	77,413	-	-	77,413	-	-	0%
26-34000	Undesignated Fund Balance	(2,508)	211,134	211,134	753,750	197,542	197,542	-6.4%
DUBLIC SAFE	TV COMMUNICATIONS FUND BALAI	\$78 300	\$211 134	\$211 134	\$834 510	107 5/2	\$107.542	-6.4%

#### 2017 Top Goals and Metrics

- ✓ 3-5 year Technology strategic plan
- ✓ Implement Milwaukee County Public Safety Radio system
- ✓ Organizational development through position definition & scheduling enhancements
- ✓ APCO Certified Training Program

	Unit	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Proposed
NSFD Fire Response Time - Bayside Only	avg.	6:11	5:52	6:00	5:44	5:09	5:38	5:34	NA
EMS Response Time- Bayside Only	avg.	NA	NA	4:40	4:39	4:17	5:11	4:59	NA

# CONSOLIDATED SERVICES

\$1,002,354 2016:

\$1,036,414 2017:

Health Dept.

• Fire Dept.

Library

#### Revenues – 28 – Consolidated Services Fund

Revenues		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
28-41110	Health Property Tax	28,600	26,753	26,753	26,753	26,753	27,288	2.0%
28-41120	Library Property Tax	146,310	147,407	147,407	147,407	147,407	166,572	13.0%
28-41130	Fire Dept Property Tax	804,524	810,723	810,723	810,723	810,723	823,204	1.5%
28-43220	Intergov Revenue	10,000	-	-	5,000	5,000	-	0%
28-43520	Fire Insurance Dues	17,471	17,471	17,471	19,273	19,273	19,273	10.3%
28-49210	Transfer from General Fund	26,000	-	-	-	-	-	0%
Total Consolidated Services Fund Revenues		\$1,032,905	\$1,002,354	\$1,002,354	\$1,009,156	\$1,009,156	\$1,036,337	3.4%

## Expenditures – 28 – Consolidated Services Fund

Expenditures	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Health Services	26,243	26,753	26,753	20,087	26,753	27,288
Fire & Rescue Dept	821,993	828,194	828,194	634, 189	829,996	842,477
Library	166,982	147,407	147,407	111,337	147,407	166,572
Contract Expense	5,600	=	-	=	-	=
Total	\$1,020,818	\$1,002,354	\$1,002,354	765,612.10	\$1,004,156	\$1,036,337

## **Consolidated Services Fund Balance**

		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
28-34320	Designated Future Phones	3,720	3,720	3,720	8,720	18,720	18,720	403.2%
28-34000	Undesignated Fund Balance	20,624	-	-	281,760	5,624	5,624	0%
CONSOLIDATE	SERVICES FUND BALANCE	\$24,344	\$3,720	\$3,720	\$290,480	\$24,344	\$24,344	554.4%



#### Mission

To forecast future expenditures to help keep costs contained and plan for major projects that may necessitate borrowing.

## Revenues – 30 – Long Term Financial Service Fund

Revenues		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
30-41100	Property Taxes	\$652,859	\$652,859	652,859	\$652,859	\$652,859	\$681,525	4.4%
30-47100	River Hills - Dispatch	22,228	21,928	21,928	21,928	21,928	21,928	0.0%
30-47111	Fox Point - Dispatch	16,105	15,905	15,905	15,905	15,905	15,905	0.0%
30-47115	B Series Bond Admin Fee	8,036	-	-	-	-	13,250	0%
30-44350	Cell Tower Allocation	57,712	21,716	21,716	52,412	56,067	21,716	0.0%
30-48300	NSFD Receipts	177,905	176,665	176,665	176,665	176,665	180,115	2.0%
TOTAL LONG	TERM FINANCIAL REVENUES	\$934,844	\$889,073	\$889,073	\$919,769	\$923,424	\$934,439	5.1%

## Expenditures –30 – Long Term Financial Service Fund

	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Long Term Financial Services	\$3,367,702	\$1,235,536	\$1,235,536	\$417,069	\$1,235,537	\$1,268,986

## Long Term Financial Fund Balance

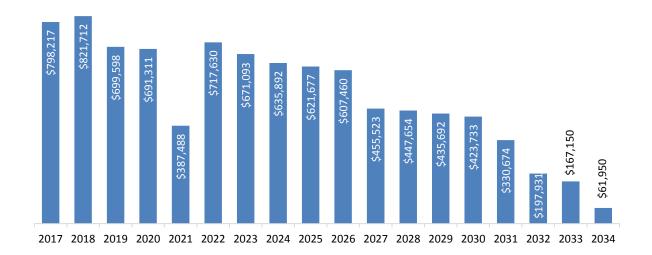
LONG TERM FINANCIAL FUND BALANCE		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
30-34000	Undesignated Fund Balance	103,598	\$0	\$0	\$920,837	\$137,950	\$137,949	0%
30-34385	Designated Tax Levy Stabilization	295,400	40,811	40,811	193,847	193,847	109,475	168.3%
FUND BALANCE		\$398,998	\$40,811	\$40,811	\$1,114,684	\$331,797	\$247,424	506.3%

## 2017 Top Goals

✓ Maintain consistent tax levy

## **Debt Service Charts by Category**

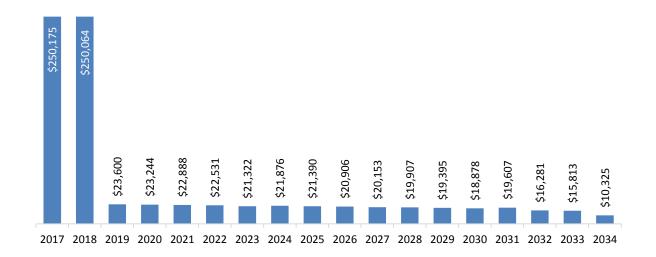
General Government Debt Service Schedule (not including North Shore Fire Rescue, River Hills & Fox Point)



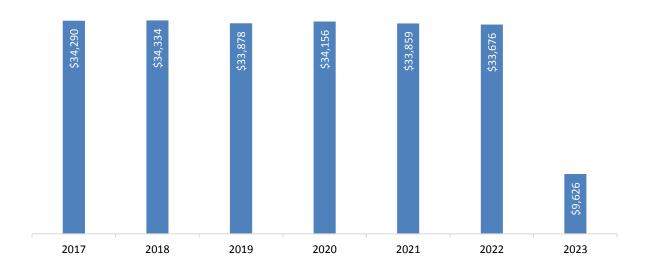
## Sanitary Sewer Debt Service Schedule



## Stormwater Debt Service Schedule



## Bayside's Portion of North Shore Fire Rescue Debt Service



## **DEBT SERVICE SCHEDULES**

\$266,558 STATE TRUST FUND LOAN - UNFUNDED LIABILITY DATED AUGUST 13, 2003 Remaining Amount						
DATE	PRINCIPAL	INTEREST	TOTAL			
3/15/2017	19,000.00	8,823.05	27,823.05			
3/15/2018	20,000.00	7,825.55	27,825.55			
3/15/2019	21,000.00	6,775.55	27,775.55			
3/15/2020	23,000.00	5,688.59	28,688.59			
3/15/2021	26,000.00	4,465.55	30,465.55			
3/15/2022	29,000.00	3,100.55	32,100.55			
3/15/2023						
	168,058.00	38,256.89	206,314.89			

\$1,620,000 SEWER SYSTEM REVENUE BOND  Clean Water Fund Loan  DATED AUGUST 26, 2003  Remaining Amount					
DATE	PRINCIPAL	INTEREST	TOTAL		
5/1/2017	73,593.06	7,566.25	81,159.31		
11/1/2017	-	6,696.02	6,696.02		
5/1/2018	75,333.53	6,696.02	82,029.55		
11/1/2018	-	5,805.20	5,805.20		
5/1/2019	77,115.17	5,805.20	82,920.37		
11/1/2019	=	4,893.31	4,893.31		
5/1/2020	78,938.95	4,893.31	83,832.26		
11/1/2020	=	3,959.86	3,959.86		
5/1/2021	80,805.85	3,959.86	84,765.71		
11/1/2021	-	3,004.33	3,004.33		
5/1/2022	82,716.91	3,004.33	85,721.24		
11/1/2022	-	2,026.20	2,026.20		
5/1/2023	84,673.16	2,026.20	86,699.36		
11/1/2023	-	1,024.94	1,024.94		
5/1/2024	<u>86,675.69</u>	1,024.94	<u>87,700.63</u>		
	639,852.32	62,385.97	702,238.29		

\$760,000 GENERAL OBLIGATION REFUNDING BONDS  DATED DECEMBER 4, 2007  Sewer/Stormwater/Village Hall					
	Remaining				
DATE	PRINCIPAL	INTEREST	TOTAL		
3/1/2017	100,000.00	4,175.00	104,175.00		
9/1/2017	/1/2017 2,200.00 2,200.00				
3/1/2018	2018 <u>110,000.00</u> <u>2,200.00</u> <u>112,200.00</u>				
	210,000.00	8575.00	218,575.00		

## \$475,000 G.O. Refunding 2010 Refunding of Sewer Rehab DATED NOVEMBER 2, 2010 Remaining Amount

DATE	PRINCIPAL	INTEREST	TOTAL
3/1/2017	30,000.00	5,083.75	35,083.75
9/1/2017		4,708.75	4,708.75
3/1/2018	30,000.00	4,708.75	34,708.75
9/1/2018		4,333.75	4,333.75
3/1/2019	30,000.00	4,333.75	34,333.75
9/1/2019		3,883.75	3,883.75
3/1/2020	30,000.00	3,883.75	33,883.75
9/1/2020		3,433.75	3,433.75
3/1/2021	30,000.00	3,433.75	33,433.75
9/1/2021		2,946.25	2,946.25
3/1/2022	30,000.00	2,946.25	32,946.25
9/1/2022		2,458.75	2,458.75
3/1/2023	35,000.00	2,458.75	37,458.75
9/1/2023		1,890.00	1,890.00
3/1/2024	35,000.00	1,890.00	36,890.00
9/1/2024		1,260.00	1,260.00
3/1/2025	35,000.00	1,260.00	36,260.00
9/1/2025		630	630
3/1/2026	<u>35,000.00</u>	<u>630</u>	<u>35,630.00</u>
	320,000.00	56,173.75	376,173.75

#### \$2,170,000 G.O. Corporate Purpose Bonds 2011 - Bayside Dispatch, Water, Sewer, Roads DATED NOVEMBER 3, 2011 Remaining Amount

DATE	PRINCIPAL	INTEREST	TOTAL
5/1/2017		26,250.63	26,250.63
11/1/2017	70,000.00	26,250.63	96,250.63
5/1/2018		25,375.63	25,375.63
11/1/2018	65,000.00	25,375.63	90,375.63
5/1/2019		24,563.13	24,563.13
11/1/2019	125,000.00	24,563.13	149,563.13
5/1/2020		23,000.63	23,000.63
11/1/2020	125,000.00	23,000.63	148,000.63
5/1/2021		21,438.13	21,438.13
11/1/2021	125,000.00	21,438.13	146,438.13
5/1/2022		19,875.63	19,875.63
11/1/2022	125,000.00	19,875.63	144,875.63
5/1/2023		18,281.88	18,281.88
11/1/2023	110,000.00	18,281.88	128,281.88
5/1/2024		16,824.38	16,824.38
11/1/2024	130,000.00	16,824.38	146,824.38
5/1/2025		14,971.88	14,971.88
11/1/2025	130,000.00	14,971.88	144,971.88
5/1/2026		13,119.38	13,119.38
11/1/2026	130,000.00	13,119.38	143,119.38

5/1/2027		11,088.13	11,088.13
11/1/2027	125,000.00	11,088.13	136,088.13
5/1/2028		9,135.00	9,135.00
11/1/2028	130,000.00	9,135.00	139,135.00
5/1/2029		6,990.00	6,990.00
11/1/2029	130,000.00	6,990.00	136,990.00
5/1/2030		4,845.00	4,845.00
11/1/2030	130,000.00	4,845.00	134,845.00
5/1/2031		2,635.00	2,635.00
11/1/2031	155,000.00	2,635.00	157,635.00
	1,805,000.00	476,788.86	2,281,788.86

#### \$1,605,000 GO BOND NSFD DATED APRIL 26, 2012 North Shore Fire Department JP MORGAN Remaining Amount

DATE	PRINCIPAL	INTEREST	TOTAL
2/1/2017		10,057.50	10,057.50
8/1/2017	160,000.00	10,057.50	170,057.50
2/1/2018	-	9,097.50	9,097.50
8/1/2018	160,000.00	9,097.50	169,097.50
2/1/2019		7,977.50	7,977.50
8/1/2019	160,000.00	7,977.50	167,977.50
2/1/2020		6,697.50	6,697.50
8/1/2020	160,000.00	6,697.50	166,697.50
2/1/2021	-	5,257.50	5,257.50
8/1/2021	160,000.00	5,257.50	165,257.50
2/1/2022	=	3,657.50	3,657.50
8/1/2022	160,000.00	3,657.50	163,657.50
2/1/2023	-	1,897.50	1,897.50
8/1/2023	165,000.00	1,897.50	166,897.50
	1,125,000.00	89,285.00	1,214,285.00

	\$7,345,	000 G.O Debt						
	2014	4 Borrowing						
		DECEMBER, 2014						
Remaining Amount								
DATE	PRINCIPAL	INTEREST	TOTAL					
6/1/2017		83,906.25	83,906.25					
12/1/2017	845,000.00	83,906.25	928,906.25					
6/1/2018		75,456.25	75,456.25					
12/1/2018	890,000.00	75,456.25	965,456.25					
6/1/2019		66,556.25	66,556.25					
12/1/2019	345,000.00	66,556.25	411,556.25					
6/1/2020		63,106.26	63,106.26					
12/1/2020	345,000.00	63,106.26	408,106.26					
6/1/2021		59,656.25	59,656.25					
12/1/2021	350,000.00	59,656.25	409,656.25					
6/1/2022		56,156.25	56,156.25					
12/1/2022	350,000.00	56,156.25	406,156.25					
6/1/2023		50,906.25	50,906.25					

12/1/2023	325,000.00	50,906.25	375,906.25
6/1/2024		46,031.25	46,031.25
12/1/2024	325,000.00	46,031.25	371,031.25
6/1/2025		41,156.25	41,156.25
12/1/2025	325,000.00	41,156.25	366,156.25
6/1/2026		36,281.25	36,281.25
12/1/2026	325,000.00	36,281.25	361,281.25
6/1/2027		31,406.25	31,406.25
12/1/2027	325,000.00	31,406.25	356,406.25
6/1/2028		26,531.25	26,531.25
12/1/2028	325,000.00	26,531.25	351,531.25
6/1/2029		21,656.25	21,656.25
12/1/2029	325,000.00	21,656.25	346,656.25
6/1/2030		16,781.25	16,781.25
12/1/2030	325,000.00	16,781.25	341,781.25
6/1/2031		11,906.25	11,906.25
12/1/2031	225,000.00	11,906.25	236,906.25
6/1/2032		8,390.63	8,390.63
12/1/2032	225,000.00	8,390.63	233,390.63
6/1/2033		4,875.00	4,875.00
12/1/2033	200,000.00	4,875.00	204,875.00
6/1/2034		1,625.00	1,625.00
12/1/2034	100,000.00	1,625.00	101,625.00
	6,475,000.00	1,404,768.78	9,114,463.47

	\$1,035,000 GO Series 2016A								
		ed 6/29/2016							
		aining Amount	70741						
DATE	PRINCIPAL	INTEREST	TOTAL						
3/1/2017		13,915.00	13,915.00						
9/1/2017		10,350.00	10,350.00						
3/1/2018		10,350.00	10,350.00						
9/1/2018		10,350.00	10,350.00						
3/1/2019	120,000.00	10,350.00	130,350.00						
9/1/2019		9,150.00	9,150.00						
3/1/2020	120,000.00	9,150.00	129,150.00						
9/1/2020		7,950.00	7,950.00						
3/1/2021	125,000.00	7,950.00	132,950.00						
9/1/2021		6,700.00	6,700.00						
3/1/2022	130,000.00	6,700.00	136,700.00						
9/1/2022		5,400.00	5,400.00						
3/1/2023	135,000.00	5,400.00	140,400.00						
9/1/2023		4,050.00	4,050.00						
3/1/2024	135,000.00	4,050.00	139,050.00						
9/1/2024		2,700.00	2,700.00						
3/1/2025	135,000.00	2,700.00	137,700.00						
9/1/2025		1,350.00	1,350.00						
3/1/2026	135,000.00	1,350.00	136,350.00						
	1,035,000.00	129,915.00	1,164,915.00						

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## **2017 BUDGET DETAIL**

GENERAL FUND REVENUES	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
TAXES	2,474,488	2,480,929	2,480,929	2,485,456	2,485,456	2,460,614	-0.8%
STATE AIDS	589,109	571,983	571,983	426,503	569,952	615,407	7.6%
INTERGOVERNMENTAL REVENUE	130,910	98,863	98,863	122,663	128,181	116,521	17.9%
INSPECTION REVENUES	177,026	74,500	74,500	66,426	75,350	70,480	-5.4%
LICENSE AND PERMIT REVENUE	32,444	22,050	22,050	19,509	43,755	18,420	-16.5%
SERVICES FEES	197,101	164,293	164,293	154,979	191,004	159,443	-3.0%
INTEREST/DONATIONS/MISC. REVENUES	78,749	69,200	69,200	120,654	98,584	134,500	94.4%
TOTAL REVENUES	3,679,826	\$3,481,819	\$3,481,819	\$3,396,190	\$3,592,282	\$3,575,385	2.7%
GENERAL FUND EXPENDITURES							
GENERAL GOVERNMENT	371,364	444,348	444,348	291,205	418,078	445,416	0.2%
PUBLIC SAFETY	1,704,325	1,769,804	1,794,804	1,337,842	1,818,530	1,947,357	8.5%
COMMUNITY AND UTILITY SERVICES	825,608	993,599	991,058	584,992	821,002	864,156	-12.8%
RECREATION AND LEISURE	8,331	8,098	10,638	8,056	9,638	8,098	-23.9%
BUILDING INSPECTIONS	129,101	62,932	62,932	55,504	64,970	62,932	0.0%
INSURANCE	97,091	161,332	161,332	101,303	101,303	186,626	15.7%
LEGAL FEES	54,291	56,066	56,066	35,728	58,176	60,800	8.4%
OTHER FINANCING USES	785,400	15,372	15,372	10,372	15,372	-	-100.0%
TOTAL EXPENDITURES	3,975,511	\$3,511,552	\$3,536,551	\$2,425,002	\$3,307,068	\$3,575,386	1.098%
FUND BALANCE APPLIED	25,461	\$118,705	\$118,705	\$0	\$29,733	\$0	-100.0%
				0.55		24.00	
DESIGNATED GENERAL FUND BALANCE	281,342	148,714	148,714	280,344	163,761	163,761	10.1%
UNDESIGNATED GENERAL FUND BALANCE	740,611	780,438	780,438	1,712,279	1,143,406	1,143,406	46.5%
SPECIAL REVENUE FUNDS	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
REVENUES - SEWER	854 <i>,7</i> 89	859,668	900,172	\$825,307	\$895,169	905,506	0.6%
REVENUES - STORMWATER	448,171	435,993	456,187	417,278	465,020	495,972	8.7%
REVENUES - PUBLIC SAFETY COMMUNICATIONS	2,019,532	2,048,319	2,048,319	1,793,115	2,049,399	2,281,077	11.4%
REVENUES - RMS	185,937	188,165	188,165	174,509	174,509	-	-100.0%
REVENUES - CONSOLIDATED SERVICES	1,032,905	1,002,354	1,002,354	1,009,156	1,009,156	1,036,337	3.4%
EXPENDITURES - SEWER	734,807	868,596	899,442	390,214	863,135	\$905,506	0.7%
EXPENDITURES - STORMWATER	608,851	435,993	456,187	413,602	467,392	495,972	8.7%
EXPENDITURES - RMS	179,936	176,089	176,089	158,797	172,782	±	-100.0%
EXPENDITURES - PUBLIC SAFETY COMMUNICATIONS	2,086,874	2,048,319	2,048,319	1,379,501	1,930,158	2,281,077	11.4%
EXPENDITURES - CONSOLIDATED SERVICES	1,020,818	1,002,354	1,002,354	765,612	1,004,156	1,036,337	3.4%
SPECIAL REVIFUND BALANCES APPLIED	91,847	\$8,929	\$8,929	\$0	\$122,909	\$496,312	5458.4%
SPECIAL REVENUE FUND (S) BALANCE	2,567,073	2,003,559	2,003,559	5,017,208	2,254,953	2,170,392	8.3%
LONG TERM FINANCIAL FUND							
REVENUES	934,844	889,073	889,073	\$919,769	\$923,424	934,439	5.1%
EXPENDITURES	3,367,702	1,235,536	1,235,536	417,069	1,235,537	1,268,986	2.7%
OTHER FINANCING SOURCES	424,233	244,910.26	244,910.26	244,910.00	244,910.00	250,175	2.1%
OTHER THY MACHINE GOOKED	424,200	244,710.20	244,710.20	244,710,000	244,710.00	200,170	2.170
FUND BALANCE APPLIED		\$101,319	\$101,319	\$0	\$0	\$84,372	-16.7%
LONG TERM FINANCIAL FUND BALANCE	398,998	\$40,811	\$40,811	\$1,114,684	\$331,796	\$247,424	506.3%
CAPITAL FUND							
REVENUES	988,588	\$232,481	\$232,481	\$1,300,948	\$1,303,867	\$250,336	7.7%
EXPENDITURES	4,533,884	\$203,716	\$948,676	\$280,301	\$1,144,595	\$622,147	-34.4%
OTHER FINANCING SOURCES (USES)	HE	\$0	\$0		\$0	\$0	0%
FUND BALANCE APPLIED	72	\$0	\$0	\$0	\$0	\$496,312	0%
	200				A010100 1000		
CAPITAL FUND BALANCE	783,797	\$272,755	\$314,324	\$1,896,374	\$975,460	\$606,450	92.9%
GENERAL TAX LEVY	\$4,399,031	\$4,434,291	\$4,434,291			\$4,481,181	1.057%
ASSESSED VALUATION	563,707,800	598,786,200	598,786,200			615,114,600	
PROPERTY TAX - MILL RATE	\$7.80	\$7.41	\$7.41			\$7.29	

GENERAL FUN	ND - 10							
General Fund	d Revenues							
TAXES		2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
10-41100	Property Taxes	\$2,420,086	\$2,427,346	\$2,427,346	\$2,427,347	\$2,427,347	\$2,406,592	-0.9%
10-41300	Interest - Delinquent Taxes	13,214	\$12,000	\$12,000	16,587	16,587	12,000	0.0%
10-41 500 Subtotal Taxe	PILOT Payment (s)	41,188 <b>\$2,474,488</b>	\$41,583 <b>\$2,480,929</b>	\$41,583 <b>\$2,480,929</b>	41,521 <b>\$2,485,456</b>	41,521 <b>\$2,485,456</b>	42,022 <b>\$2,460,614</b>	1.056% - <b>0.8%</b>
Subiolal laxe	75	\$2,474,400	ŞZ,40U,7Z7	\$2,460,727	\$2,465,456	\$2,465,456	\$2,460,614	-0.0/0
STATE AIDS								
10-43410	State Shared Revenue	59,497	60,437	60,437	9,066	60,437	\$60,326	-0.2%
10-43510	Recycling Grant	25,731	25,731	25,731	24,347	24,347	24,347	-5.4%
10-43530	Exempt Computer Aid	21,178	19,678	19,678	19,031	19,031	14,999	-23.8%
10-43540	State Transportation Aid	358,713	350,465	350,465	262,720	350,465	402,837	14.9%
10-43545 10-43600	STH 32 Connecting Highway Aids	16,700	16,821	16,821	12,489	16,821	16,873	0.3% -2.9%
Subtotal State	Expenditure Restraint Aid	107,290 <b>\$589,109</b>	98,851 <b>\$571,983</b>	98,851 <b>\$571,983</b>	98,851 <b>\$426,503</b>	98,851 <b>\$569,952</b>	\$96,025 <b>\$615,407</b>	-2.9% <b>7.6%</b>
	NMENTAL REVENUE	4507,107	\$571,703	\$571,765	Ç420,303	3507,752	\$013,407	7.0/0
10-43210	CDBG	3,059	\$1,201	\$1,201	\$0	\$5,518	5,598	366.1%
10-43220	River Hills Municipal Court	27,381	28,530	28,530	28,530	28,530	40,000	40.2%
10-43225	Dispatch Administrative Charge	31,734	32,686	32,686	32,686	32,686	33,748	3.3%
10-43230	RMS Administrative Charge	35,385	36,447	36,447	36,447	36,447	37,175	2.0%
10-43555	Intergovernmental Grant	33,350	=	=	25,000	25,000	5:	
	rgovernmental Revenue	\$130,910	\$98,863	\$98,863	\$122,663	\$128,181	\$116,521	17.9%
INSPECTION F		#0.505	#0.000	#0.000	40.07E	40.000	2,580	29.0%
10-44415 10-44425	ARC Application Fees Administrative Fee	\$3,505 48,953	\$2,000 24,000	\$2,000 24,000	\$2,365 17,988	\$2,800 20,400	19,400	-19.2%
10-44425	Electrical Permits	14,136	9,000	9,000	6,976	7,900	9,000	-19.2%
10-44450	HVAC Permits	6,932	4,000	4,000	4,800	5,000	4,000	0.0%
10-44460	Building Permits	37,136	27,000	27,000	23,513	27,000	27,000	0.0%
10-44470	Plumbing Permits	52,868	8,500	8,500	10,535	12,000	8,500	0.0%
10-44480	Vacant Property Fee	20	2	Ψ	250	250	25	0%
10-44410	Residential Code Compliance	13,495		-		4	-	0%
Subtotal Insp		177,026	\$74,500	\$74,500	\$66,426	\$75,350	\$70,480	-5.4%
	PERMIT REVENUE							
10-44100	Operator's Licenses	1,320	\$1,300	\$1,300	\$1,540	\$1,540	1,300	0.0%
10-44120 10-44140	Liquor Licenses Cigarette Licenses	3,655 400	3,600 400	3,600 400	3,600 400	3,600 400	3,600 400	0.0%
10-44140	Bicycle Licenses	85	400	400	50	50	400	0.0%
10-44220	Animal Licenses	2,129	1,400	1,400	1,264	1,400	1,400	0.0%
10-44420	Occupancy Permits	255	-	-	85	85	- 1,100	0%
10-44440	Alarm Company Permits	435	625	625	130	130	-	-100.0%
10-44435	Transient Merchant Permit	320	250	250	300	300	250	0.0%
10-44495	Excavation/Right of Way Permit	18,650	13,000	13,000	8,050	32,150	10,000	-23.1%
10-44510	Culvert Permits	1,775	2	¥	300	300	*	0%
10-44520	Home Occupation Permits	-	ĕ		40	40	-	0%
10-44530	Rummage Sale Permits	260	225	225	210	220	220	-2.2%
10-44535	Dumpster permit	90	-	- 700	60	60	700	0%
10-44540 10-44550	Sign Permits  Conditional Use Permits	1,170	700 300	700 300	1,180	1,180	700 300	0.0%
10-44555	Board of Zoning Appeals Fees	1,000	-	-	2,000	2,000	-	0.0%
10-44570	Special Event Permits	300	250	250	300	300	250	0.0%
1130000.15000000550	nses and Permits	\$32,444	\$22,050	\$22,050	\$19,509	\$43,755	\$18,420	-16.5%
SERVICES FEE	S							
10-43215	Police Revenue	\$1,226	\$1,000	\$1,000	\$0	\$0	\$0	-100.0%
10-44300	Cable Franchise Fees	80,950	72,000	72,000	69,927	89,245	72,000	0.0%
10-44545	Rain Barrel	380	400	400	45	45	-	-100.0%
10-45100	Fines & Forfeitures	73,288	66,433	66,433	53,198	68,000	66,433	0.0%
10-45120 10-45125	Court Service Fees Misc Service Fee-Notary/Fingerprir	700 976	500 200	500 200	415 608	500 625	625 600	25.0% 200.0%
10-45125	Court Case Re-Opening Fees	75	100	100	75	125	000	-100.0%
10-46110	Property Status Revenue	800	400	400	1,890	2,010	1,000	150.0%
10-46120	Publication Fees	210	210	210	245	245	235	11.9%
10-46130	Data Sales	501	400	400	490	500	400	0.0%
10-46135	Police Uniforms	82	2	2	7	7	~	0%
10-46310	Special Pickups	11,956	8,500	8,500	6,972	7,500	7,500	-11.8%
10-46315	Mulch Deliveries	6,174	5,000	5,000	7,884	7,884	5,000	0.0%
10-46320	Garbage & Recycling	2,090	5,000	5,000	1,455	1,500	2,500	-50.0%
10-46330	Well Permit	1,850	250	250	9,475	9,600	250	0.0%
10-46710	Park Facility Rental & Programs	990	700	700	718	718	700	0.0%
10-46715 10-48210	DCUS Services Revenue	12,328	1,000	1,000	375 799	1,000	500 500	-50.0% -50.0%
10°40∠IU	Copies	1,231	1,200	1,200	400	1,000	1,200	-50.0%
	Eake Alarm Fees							
10-48220 Subtotal Serv	False Alarm Fees ices Fees	\$197,101	\$164,293	\$164,293	\$154,979	\$191,004	\$159,443	-3.0%

10-48100	Interest	\$48,357	\$38,000	\$38,000	\$44,965	\$47,000	\$40,000	5.3%
	Unrealized & Realized Gain/Loss - I	(19,921)	-	-	26,797	- 417,000	-	0%
	Miscellaneous Revenue	4,719	500	500	71	500	500	0.0%
10-48230 F	Recycling proceeds	1,314	2,000	2,000	2,962	3,050	2,000	0.0%
Account to the second	Insurance Awards	20,648	-	-	19,334	19,334	-	0%
10-48395 F	Facility Rental - Sewer Fund	7,500	7,500	7,500	7,500	7,500	-	-100.0%
10-46400 E	Equipment Rental - Sewer Fund	7,500	7,500	7,500	7,500	7,500	15,000	100.0%
10-48385 F	Facility Rental - Stormwater Fund	=	=	=	īa	- Fil	-	0%
10-46415	Equipment Rental - Stormwater Fu	5,000	5,000	5,000	5,000	5,000	10,000	100.0%
10-48310 E	Equipment Sales	3,632	8,700	8,700	6,525	8,700	67,000	670.1%
Subtotal Interest/	Donations/Misc. Revenues	\$78,749	\$69,200	\$69,200	\$120,654	\$98,584	\$134,500	94.4%
TOTAL GENERAL F	UND REVENUES	\$3,679,826	\$3,481,819	\$3,481,819	3,396,190	\$3,592,282	\$3,575,385	2.7%
GENERAL FUND EX	SARRY COUNTRICKS AS CONTROL OF	=			5			
	0-General Government	0015 4 -11	0017 8	001 / 1 1- 1	00146	0014 Pools als d	0017 0	@ Ch
Personnel Service		2015 Actual			2016 September	-	2017 Proposed	% Change
	Salaries	\$200,283	\$228,747	\$228,747	145,140	212,612	\$233,763	2.2%
	Overtime			- 0.400	- (000	0.000	- 0.100	0%
2 AU-80/200 M/A 1182-00 - P	Trustee	8,400	8,400	8,400	6,300	8,300	8,400	0.0%
	Elections	5,452	11,405	11,405	8,309	11,405	11,405	0.0%
	WRS Employer	14,898	17,257	17,257	11,562	14,032	17,595	2.0%
	Social Security	15,453 597	20,165	20,165	12,927	16,265 743	19,758 847	-2.0%
117 P. 100 (118 (128 ) 12 (138 )	Life Insurance Health Insurance	22,605	840 31,102	840 31,102	24,269	29,422	35,464	0.8%
TOUR CONTRACTOR AND COME	50 1				1,022	1,185	916	14.0%
Subtotal Personne	Dental Insurance	686 \$268,373	1,212 \$319,128	1,212 \$319,128	\$210,129	190104.00	328,148	-24.4% 2.8%
Supplies/Contrac		φ200,3/3	φυ17,128	φυ17,128	φΖ10,129	φ∠73,705	320,148	2.8%
	Recruitment	794	1,000	1,000	_			-100.0%
	Contractual Services	6,071	22,260	22,260	2,866	22,260	21,960	-1.3%
	Communications	1,938	3,500	3,500	3,394	3,500	3,500	0.0%
NEW YORK AND ASSOCIATION OF PERSONS ASSOCIATI	VHall Computer Support	310	1,000	1,000	1,204	1,204	1,000	0.0%
	Materials & Supplies	2,493	2,800	2,800	1,707	2,800	2,800	0.0%
- AU-000/000000	Administrative	2,473	800	800	1,707	800	800	0.0%
	Office Supplies	3,865	4,500	4,500	2,144	4,500	4,500	0.0%
THE PERSON NAMED IN COLUMN	Postage	3,446	2,700	2,700	130	2,700	2,700	0.0%
Transcription to the second	Dues & Subscriptions	3,921	4,175	4,175	2,065	4,175	4,175	0.0%
	Training, Safety & Certifications	6,940	6,700	6,700	4,579	6,700	6,700	0.0%
The same of the sa	Wellness & Recognition	1,005	1,500	1,500	52	1,500	1,375	-8.3%
	Publications & Printing	347	500	500	87	250	250	-50.0%
	VHall Equipment Replacement	2	2,500	2,500		2,500	-	-100.0%
	Tax Refunds/Uncollectible		-	-	42	42		0%
	Mileage	4,327	4,500	4,500		3,000	_	-100.0%
	Municipal Code	8,304	8,000	8,000	6,756	8,000	8,000	0.0%
A STREET AND A STREET AS A STREET	/Contract Expenses	43,798	\$66,435	66,435	25,200	63,931	57,760	-13.1%
Professional Servi				=				
	Audit Services	12,821	17,510	17,510	17,107	17,107	17,808	1.7%
HOMEORECHES AND THE STATE OF	Assessor Services	35,200	32,000	32,000	28,800	32,000	32,000	0.0%
	Benefit Administrative Fees	1,907	1,700	1,700	1,428	1,700	1,700	0.0%
	Banking/ Financial Advisor	8,120	7,200	7,200	8,192		8,000	11.1%
	Public Relations	1,147	375	375	349	375	-	-100.0%
Subtotal Professio		\$59,194	\$58,785	\$58,785			\$59,508	1.2%
Total General Go	vernment	\$371,364		\$444,348				0.2%
Department 5210	0-Public Safety							
Personnel Service	es	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
10-52100-110	Salaries	\$991,599	\$1,026,112	\$1,026,112	\$781,875	\$1,056,000	1,061,792	3.5%
10-52100-111	Overtime	48,643	38,000	63,000	59,982	79,982	50,000	-20.6%
10-52100-112	Salaries PT	-	ā	=	5	51	T:	0%
10-52100-115 N	Wages LTE	-	=	9	=	H1	+	0%
10-52100-116	Holiday Pay	37,761	35,063	35,063	=	35,063	34,914	-0.4%
	Shift Differential Pay	1,946	1,300	1,300	1,330	2,661	2,800	115.4%
	WRS Employer	104,174	103,596	103,596	78,150	111,385	117,882	13.8%
100 Day 100 B 100 B 100	WRS Employee	14,045	2	2	2	21		0%
10-52100-157 N		00.201	84,685	84,685	62,687	89,789	83,998	-0.8%
	Social Security	80,301			5 2010/00/00	0.773	0.400	-15.4%
10-52100-151	Social Security Life Insurance	2,445	2,931	2,931	2,217	2,661	2,480	-10.47
10-52100-151 S 10-52100-152 L				2,931 209,125	2,217 169,959	2,661	2,480	
10-52100-151 S 10-52100-152 L 10-52100-153 H	Life Insurance	2,445	2,931					14.8%
10-52100-151 S 10-52100-152 L 10-52100-153 H 10-52100-154 D	Life Insurance Health Insurance	2,445 181,074	2,931 209,125	209,125	169,959	205,759	240,146	14.8% 15.6%
10-52100-151 S 10-52100-152 L 10-52100-153 H 10-52100-154 D 10-52100-156 H	Life Insurance Health Insurance Dental Insurance	2,445 181,074 5,024	2,931 209,125	209,125 6,713	169,959 5,508	205,759 6,644	240,146	14.8% 15.6% -100.0%

Supplies/Contro	actual Expenses				1			
10-52100-209	House of Correction Fees	207	1,000	1,000	683	1,000	1,000	0.0%
10-52100-180	Recruitment	-	1,500	1,500	1,338	1,750	1,500	0.0%
10-52100-210	Contract Services	15,619	30,889	30,889	17,192	30,889	42,054	36.1%
10-52100-213	Legal-Labor Negotiations		-	-	-	20,007	-	0%
10-52100-215	MADACC	1,369	1,040	1,040	777	1,000	972	-6.5%
10-52100-213	Communications	5,140	5,500	5,500	4,222	5,000	5,000	-9.1%
10-52100-225	Computer Support	270	1,000	1,000	125	500	1,000	0.0%
10-52100-223	Materials & Supplies	10,551	8,700	8,270	9,408	6,000	8,700	5.2%
10-52100-231	Vehicle Maintenance/Tires	8,190	7,500	7,500	6,543	8,000	10,000	33.3%
10-52100-310	Office Supplies	1,826	3,000	2,432	1,022	1,500	1,500	-38.3%
10-52100-310	Postage Postage	253	450	450	237	450	450	0.0%
	Dues & Subscriptions	768	1,298	1,298	265	1,000	1,298	
10-52100-321		_	1010-017-000	10000000		•	1190100000	0.0%
10-52100-322	Training, Safety & Certifications	5,883	5,000	5,000	1,924	2,000	5,000	0.0%
10-52100-323	Ammunition	258	1,500	1,500	936	1,000	1,500	0.0%
10-52100-330	Clothing Allowance	3,500	6,500	6,500	6,387	6,500	6,500	0.0%
10-52100-333	Firefighting & EMS Supplies	1,282	1,100	1,100	252	500	1,100	0.0%
10-52100-340	Fuel Maintenance	22,235	35,000	35,000	15,843	25,000	27,500	-21.4%
10-52100-518	Police Professional Liability	15,068	15,400	15,400	15,170	15,1 <i>7</i> 0	15,862	3.0%
10-52100-525	RMS Administrator	5,000	5,000	5,000	5,000	5,000	5,369	7.4%
10-52100-350	Equipment Replacement	103	5	-	5	51	-5	0%
10-52100-390	Public Relations	66	500	500	-	(2)	9.	-100.0%
	es/Contract Expenses	\$97,587	\$131,877	\$130,879	87,323	\$112,259	\$136,305	4.1%
Subtotal Police	Services	\$1,582,589	\$1,669,134	\$1,694,134	\$1,262,115	\$1,717,886	\$1,826,664	7.8%
	200 - Municipal Court							
Municipal Cour	rt	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
10-51200-110	Salaries FT	\$42,373	\$40,231	\$40,231	\$30,653	\$40,231	\$50,545	25.6%
10-51200-111	Overtime	451	250	250		81	-	-100.0%
10-51200-113	Judge Fees	4,500	3,600	3,600	2,700	3,600	3,600	0.0%
10-51200-114	Witness Fees	F4	5	7		8	2	0%
10-51200-150	WRS Employer	2,850	2,672	2,672	2,272	2,893	3,437	28.6%
10-51200-151	Social Security	3,455	3,097	3,097	2,432	3,353	3,867	24.9%
10-51200-152	Life Insurance	45	51	51	42	51	72	41.2%
10-51200-153	Health Insurance	14,923	15,654	15,654	14,396	15,654	22,603	44.4%
10-51200-154	Dental Insurance	432	472	472	461	569	678	43.6%
Subtotal Munici		69,029	\$66,027	\$66,027	\$52,955	\$66,351	\$84,802	28.4%
Subtotal Supplie	es/Contractual Expenses	*	. a		20 12	2 2	7	
10-51200-210	Contract Services	13,348	7,945	7,945	116	7,945	5,655	-28.8%
10-51200-211	Legal Services	36,888	24,000	24,000	21,099	24,000	22,989	-4.2%
10-51200-208	Special Prosecutorial Services		_				5,000	0%
10-51000-305	Miscellaneous Expense	-	-	145	145	145	-	-100.0%
10-51200-310	Office Supplies	633	500	355	-	355	500	40.8%
10-51200-311	Postage	511	500	500	500	500	500	0.0%
10-51200-321	Dues & Subscriptions	198	198	198	145	198	198	0.0%
10-51200-321	Training, Safety & Certifications	430	800	800	66	450	350	-56.3%
10-51200-325	Judicial Education	700	700	700	700	700	700	0.0%
100000000000000000000000000000000000000		, 00	700	, 00	,	, 00	, 00	
	es/Contractual Expenses	\$52,708	\$34,643	\$34,643 \$100,670	\$22,771	\$34,293	\$35,891	3.6%
Subtotal Munici	• • • • • • • • • • • • • • • • • • • •	\$121,737	\$100,670	Management	\$75,726	\$100,644	\$120,694	19.9%
Total Public Saf		\$1,704,325	\$1,769,804	\$1,794,804	\$1,337,842	\$1,818,530	\$1,947,357	8.5%
	400 - Inspections, Code Enforceme	2015 Actual	2016 Proposed	2014 Amended	2016 September	2016 Projected	2017 Proposed	% Change
Building Inspec					<del></del>			
10-52400-110	Salaries	\$19,282	\$19,282	19,282	\$19,282	\$19,282	\$19,282	0.0%
10-52400-250	Building Electrical	33,505	\$24,300	24,300	17,667	24,300	24,300	0.0%
LITTED VALUE COAT		12,413	8,100	8,100	5,684	8,100	8,100	0.0%
10-52400-251	·		- 7F-		0.700	8,788	7,650	0.0%
10-52400-252	Plumbing	48,074	7,650	7,650	8,688			
10-52400-252 10-52400-254	Plumbing HVAC	6,260	7,650 3,600	3,600	4,182	4,500	3,600	0.0%
10-52400-252 10-52400-254 10-52400-256	Plumbing HVAC Residential Code Compliance	6,260 9,566	3,600	3,600 -	4,182 -	4,500 -	3,600 -	0%
10-52400-252 10-52400-254 10-52400-256 <b>Total Inspectior</b>	Plumbing HVAC Residential Code Compliance ns	6,260						0.0% 0% 0.0%
10-52400-252 10-52400-254 10-52400-256 Total Inspection Department 53	Plumbing HVAC Residential Code Compliance ns 000-Community & Utility Services	6,260 9,566 <b>\$129,101</b>	3,600 - \$ <b>62,932</b>	3,600 - \$62,932	4,182 - \$55,504	4,500 - \$64,970	3,600 - \$62,932	0% 0.0%
10-52400-252 10-52400-254 10-52400-256 Total Inspection Department 530 General Comm	Plumbing HVAC Residential Code Compliance ns 000-Community & Utility Services nunity & Utility Personnel Services	6,260 9,566 <b>\$129,101</b> <b>2015 Actual</b>	3,600 - \$62,932 2016 Proposed	3,600 - \$62,932 2016 Amended	4,182 - \$55,504 2016 September	4,500 - \$64,970 2016 Projected	3,600 - \$62,932 2017 Proposed	0% 0.0% <b>% Change</b>
10-52400-252 10-52400-254 10-52400-256 <b>Total Inspectior</b> <b>Department 53</b> <b>General Comm</b> 10-53000-110	Plumbing HVAC Residential Code Compliance ns 000-Community & Utility Services nunity & Utility Personnel Services Salaries FT	6,260 9,566 \$129,101 2015 Actual \$316,503	3,600 - \$62,932 2016 Proposed \$358,954	3,600 - \$62,932 2016 Amended \$358,954	4,182 - \$55,504 2016 September \$230,191	4,500 - \$64,970 2016 Projected \$330,076	3,600 - \$62,932 2017 Proposed \$341,052	0% 0.0% % Change -5.0%
10-52400-252 10-52400-254 10-52400-256 Total Inspection Department 530 General Comm	Plumbing HVAC Residential Code Compliance ns 000-Community & Utility Services nunity & Utility Personnel Services	6,260 9,566 <b>\$129,101</b> <b>2015 Actual</b>	3,600 - \$62,932 2016 Proposed \$358,954 5,228	3,600 - \$62,932 2016 Amended	4,182 - \$55,504 2016 September \$230,191 1,451	4,500 - \$64,970 2016 Projected	3,600 - \$62,932 2017 Proposed \$341,052 5,106	0% 0.0% <b>% Change</b>
10-52400-252 10-52400-254 10-52400-256 <b>Total Inspectior</b> <b>Department 53</b> <b>General Comm</b> 10-53000-110	Plumbing HVAC Residential Code Compliance ns 000-Community & Utility Services nunity & Utility Personnel Services Salaries FT Overtime WRS Employer	6,260 9,566 \$129,101 2015 Actual \$316,503	3,600 - \$62,932 2016 Proposed \$358,954	3,600 - \$62,932 2016 Amended \$358,954	4,182 - \$55,504 2016 September \$230,191	4,500 - \$64,970 2016 Projected \$330,076	3,600 - \$62,932 2017 Proposed \$341,052	0% 0.0% <b>% Change</b> -5.0%
10-52400-252 10-52400-254 10-52400-256 <b>Total Inspectior</b> <b>Department 53</b> <b>General Comm</b> 10-53000-110 10-53000-111 10-53000-150 10-53000-151	Plumbing HVAC Residential Code Compliance ns 000-Community & Utility Services nunity & Utility Personnel Services Salaries FT Overtime	6,260 9,566 \$129,101 2015 Actual \$316,503 4,838	3,600 - \$62,932 2016 Proposed \$358,954 5,228	3,600 - \$62,932 2016 Amended \$358,954 5,228	4,182 - \$55,504 2016 September \$230,191 1,451	4,500 - \$64,970 2016 Projected \$330,076 5,228	3,600 - \$62,932 2017 Proposed \$341,052 5,106	0% 0.0% <b>% Change</b> -5.0% -2.3% 0.8%
10-52400-252 10-52400-254 10-52400-256 <b>Total Inspectior</b> <b>Department 538</b> <b>General Comm</b> 10-53000-110 10-53000-111 10-53000-150	Plumbing HVAC Residential Code Compliance ns 000-Community & Utility Services nunity & Utility Personnel Services Salaries FT Overtime WRS Employer	6,260 9,566 \$129,101 2015 Actual \$316,503 4,838 20,194	3,600 - \$62,932 2016 Proposed \$358,954 5,228 23,156	3,600 - \$62,932 2016 Amended \$358,954 5,228 23,156	4,182 - \$55,504 2016 September \$230,191 1,451 13,243	4,500 - \$64,970 2016 Projected \$330,076 5,228 22,130	3,600 - \$62,932 2017 Proposed \$341,052 5,106 23,339	0% 0.0% <b>% Change</b> -5.0% -2.3%
10-52400-252 10-52400-254 10-52400-256 <b>Total Inspectior</b> <b>Department 53</b> <b>General Comm</b> 10-53000-110 10-53000-111 10-53000-150 10-53000-151	Plumbing HVAC Residential Code Compliance ns 000-Community & Utility Services nunity & Utility Personnel Services Salaries FT Overtime WRS Employer Social Security	6,260 9,566 \$129,101 2015 Actual \$316,503 4,838 20,194 23,616	3,600 - \$62,932 2016 Proposed \$358,954 5,228 23,156 26,379	3,600 - \$62,932 2016 Amended \$358,954 5,228 23,156 26,379	4,182 - \$55,504 2016 September \$230,191 1,451 13,243 16,448	4,500 - \$64,970 2016 Projected \$330,076 5,228 22,130 25,651	3,600 - \$62,932 2017 Proposed \$341,052 5,106 23,339 28,212	0% 0.0% <b>% Change</b> -5.0% -2.3% 0.8% 6.9% -3.8%
10-52400-252 10-52400-254 10-52400-256 <b>Total Inspectior</b> <b>Department 53</b> <b>General Comm</b> 10-53000-110 10-53000-111 10-53000-150 10-53000-151 10-53000-152	Plumbing HVAC Residential Code Compliance ns 000-Community & Utility Services nunity & Utility Personnel Services Salaries FT Overtime WRS Employer Social Security Life Insurance	6,260 9,566 \$129,101 2015 Actual \$316,503 4,838 20,194 23,616 880	3,600 - \$62,932 2016 Proposed \$358,954 5,228 23,156 26,379 1,042	3,600 - \$62,932 2016 Amended \$358,954 5,228 23,156 26,379 1,042	4,182 - \$55,504 2016 September \$230,191 1,451 13,243 16,448 738	4,500 - \$64,970 2016 Projected \$330,076 5,228 22,130 25,651 766	3,600 - \$62,932 2017 Proposed \$341,052 5,106 23,339 28,212 1,002	0% 0.0% % Change -5.0% -2.3% 0.8% 6.9%
10-52400-252 10-52400-254 10-52400-256 <b>Total Inspectior</b> <b>Department 53</b> <b>General Comm</b> 10-53000-110 10-53000-111 10-53000-150 10-53000-151 10-53000-152 10-53000-153	Plumbing HVAC Residential Code Compliance ns 000-Community & Utility Services nunity & Utility Personnel Services Salaries FT Overtime WRS Employer Social Security Life Insurance Health Insurance	6,260 9,566 \$129,101 2015 Actual \$316,503 4,838 20,194 23,616 880 50,485	3,600 - \$62,932 2016 Proposed \$358,954 5,228 23,156 26,379 1,042 95,891	3,600 - \$62,932 2016 Amended \$358,954 5,228 23,156 26,379 1,042 95,891	4,182 - \$55,504 2016 September \$230,191 1,451 13,243 16,448 738 71,939	4,500 - \$64,970 2016 Projected \$330,076 5,228 22,130 25,651 766 93,932	3,600 - \$62,932 2017 Proposed \$341,052 5,106 23,339 28,212 1,002 106,663	0% 0.0% <b>% Change</b> -5.0% -2.3% 0.8% 6.9% -3.8% 11.2%

IGeneral Comm	nunity & Utility Supplies/Contractual	Expenses			1	ĺ		
10-53000-180	Recruitment	1,020	8	_	382	382	2	0%
10-53000-200	Facilty Maint & Supplies	16,554	15,000	15,000	8,797	15,000	14,825	-1.2%
10-53000-201	Cleaning & Janitorial Services	8,626	10,691	10,691	10,673	13,061	12,000	12.2%
10-53000-202	HVAC Maintenance	942	2,000	2,000	970	2,000	4,200	110.0%
10-53000-210	Contract Services	34,771	31,070	31,070	22,286	31,070	31,170	0.3%
10-53000-220	Utilities	53,134	58,000	58,000	40,701	58,000	62,000	6.9%
10-53000-221	Communications	1,185	1,200	1,200	514	600	1,000	-16.7%
10-53000-230	Materials & Supplies	6,299	5,000	5,000	4,970	5,000	5,150	3.0%
10-53000-231	Vehicle Maintenance & Tires	57,174	25,000	25,000	26,971	33,000	35,600	42.4%
10-53000-233	Tools	-	-	-	=	99	2,500	0%
10-53000-234 10-53000-310	Rain Barrels	300 41	400 2,000	2,000	313	500	150	-100.0%
10-53000-310	Office Supplies  Dues & Subscriptions	1,018	1,000	1,000	599	1,000	1,000	-92.5% 0.0%
10-53000-321	Training, Safety & Certifications	7,248	8,345	8,345	4,715	4,715	4,000	-52.1%
10-53000-322	Clothing Allowance/Safety Supplie	1,280	1,700	1,700	1,745	1,745	2,000	17.6%
10-53000-334	Salt/Sand/Ice Removal	28,385	25,000	25,000	15,872	15,872	17,000	-32.0%
10-53000-340	Fuel Maintenance	36,574	31,000	31,000	11,679	20,000	29,000	-6.5%
10-53000-350	Equipment Replacement	15,086	84,652	82,112	5,707	8,000	-	-100.0%
10-53000-360	Equipment Rental	5,918	6,000	6,000	980	1,500	7,000	16.7%
10-53000-370	Tipping Fees	70,146	64,000	64,000	43,590	64,000	68,000	6.3%
10-53000-377	Yard Waste Tub Grinding	4,988	14,500	14,500	=	7,500	7,500	-48.3%
10-53000-390	Public Relations	69	150	150	71	150	*	-100.0%
10-53000-400	Asphalt Maintenance & Repairs	6,359	4,500	4,500	980	1,500	3,400	-24.4%
10-53000-401	Crack Sealing & Striping	1,966	25,000	25,000	420	5,000	5,000	-80.0%
10-53000-402	Construction Supplies	5,233	10,000	10,000	(291)	5,000	2	-100.0%
10-53000-450	Signage & Traffic Safety	-	2,000	2,000	953	1,500	2,000	0.0%
10-53000-460	Forestry & Landscaping	16,004	20,000	20,000	13,628	13,638	15,000	-25.0%
10-53000-465	Tree Disease Mitigation	24,984	30,000	30,000 2,400	30,000	30,000	25,000 1,200	-16.7% -50.0%
10-53000-590	Animal Management Program al Community & Utility Supplies/Cor		2,400 <b>480,609</b>	478.068	1,187 <b>248,411</b>	1,187 <b>340,920</b>	355,695	-25.6%
	Community & Utility Services	\$825,608	\$993,599	991,058	584,992	\$821,002	\$864,156	-12.8%
	200-Recreation and Leisure	Q025,000	Q770,577	771,030	304,772	Q021,002	Ç004,130	12.070
Personnel Servi		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
10-55200-110	Salaries	\$5,080	\$5,200	\$5,200	3,730	5,200	\$5,200	0.0%
10-55200-151	Social Security	389	398	398	285	398	398	0.0%
Subtotal Person	nel Services	5,469	\$5,598	\$5,598	\$4,015	\$5,598	\$5,598	0.0%
A	actual Evnences		1					
Supplies/Contro	actour expenses							
10-55200-230	Materials & Supplies	1,941	1,500	4,040	4,040	4,040	2,000	-50.5%
10-55200-230 10-55200-435	Materials & Supplies Baseball Field	921	1,000	1,000	-		500	-50.0%
10-55200-230 10-55200-435 Subtotal Supplie	Materials & Supplies Baseball Field es/Contractual Expenses	921 <b>\$2,862</b>	1,000 <b>\$2,500</b>	1,000 \$5,040	- \$4,040	- \$4,040	500 <b>\$2,500</b>	-50.0% -50.4%
10-55200-230 10-55200-435 Subtotal Supplic Total Recreation	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department	921 <b>\$2,862</b> <b>\$8,331</b>	1,000 <b>\$2,500</b> <b>\$8,098</b>	1,000 \$5,040 \$10,638	- \$4,040 \$8,056	\$4,040 \$9,638	\$2,500 \$8,098	-50.0% -50.4% -23.9%
10-55200-230 10-55200-435 Subtotal Supplie Total Recreation Insurances & C	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency	921 <b>\$2,862</b>	1,000 \$2,500 \$8,098 2016 Proposed	1,000 \$5,040 \$10,638 2016 Amended	\$4,040 \$8,056 2016 September	\$4,040 \$9,638 2016 Projected	\$2,500 \$8,098 2017 Proposed	-50.0% -50.4% -23.9% <b>% Change</b>
10-55200-230 10-55200-435 Subtotal Supplie Total Recreation Insurances & Co	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency Contingency	921 <b>\$2,862</b> <b>\$8,331</b>	1,000 <b>\$2,500</b> <b>\$8,098</b>	1,000 \$5,040 \$10,638	- \$4,040 \$8,056	\$4,040 \$9,638	\$2,500 \$8,098	-50.0% -50.4% -23.9% <b>% Change</b> 0.0%
10-55200-230 10-55200-435 Subtotal Supplie Total Recreation Insurances & C 10-51000-500 10-51000-502	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency Contingency GASB-45/OPEB Contribution	921 \$2,862 \$8,331 2015 Actual	1,000 \$2,500 \$8,098 2016 Proposed \$50,000	1,000 \$5,040 \$10,638 <b>2016 Amended</b> \$50,000	\$4,040 \$8,056 2016 September \$0	\$4,040 \$9,638 2016 Projected \$0	\$2,500 \$8,098 2017 Proposed \$50,000	-50.0% -50.4% -23.9% <b>% Change</b> 0.0%
10-55200-230 10-55200-435 Subtotal Supplie Total Recreation Insurances & Co	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency Contingency	921 <b>\$2,862</b> <b>\$8,331</b>	1,000 \$2,500 \$8,098 2016 Proposed	1,000 \$5,040 \$10,638 2016 Amended	\$4,040 \$8,056 2016 September	\$4,040 \$9,638 2016 Projected	\$2,500 \$8,098 2017 Proposed	-50.0% -50.4% -23.9% <b>% Change</b> 0.0%
10-55200-230 10-55200-435 Subtotal Supplie Total Recreation Insurances & C 10-51000-500 10-51000-502 10-51000-509	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency Contingency GASB-45/OPEB Contribution Pollution Liability	921 \$2,862 \$8,331 2015 Actual - - - 842	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842	1,000 \$5,040 \$10,638 <b>2016 Amended</b> \$50,000	\$4,040 \$8,056 2016 September \$0 - 872	\$4,040 \$9,638 2016 Projected \$0 - 872	\$2,500 \$8,098 2017 Proposed \$50,000 - 872	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 0% 3.6%
10-55200-230 10-55200-435 Subtotal Supplie Total Recreation Insurances & C 10-51000-500 10-51000-502 10-51000-509 10-51000-510	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontlingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability	921 \$2,862 \$8,331 2015 Actual - - - 842 19,468	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468	1,000 \$5,040 \$10,638 <b>2016 Amended</b> \$50,000 - 842 19,468	\$4,040 \$8,056 2016 September \$0 - 872 19,597	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597	500 \$2,500 \$8,098 2017 Proposed \$50,000 - 872 20,052	-50.0% -50.4% -50.4% -23.9% <b>% Change</b> 0.0% 0% 3.6% 3.0%
10-55200-230 10-55200-435 Subtotal Supplie Total Recredioi Insurances & C 10-51000-500 10-51000-509 10-51000-510 10-51000-511	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Auto Liability	921 \$2,862 \$8,331 2015 Actual - - 842 19,468 10,075	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000	1,000 \$5,040 \$10,638 <b>2016 Amended</b> \$50,000 - 842 19,468 18,000	\$4,040 \$8,056 2016 September \$0 - 872 19,597 10,142	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142	500 \$2,500 \$8,098 2017 Proposed \$50,000 - 872 20,052 18,540	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 0% 3.6% 3.0% 3.0%
10-55200-230 10-55200-435 Subtotal Supplie Total Recredio Insurances & C 10-51000-500 10-51000-509 10-51000-510 10-51000-511 10-51000-512 10-51000-513 10-51000-515	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy	921 \$2,862 \$8,331 2015 Actual - - - 842 19,468 10,075 776 42,529 1,887	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887		\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1,865	\$2,500 \$8,098 2017 Proposed \$50,000 - 872 20,052 18,540 779 72,279 1,944	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 0% 3.6% 3.0% 0.0% 48.0%
10-55200-230 10-55200-435 Subtotal Supplie Total Recredio Insurances & C 10-51000-500 10-51000-502 10-51000-510 10-51000-511 10-51000-512 10-51000-513 10-51000-515 10-51000-515	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance	921 \$2,862 \$8,331 2015 Actual - - - 842 19,468 10,075 776 42,529 1,887 7,589	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589	\$4,040 \$8,056 2016 September \$0 - 872 19,597 10,142 358 49,069 1,865 5,382	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1,865 5,382	500 \$2,500 \$8,098 2017 Proposed \$50,000 - 872 20,052 18,540 779 72,279 1,944 7,817	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 0% 3.6% 3.0% 0.0% 48.0% 3.0% 3.0%
10-55200-230 10-55200-435 Subtotal Supplic Total Recreation Insurances & Ci 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-513 10-51000-515 10-51000-515 10-51000-516	Materials & Supplies Baseball Field  sy/Contractual Expenses  a Leisure Department  ontingency  Contingency  GASB-45/OPEB Contribution  Pollution Liability  General Liability  Auto Liability  Boiler Insurance  Workers Compensation  Commercial Crime Policy  Property Insurance  Public Official Bonds	921 \$2,862 \$8,331 2015 Actual - - - 842 19,466 10,075 776 42,529 1,887 7,589	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - - 842 19,468 18,000 779 48,841 1,887 7,589 13,926	\$4,040 \$8,056 2016 September \$0 - 872 19,597 10,142 358 49,069 1,865 5,382 14,018	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1.865 5,382 14,018	500 \$2,500 \$8,098 2017 Proposed \$50,000 	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 0% 3.6% 3.0% 0.0% 48.0% 3.0% 3.0% 3.0% 3.0%
10-55200-230 10-55200-435 Subtotal Supplic Total Recreation Insurances & C 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-512 10-51000-515 10-51000-515 10-51000-517 TOTAL INSURAN	Materials & Supplies Baseball Field es/Contractual Expenses  n & Leisure Department ontingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES	921 \$2,862 \$8,331 2015 Actual - - - 842 19,468 10,075 776 42,529 1,887 7,589 13,925 \$97,091	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332	\$4,040 \$8,056 2016 September \$0 - - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303	500 \$2,500 \$8,098 2017 Proposed \$50,000 - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626	-50.0% -50.4% -23.9% % Change 0.0% 3.6% 3.0% 3.0% 48.0% 3.0% 3.0% 3.0% 15.7%
10-55200-230 10-55200-435 Subtotal Supplication Recreation Insurances & C 10-51000-500 10-51000-507 10-51000-511 10-51000-512 10-51000-513 10-51000-515 10-51000-516 10-51000-517 TOTAL INSURAN LEGAL DEPARTM	Materials & Supplies Baseball Field es/Contractual Expenses in & Leisure Department ontlingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES AENT	921 \$2,862 \$8,331 2015 Actual - - - 842 19,468 10,075 776 42,529 1.887 7,589 13,925 \$77,091	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Amended	\$4,040 \$8,056 2016 September \$0 - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 September	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1.865 5,382 14,018 \$101,303 2016 Projected	500 \$2,500 \$8,098 2017 Proposed \$50,000 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 3.6% 3.0% 3.0% 48.0% 3.0% 3.0% 5.7% <b>% Change</b>
10-55200-230 10-55200-435 Subtotal Supplic Total Recrection Insurances & C 10-51000-500 10-51000-501 10-51000-511 10-51000-512 10-51000-513 10-51000-513 10-51000-516 10-51000-517 TOTAL INSURAN LEGAL DEPARTM 10-51000-208	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department onlingency Contingency GASB-45/OPEB Contribution Pollution Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES AENT General Counsel - Misc	921 \$2,862 \$8,331 2015 Actual - - 842 19,468 10,075 776 42,529 1,887 7,589 13,925 \$97,091 2015 Actual	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Proposed	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Amended	\$4,040 \$8,056 2016 September \$0 - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 September \$3,139	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1.865 5382 14,018 \$101,303 2016 Projected	\$2,500 \$8,098 2017 Proposed \$50,000 - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 3.6% 3.0% 3.0% 48.0% 3.0% 3.0% 5.5% <b>% Change</b>
10-55200-230 10-55200-435 Subtotal Supplie Total Recrection Insurances & C 10-51000-500 10-51000-510 10-51000-511 10-51000-512 10-51000-515 10-51000-515 10-51000-517 TOTAL INSURAN LEGAL DEPARTA 10-51000-208 10-51000-211	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department onlingency Contingency GASB-45/OPEB Contribution Pollution Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES AENT General Counsel - Misc General Counsel - Contracted	921 \$2,862 \$8,331 2015 Actual - - - - - - - - - - - - - - - - - - -	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Amended	\$4,040 \$8,056 2016 September \$0 - - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 September \$3,139 32,479	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066	500 \$2,500 \$8,098 2017 Proposed \$50,000 - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed \$2,000 57,800	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 3.6% 3.0% 3.0% 48.0% 3.0% 5.5% <b>% Change</b> 0.0%
10-55200-230 10-55200-435 Subtotal Supplie Total Recrection Insurances & C 10-51000-500 10-51000-510 10-51000-511 10-51000-512 10-51000-515 10-51000-515 10-51000-516 10-51000-517 TOTAL INSURAN LEGAL DEPARTA 10-51000-208 10-51000-211 10-51000-213	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES AENT General Counsel - Misc General Counsel - Contracted Labor Counsel	921 \$2,862 \$8,331 2015 Actual - - - 842 19,468 10,075 776 42,529 1,887 7,589 13,925 \$97,091 2015 Actual \$709 53,335 248	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Proposed \$2,000 54,066	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Amended 2,000 54,066		\$4,040 \$9,638 2016 Projected \$0 - - - 19,597 10,142 358 49,069 1.865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066	\$2,500 \$8,098 2017 Proposed \$50,000 - - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed \$2,000 57,800	-50.0% -50.4% -23.9% % Change 0.0% 3.6% 3.0% 48.0% 3.0% 45.7% % Change 0.0%
10-55200-230 10-55200-435 Subtotal Supplie Total Recrediol Insurances & C 10-51000-500 10-51000-500 10-51000-511 10-51000-512 10-51000-513 10-51000-515 10-51000-516 10-51000-516 10-51000-517 TOTAL INSURAN LEGAL DEPARTA 10-51000-211 10-51000-213 TOTAL LEGAL DI	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES ARENT General Counsel - Misc General Counsel - Contracted Labor Counsel	921 \$2,862 \$8,331 2015 Actual 842 19,468 10,075 776 42,529 1,887 7,589 13,925 \$97,091 2015 Actual \$709 53,335 248 \$54,291	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Proposed \$2,000 54,066	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Amended 2,000 54,066 - \$56,066		\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110	\$2,500 \$8,098 2017 Proposed \$50,000 - - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed \$2,000 57,800 1,000	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 3.6% 3.0% 3.0% 48.0% 3.0% 3.0% 5.7% <b>% Change</b> 0.0% 6.9% 6.9%
10-55200-230 10-55200-435 Subtotal Supplication Recreation Insurances & C 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-512 10-51000-515 10-51000-515 10-51000-517 TOTAL INSURAN LEGAL DEPARTA 10-51000-213 TOTAL LEGAL DI OTHER FINANCI	Materials & Supplies Baseball Field  sy/Contractual Expenses  a Leisure Department  ontingency  Contingency  GASB-45/OPEB Contribution  Pollution Liability  Auto Liability  Auto Liability  Boiler Insurance  Workers Compensation  Commercial Crime Policy  Property Insurance  Public Official Bonds  CES  AENT  General Counsel - Misc  General Counsel - Contracted  Labor Counsel  Labo	921 \$2,862 \$8,331 2015 Actual 842 19,468 10,075 776 42,529 1,887 7,589 13,925 \$77,091 2015 Actual \$709 53,335 248 \$54,291 2015 Actual	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Proposed \$2,000 54,066 - \$56,066 2016 Proposed	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Amended 2,000 54,066 2016 Amended		\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110 \$58,176	\$2,500 \$8,098 2017 Proposed \$50,000 - - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed \$2,000 57,800	-50.0% -50.4% -23.9% % Change 0.0% 3.6% 3.0% 48.0% 3.0% 45.7% % Change 0.0%
10-55200-230 10-55200-435 Subtotal Supplie Total Recrediol Insurances & C 10-51000-500 10-51000-500 10-51000-511 10-51000-512 10-51000-513 10-51000-515 10-51000-516 10-51000-516 10-51000-517 TOTAL INSURAN LEGAL DEPARTA 10-51000-211 10-51000-213 TOTAL LEGAL DI	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES ARENT General Counsel - Misc General Counsel - Contracted Labor Counsel	921 \$2,862 \$8,331 2015 Actual 842 19,468 10,075 776 42,529 1,887 7,589 13,925 \$97,091 2015 Actual \$709 53,335 248 \$54,291	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Proposed \$2,000 54,066	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Amended 2,000 54,066 - \$56,066		\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110	\$2,500 \$8,098 2017 Proposed \$50,000 - - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed \$2,000 57,800 1,000	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 3.6% 3.0% 3.0% 48.0% 3.0% 48.0% 6.9% 6.9% 6.9% <b>% Change</b>
10-55200-230 10-55200-435 Subtotal Supplication Recreation Insurances & C 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-512 10-51000-515 10-51000-517 TOTAL INSURAN LEGAL DEPARTA 10-51000-213 TOTAL LEGAL DI 0-51000-213 TOTAL LEGAL DI OTHER FINANCI 10-59227-900	Materials & Supplies Baseball Field  sy/Contractual Expenses  n & Leisure Department  ontlingency  Contingency  GASB-45/OPEB Contribution  Pollution Liability  General Liability  Auto Liability  Boiler Insurance  Workers Compensation  Commercial Crime Policy  Property Insurance  Public Official Bonds  CES  BENT  General Counsel - Misc  General Counsel - Contracted  Labor Counsel  EPARTMENT EXPENDITURES  NG USES/SOURCES  Transfer to RMS Fund	921 \$2,862 \$8,331 2015 Actual	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Proposed \$2,000 54,066 - \$56,066 2016 Proposed	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Amended 2,000 54,066 2016 Amended		\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110 \$58,176	\$2,500 \$8,098 2017 Proposed \$50,000 - - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed \$2,000 57,800 1,000	-50.0% -50.4% -23.9% % Change 0.0% 3.6% 3.0% 0.0% 48.0% 3.0% 6.9% 6.9% 0.0% 6.9% 6.9% % Change
10-55200-230 10-55200-435 Subtotal Supplication Recreation Insurances & C 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-512 10-51000-515 10-51000-515 10-51000-517 TOTAL INSURAN LEGAL DEPARIN 10-51000-213 10-51000-211 10-51000-213 10-51000-210 10-51000-500 10-51000-500 10-51000-500 10-51000-500 10-51000-500 10-51000-510 10-5100	Materials & Supplies Baseball Field es/Contractual Expenses in & Leisure Department ontingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES AENT General Counsel - Misc General Counsel - Contracted Labor Counsel Labor Counsel EXPARTMENT EXPENDITURES NG USES/SOURCES Transfer to RMS Fund Transfer to Con Serv Fund	921 \$2,862 \$8,331 2015 Actual	1,000 \$2,500 \$8,078 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Proposed \$2,000 54,066 2016 Proposed	1,000 \$5,040 \$10,638 2016 Amended \$50,000	\$4,040 \$8,056 2016 September \$0 	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1.865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110 \$58,176 2016 Projected	\$2,500 \$8,098 2017 Proposed \$50,000 - - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed \$2,000 57,800 1,000	-50.0% -50.4% -23.9% % Change 0.0% 3.6% 3.0% 3.0% 48.0% 3.0% 3.0% 6.5.7% % Change 0.0% 8.4% % Change
10-55200-230 10-55200-435 Subtotal Supplic Total Recreditol Insurances & C 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-512 10-51000-513 10-51000-513 10-51000-516 10-51000-517 TOTAL INSURAN LEGAL DEPARIN 10-51000-211 10-51000-211 10-51000-211 10-51000-211 10-51000-210 10-59228-900 10-59228-900 10-59228-900	Materials & Supplies Baseball Field es/Contractual Expenses in & Leisure Department ontlingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES AENT General Counsel - Misc General Counsel - Contracted Labor Counsel Labor Counsel EPARTMENT EXPENDITURES NG USES/SOURCES Transfer to RMS Fund Transfer to Con Serv Fund Transfer to Debt Service Fund	921 \$2,862 \$8,331 2015 Actual 842 19,468 10,075 776 42,529 1,887 7,589 13,925 \$77,091 2015 Actual \$709 53,335 248 \$54,291 2015 Actual 10,538 26,000 115,000	1,000 \$2,500 \$8,078 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Proposed \$2,000 54,066 2016 Proposed	1,000 \$5,040 \$10,638 2016 Amended \$50,000	\$4,040 \$8,056 2016 September \$0 	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1.865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110 \$58,176 2016 Projected	\$2,500 \$8,098 2017 Proposed \$50,000 - - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed \$2,000 57,800 1,000	-50.0% -50.4% -23.9% % Change 0.0% 3.6% 3.0% 3.0% 48.0% 3.0% 5.57% % Change 0.0% 8.4% % Change
10-55200-230 10-55200-435 Subtodal Supplication Recreation Insurances & Ci 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-511 10-51000-513 10-51000-515 10-51000-516 10-51000-517 TOTAL INSURAN LEGAL DEPARIN 10-51000-213 TOTAL LEGAL DI 00-51000-213 TOTAL LEGAL DI 00-59227-900 10-59228-900 10-59228-900 10-59221-900 10-59247-900 10-59247-900 TOTAL INNACI	Materials & Supplies Baseball Field  sy/Contractual Expenses  a & Leisure Department  ontingency  Contingency  GASB-45/OPEB Contribution  Pollution Liability  General Liability  Auto Liability  Boiler Insurance  Workers Compensation  Commercial Crime Policy  Property Insurance  Public Official Bonds  CES  AENT  General Counsel - Misc  General Counsel - Contracted  Labor Counsel  EPARTMENT EXPENDITURES  NG USES/SOURCES  Transfer to RMS Fund  Transfer to Debt Service Fund  Transfer to Debt Service Fund  Transfer to RMS Cap Projects Fund  NG USES/SOURCES	921 \$2,862 \$8,331 2015 Actual	1,000 \$2,500 \$8,098 2016 Proposed \$50,000	1,000 \$5,040 \$10,638 2016 Amended \$50,000	\$4,040 \$8,056 2016 September \$0 - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 September \$3,139 32,479 110 \$35,728 2016 September 10,372 - - - - - - \$10,372	\$4,040 \$9,638 2016 Projected \$0 - - 872 19,597 10,142 358 49,069 1.865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110 \$58,176 2016 Projected	\$2,500 \$8,098 2017 Proposed \$50,000 - - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 \$2,000 57,800 1,000 \$60,800 2017 Proposed - - - - - - - -	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 3.6% 3.0% 3.0% 48.0% 3.0% \$.0% \$.15.7% <b>% Change</b> 0.0% <b>% Change</b> -100.0% 0% 0%
10-55200-230 10-55200-435 Subtodal Supplication Recreation Insurances & C 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-512 10-51000-513 10-51000-515 10-51000-516 10-51000-517 TOTAL INSURAN LEGAL DEPARTA 10-51000-203 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900 10-59221-900	Materials & Supplies Baseball Field  sy/Contractual Expenses  a Leisure Department  ontingency  Contingency  GASB-45/OPEB Contribution  Pollution Liability  General Liability  Auto Liability  Boiler Insurance  Workers Compensation  Commercial Crime Policy  Property Insurance  Public Official Bonds  CES  EENT  General Counsel - Misc  General Counsel - Misc  General Counsel - Misc  General Counsel - Wisc  General Counsel - Wisc  Transfer to Public Service Fund  Transfer to Debt Service Fund  Transfer to Debt Service Fund  Transfer to DCUS Cap Projects Fund  NG USES/SOURCES  LFUND EXPENDITURES	921 \$2,862 \$8,331 2015 Actual	1,000 \$2,500 \$8,098 2016 Proposed \$50,000	1,000 \$5,040 \$10,638 2016 Amended \$50,000	\$4,040 \$8,056 2016 September \$0 - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 September \$3,139 32,479 110 \$35,728 2016 September 10,372 - - - - - - - - - - - - - - - - - - -	\$4,040 \$9,638 2016 Projected \$0 - - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110 \$58,176 2016 Projected	\$2,500 \$8,098 2017 Proposed \$50,000 - - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed \$2,000 \$60,800 2017 Proposed - - - - - - - - - - - - - - - - - - -	-50.0% -50.4% -23.9% % Change 0.0% 3.6% 3.0% 48.0% 3.0% 6.9% 0.0% 6.9% 0.0% 8.4% % Change -100.0% 0% 0% 0% 0% 0% 0% 0% 0%
10-55200-230 10-55200-435 Subtotal Supplication Recreation Insurances & C 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-511 10-51000-515 10-51000-517 TOTAL INSURAN LEGAL DEPARTA 10-51000-211 TOTAL LOCAL 10-51000-213 TOTAL LEGAL DI OTHER FINANCI 10-59227-900 10-59228-900 10-59247-900 TOTAL HANNCI TOTAL HANNCI TOTAL GENERAL	Materials & Supplies Baseball Field  sy/Contractual Expenses  n & Leisure Department  ontlingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds  CES AENT General Counsel - Misc General Counsel - Misc General Counsel - Fontracted Labor Counsel EPARTMENT EXPENDITURES  NG USES/SOURCES Transfer to RMS Fund Transfer to Debt Service Fund Transfer to Debt Service Fund Transfer to DRUS Cap Projects Fund NG USES/SOURCES LFUND EXPENDITURES  FUND EXPENDITURES	921 \$2,862 \$8,331 2015 Actual	1,000 \$2,500 \$8,098 2016 Proposed \$50,000	1,000 \$5,040 \$10,638 2016 Amended \$50,000	\$4,040 \$8,056 2016 September \$0 	\$4,040 \$9,638 2016 Projected \$0 - - 872 19,597 10,142 358 49,069 1.865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110 \$58,176 2016 Projected	\$2,500 \$8,098 2017 Proposed \$50,000 - - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 \$2,000 57,800 1,000 \$60,800 2017 Proposed - - - - - - - -	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 3.6% 3.0% -6.0% 48.0% 3.0% 48.0% 3.0% 6.9% 6.9% 6.9% 6.9% 6.9% 6.9% 6.9% 6.9
10-55200-230 10-55200-435 Subtotal Supplication Recreation Insurances & C 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-511 10-51000-515 10-51000-515 10-51000-517 TOTAL INSURAN LEGAL DEPARTA 10-51000-213 10-51000-213 10-51000-211 10-51000-213 10-51000-210 10-59228-900 10-59228-900 10-59228-900 10-59241-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-5101AL ENANCE 10-34225	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department ontingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES AENT General Counsel - Misc General Counsel - Contracted Labor Counsel EPARTMENT EXPENDITURES NG USES/SOURCES Transfer to RMS Fund Transfer to Con Serv Fund Transfer to Debt Service Fund Transfer to Debt Service Fund Transfer to RMS Cap Projects Fund NG USES/SOURCES LEUND EXPENDITURES FUND BALANCE APPLIED Designated Health Reimbursemen	921 \$2,862 \$8,331 2015 Actual	1,000 \$2,500 \$8,078 2016 Proposed \$50,000 - 84/2 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Proposed \$2,000 54,066 - \$56,066 2016 Proposed 15,372 \$15,372 \$3,511,552	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Amended 2,000 54,066 - \$56,066 2016 Amended 15,372 \$15,372 \$3,536,551	\$4,040 \$8,056 2016 September \$0 	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1.865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110 \$58,176 2016 Projected	500 \$2,500 \$8,098 2017 Proposed \$50,000	-50.0% -50.4% -23.9% % Change 0.0% 3.6% 3.0% 48.0% 3.0% 48.0% 3.0% 6.9% 6.9% 6.9% 6.9% 6.9% 6.9% 6.100.0% 6.111%
10-55200-230 10-55200-435 Subtotal Supplication Recreation Insurances & C 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-512 10-51000-513 10-51000-513 10-51000-516 10-51000-516 10-51000-517 TOTAL INSURAN LEGAL DEPARTN 10-51000-208 10-51000-211 10-51000-211 10-51000-210 10-59228-900 10-59228-900 10-59228-900 10-59228-900 10-59228-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59248-900	Materials & Supplies Baseball Field es/Contractual Expenses In & Leisure Department ontingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES AENT General Counsel - Misc General Counsel - Contracted Labor Counsel Labor Counsel Transfer to RMS Fund Transfer to RMS Fund Transfer to Debt Service Fund Transfer to Debt Service Fund Transfer to DRUS Cap Projects Fund Transfer to RMS Cap Projects Fund	921 \$2,862 \$8,331 2015 Actual	1,000 \$2,500 \$8,098 2016 Proposed \$50,000	1,000 \$5,040 \$10,638 2016 Amended \$50,000	\$4,040 \$8,056 2016 September \$0 	\$4,040 \$9,638 2016 Projected \$0 - - 872 19,597 10,142 358 49,069 1,865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110 \$58,176 2016 Projected	\$2,500 \$8,098 2017 Proposed \$50,000 - - 872 20,052 18,540 779 72,279 1,944 7,817 14,344 \$186,626 2017 Proposed \$2,000 \$60,800 2017 Proposed - - - - - - - - - - - - - - - - - - -	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 3.6% 3.0% 48.0% 3.0% 48.0% 3.0% 6.9% 0.0% 6.9% 0.0% 6.9% 0.0% 6.100.0% 1.1% 0% 1.1%
10-55200-230 10-55200-435 Subtotal Supplic Total Recredition Insurances & C 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-512 10-51000-513 10-51000-513 10-51000-516 10-51000-517 TOTAL INSURAN LEGAL DEPARIN 10-51000-211 10-51000-211 10-51000-211 10-51000-210 10-59228-900 10-59228-900 10-59228-900 10-59228-900 10-59228-900 10-59228-900 10-59247-900 10-59247-900 10-51000-211 10-51000-31	Materials & Supplies Baseball Field es/Contractual Expenses in & Leisure Department onlingency Contingency GASB-45/OPEB Contribution Pollution Liability General Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES AENT General Counsel - Misc General Counsel - Contracted Labor Counsel Labor Counsel EPARTMENT EXPENDITURES NG USES/SOURCES Transfer to RMS Fund Transfer to Debt Service Fund Transfer to Debt Service Fund Transfer to RMS Cap Projects Fund NG USES/SOURCES FUND BALANCE APPLIED Designated Health Reimbursemen Designated GASB 45 OPEB Designated Future Budget Exp	921 \$2,862 \$8,331 2015 Actual 842 19,468 10,075 776 42,529 1,887 7,589 13,925 \$77,091 2015 Actual \$709 \$3,335 248 \$54,291 2015 Actual 10,538 26,000 115,000 316,931 316,931 \$785,400 \$3,975,511	1,000 \$2,500 \$8,098 2016 Proposed \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Proposed \$2,000 54,066 - \$56,066 2016 Proposed - \$15,372 \$15,372 \$3,511,552 \$29,733 - 148,714	1,000 \$5,040 \$10,638 2016 Amended \$50,000	\$4,040 \$8,056 2016 September \$0 	\$4,040 \$9,638 2016 Projected \$0 	500 \$2,500 \$8,098 2017 Proposed \$50,000	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 3.6% 3.0% 48.0% 3.0% 48.0% 6.9% 6.9% 6.9% 6.9% 6.9% 6.9% 6.100.0% 9.4% 9.4% 9.4% 9.4% 9.4% 9.4% 9.4% 9.4
10-55200-230 10-55200-435 Subtotal Supplication Recreation Insurances & C 10-51000-500 10-51000-500 10-51000-510 10-51000-511 10-51000-512 10-51000-513 10-51000-513 10-51000-516 10-51000-516 10-51000-517 TOTAL INSURAN LEGAL DEPARTN 10-51000-208 10-51000-211 10-51000-211 10-51000-210 10-59228-900 10-59228-900 10-59228-900 10-59228-900 10-59228-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59247-900 10-59248-900	Materials & Supplies Baseball Field es/Contractual Expenses n & Leisure Department onlingency Contingency GASB-45/OPEB Contribution Pollution Liability Auto Liability Boiler Insurance Workers Compensation Commercial Crime Policy Property Insurance Public Official Bonds CES AENT General Counsel - Misc General Counsel - Misc General Counsel - Contracted Labor Counsel EPARTMENT EXPENDITURES NG USES/SOURCES Transfer to RMS Fund Transfer to Debt Service Fund Transfer to Debt Service Fund Transfer to RMS Cap Projects Fund NG USES/SOURCES LFUND EXPENDITURES FUND BALANCE APPLIED Designated Health Reimbursemen Designated Future Budget Exp Undesignated Future Budget Exp	921 \$2,862 \$8,331 2015 Actual	1,000 \$2,500 \$8,078 2016 Proposed \$50,000 - 84/2 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Proposed \$2,000 54,066 - \$56,066 2016 Proposed 15,372 \$15,372 \$3,511,552	1,000 \$5,040 \$10,638 2016 Amended \$50,000 - 842 19,468 18,000 779 48,841 1,887 7,589 13,926 \$161,332 2016 Amended 2,000 54,066 - \$56,066 2016 Amended 15,372 \$15,372 \$3,536,551	\$4,040 \$8,056 2016 September \$0 	\$4,040 \$9,638 2016 Projected \$0 - 872 19,597 10,142 358 49,069 1.865 5,382 14,018 \$101,303 2016 Projected \$4,000 54,066 110 \$58,176 2016 Projected	500 \$2,500 \$8,098 2017 Proposed \$50,000	-50.0% -50.4% -23.9% <b>% Change</b> 0.0% 3.6% 3.0% 3.0% 48.0% 3.0% 3.0% 6.9% <b>% Change</b> -100.0% 0% 0% -110.0% 1.1%

SEWER FUND REV	/ENUES	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
20-43210	Intergovernmental Grant	\$5,715	\$0	\$C	\$0	\$0	\$0	0%
20-46210	Intergovernmental Grant-PPII	39,281		-		1	-	0%
20-46410	Residential Sewer	678,154	716,196	756,700	754,820	754,820	764,088	1.0%
20-46420	Commercial Sewer	127,568	143,472	143,472	70,143	130,949	141,418	-1.4%
20-46430	Connection Fee	3,600	5	- ⊼	ā	58		0%
20-46450	Intergovernmental Revenue	*	9	9	÷	9,000	-	0%
20-48100	Misc Revenue	0.075	5	-	50	50		0%
20-48100	Interest	471		-	295	350	(4)	0%
TOTAL SEWER FU	Ph/PE	\$854,789	\$859,668	\$900,172	\$825,307	\$895,169	\$905,506	0.6%
Department 510	H650535	0015 4 -1	0011 0	001 / 4	0017 Cambamban	0014 Paris shad	0017 0	07 Ob
Personnel Service 20-51000-110		2015 Actual \$118,719	2016 Proposed	0,0,1-0,100	2016 September	2016 Projected	2017 Proposed	% Change
20-51000-110	Salaries Overtime	\$110,717	\$115,545	115,545 244	87,457	\$107,962	\$130,898 244	13.3%
20-51000-111	WRS Employer	7,265	7,934	7,934	4,591	- 7,125	9,213	16.1%
20-51000-150	Social Security	8,291	8,858	8,858	5,269	8,259	10,104	14.1%
20-51000-151	Life Insurance	163	283	283	118	151	311	9.9%
20-51000-152	Health Insurance	15,877	20,985	20,985	13,017	13,041	28,206	34.4%
20-51000-154	Dental Insurance	342	558	558	290	558	769	37.8%
	al Government Personnel	\$150,658	\$154,407	\$154,407	110,742	\$137,096	\$179,745	16.4%
Supplies/Contra		Ψ100/000	Ψ101/10/	ψ.σ.(/10)	1100 12	410/70/0	Ψ1777/10	10.1%
20-51000-220	Utilities	4,767	5,000	5,000	4,017	5,000	5,000	0.0%
20-51000-221	Communications	1,145	1,200	1,200	1,181	1,200	1,200	0.0%
20-51000-230	Materials & Supplies	2,258	5,000	5,000	4,973	5,000	5,000	0.0%
20-51000-232	Lift Station Maintenance	20,561	15,000	15,000	8,439	15,000	15,800	5.3%
20-51000-233	Tools	25	2	-	<u> </u>	<b>만</b> ?	5,000	0%
20-51000-234	Diggers	4,684	2,500	2,500	2,253	3,000	3,500	40.0%
20-51000-310	Office Supplies	20	50	50	50	50		-100.0%
20-51000-311	Postage	400	400	400	400	400	400	0.0%
20-51000-321	Dues & Subscriptions	=	200	200	ā	58	5	-100.0%
20-51000-322	Training, Safety & Certifications	4,113	4,600	4,600	1,444	4,600	4,600	0.0%
20-51000-340	Fuel Maintenance/Motor/Lub	2,999	3,200	3,200	3,200	3,200	3,200	0.0%
20-51000-349	Facility Rental-General Fund	7,500	7,500	7,500	7,500	7,500		-100.0%
20-51000-350	Equipment Replacement	7 500	7.500	25,000	10,859	13,000	26,830	7.3%
20-51000-360	Equipment Rental - General Fund	7,500	7,500	7,500	7,500	7,500	15,000	100.0%
20-53000-500 20-51000-530	Contingency Auto/Fuel	2,637	4,128	4,128	-	4,128	4,128	0%
20-51000-813	Infrastructure Repairs	17,240	8,000	8,000	(3,141)	4,500	6,000	-25.0%
	es/Contractual Expenses	\$75,804	\$64,278	\$89,278	48,675	\$74,078	\$95,658	7.1%
Protessional Ser		Ψ/ 0,004	Ψ04,270	φυ7,270	40,073	\$74,070	φ/0,000	7.170
20-51000-210	MMSD Contract usage charges	237,892	255,000	255,000	178,943	255,000	255,000	0.0%
20-51000-211	Legal Services	*	2	÷	59	59		0%
20-51000-212	Contract Services	574	5	5,846	2,588	2,588	5,846	0.0%
20-51000-213	Private Prop II	39,548	-	9	-	=	*	0%
20-51000-214	Audit Services	1,923	3,450	3,450	3,449	3,450	3,475	
20-51000-216	Engineering	(0)	35,000	35,000	1,200	35,000	13,000	-62.9%
20-51000-510	General Liability Insurance	2,906	3,215	3,215	2,926	3,215	3,311	3.0%
20-51000-513	Workers Compensation	3,607	4,556	4,556	4,163	4,556	5,215	
20-51000-515	Commercial Crime Policy	- 2.25	140	140	138	138	144	3.0%
20-51000-516	Property Insurance	2,390	3,071	3,071	2,475	2,475	3,071	0.0%
Subtotal Profess	NAMES OF THE PARTY	\$288,266	\$304,432	\$310,278	195,942	\$306,481	\$289,062	-6.8%
Sewer Debt Serv 20-58100-617	Principal Redemption - CWF Loan		71,893	71,893		71,893	73,593	2.4%
20-58100-617	Principal Redemption - CWF Loan  Principal Redemption on Bond		210,384	210,384	-	210,384	209,060	-0.6%
20-58100-616	Interest on Bond	44,482	41,879	41,879	26,439	41,879	38,785	-7.4%
20-58100-626	Interest Clean Water Fund	17,386	15,983	15,983	8,416	15,983	14,262	-7.4%
20-53000-700	Depreciation	159,466	5,341	5,341	0,410	5,341	5,341	0.0%
20-58291-825	Amoritzation of debt	(1,255)		-	-		-	0.0%
Total Sewer Deb	\$100 C	\$220,079	NAMES OF THE PARTY	\$345,479		DACTORIA DOSA	\$341,041	40,000
CONSTRUCTION STATEMENT OF THE PROPERTY OF	ND EXPENDITURES	\$734,807	\$868,596	A CONTRACTOR OF THE PARTY OF TH			10.000000000000000000000000000000000000	
FUND BALANCE	PA1000000000000000	Ţ - ,,2 <b>+</b> ,	\$8,929	\$8,929	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$122,909	\$0	
		2015 Actual	10.1001017700		2016 September	2016 Projected	2017 Proposed	% Change
20-34350	Designated CWFL Reserve Fund	68,641	70,845	70,845	68,641	70,845	73,049	3.1%
20-34360	Designated ECMAR Equip	60,460	64,670	64,670	60,460	64,670	64,670	0.0%
20-34000	Undesignated fund balance	1,982,947	1,593,831	1,593,831	2,535,833	1,536,444	1,534,051	-3.8%
SEWER FUND BA	LANCE	2,112,048	\$1,729,346	\$1,729,346	\$2,664,934	\$1,671,959	\$1,671,770	-3.3%

	IIND 00							
STORMWATER F		2015 Actual	2016 Proposed	2014 Amondod	2016 September	2016 Projected	2017 Proposed	% Change
<b>STORMWATER R</b> 22-43210	Intergovernmental Grant	86,297	2016 Froposed \$0	\$0	2016 September	\$0	2017 Hoposed \$0	% Change
22-46405	Residential Stormwater	263,635	φυ 296,906	317,100	317,100	317,100	340,883	7.5%
22-46425	Commercial Stormwater	98,239	363676000000000000000000000000000000000	NOV 1941 M. TO STOLEN OF THE	68,595	116,337	122,590	7.5% 5.4%
22-46430	Right-of-way Management	70,237	\$116,337 22,750	116,337 22,750	31,583	31,583	32,500	5.4% 42.9%
	VATER FUND REVENUES	\$448,171			417,278		\$495,972	
		\$448,171	\$435,993	\$456,187	417,278	\$465,020	\$495,972	8.7%
Department 530		2015 Actual	2017 Proposed	2017 Amondod	2017 Cantambar	2017 Projected	2017 Proposed	% Change
Personnel Servi	10				2016 September			% Change
22-53000-110	Salaries	\$54,750	\$43,192	43,192	\$49,897	\$50,000	\$61,997	43.5%
22-53000-111	Overtime	42	244	244	70, 627	244	365	49.6%
22-53000-150	WRS Employer	3,687	3,716	3,716	4,156	4,350	4,258	14.6%
22-53000-151	Social Security	3,979	4,281	4,281	4,786	4,900	4,771	11.4%
22-53000-152	Life Insurance	133	146	146	171	178	196	34.2%
22-53000-153	Health Insurance	12,493	13,705	13,705	16,316	17,488	21,424	56.3%
22-53000-154	Dental Insurance	344	338	338	590	650	522	54.4%
Subtotal Person	nel Service	\$75,427	\$65,622	\$65,622	\$75,917	\$77,810	\$93,533	42.5%
Supplies/Contro	actual Expenses							
22-53000-210	Contract services		-	356	102	356	365	2.5%
22-53000-214	Audit Services	1,514	1,545	1,545	1,549	1,549	1,571	1.7%
22-53000-216	Engineering	*	22,750	22,750	279	23,029	22,750	0.0%
22-53000-220	Utilities	1,054	2,000	2,000	1,050	2,000	2,000	0.0%
22-53000-221	Communications	563	500	500	=	500	500	0.0%
22-53000-230	Materials & Supplies	861	1,000	1,000	400	1,000	1,000	0.0%
22-53000-322	Training, Safety & Certifications	201	1,000	227	226	226	.,	-100.0%
22-53000-327	Culvert Materials	18,425	45,000	45,000	45,000	45,000	32,923	-26.8%
22-53000-328	Landscaping Materials	12,000	22,564	22,564	23,234	23,234	35,000	55.1%
22-53000-329	Excavation and Disposal	500	500	500	500	500	10,000	1900.0%
22-53000-329	Fuel Maintenance	852	2,500	2,273	2,273	2,273	2,500	1900.0%
22-53000-342	Construction Materials	263,421	20,167	40,005	13,161	40,005	25,000	-37.5%
	Equipment Replacement	200,421	1,935	1,935	10,101	40,000	8,655	347.3%
22-53000-350 22-53000-360		5,000	5,000	5,000	5,000	5,000	10,000	100.0%
The second second second	Equipment Rental - General Fund	5,000	5,000	5,000	5,000	5,000	10,000	
22-53000-500	Contingency	C204 100	C105 441	- C145.455	- C00 775	C144.470	6150.044	0%
	es/Contractual Expenses-DCUS	\$304,190	\$125,461	\$145,655	\$92,775	\$144,672	\$152,264	4.5%
Stormwater Del		000 000	044.030	044.010	044.010	044.010	050 175	0.104
	Transfer to Debt Service	229,233	244,910	244,910	244,910	244,910	250,175	2.1%
Total Stormwate		\$229,233	\$244,910	\$244,910			\$250,175	2.1%
	ATER FUND EXPENDITURES	\$608,851	\$435,993	\$456,187	\$413,602	\$467,392	\$495,972	13.8%
FUND BALANCE	APPLIED			S0				
		2015 Anhual	2017 Proposed		2017 Contombox	2017 Projected	0017 Proposed	% Change
00.04075	Designated Capital Boson o	2015 Actual	2016 Proposed	2016 Amended	2016 September		2017 Proposed	% Change
22-34365	Designated Capital Reserve	11,081	11,081	2016 Amended 11,081	11,081	11,081	11,081	0.0%
22-34000	Undesignated fund balance	11,081 20,603	11,081 7,467	2016 Amended 11,081 7,467	11,081 101,520	11,081 18,231	11,081 18,231	0.0% 144.2%
22-34000 Stormwater F	Undesignated fund balance UND BALANCE	11,081	11,081	2016 Amended 11,081	11,081	11,081	11,081	0.0%
22-34000 Stormwater F Public Safety (	Undesignated fund balance	11,081 20,603 \$31,684	11,081 7,467 \$18,548	2016 Amended 11,081 7,467 \$18,548	11,081 101,520 \$112,601	11,081 18,231 \$29,312	11,081 18,231 <b>\$29,312</b>	0.0% 144.2% 58.0%
22-34000 STORMWATER F PUBLIC SAFETY ( Revenues	Undesignated fund balance UND BALANCE COMMUNICATIONS-26	11,081 20,603 \$31,684 2015 Actual	11,081 7,467 \$18,548 2016 Proposed	2016 Amended 11,081 7,467 \$18,548 2016 Amended	11,081 101,520 \$112,601 2016 September	11,081 18,231 \$29,312 2016 Projected	11,081 18,231 \$29,312 2017 Proposed	0.0% 1 44.2% 58.0% <b>% Change</b>
22-34000 STORMWATER FOR PUBLIC SAFETY OF Revenues 26-41100	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax	20,603 \$31,684 2015 Actual \$257,371	11,081 7,467 \$18,548 2016 Proposed \$261,051	2016 Amended 11,081 7,467 \$18,548 2016 Amended 261,051	11,081 101,520 \$112,601 2016 September \$261,051	11,081 18,231 \$29,312 2016 Projected \$261,051	11,081 18,231 <b>\$29,312</b>	0.0% 144.2% 58.0% <b>% Change</b> 0.8%
22-34000 STORMWATER FOR PUBLIC SAFETY OF Revenues 26-41100 26-47120	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667	2016 Amended 11,081 7,467 \$18,548 2016 Amended 261,051 5,667	11,081 101,520 \$112,601 2016 September \$261,051 5,667	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667	11,081 18,231 \$29,312 2017 Proposed \$263,166	0.0% 144.2% 58.0% <b>% Change</b> 0.8%
22-34000 STORMWATER FO PUBLIC SAFETY OF Revenues 26-41100 26-47120 26-47130	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue	20,603 \$31,684 2015 Actual \$257,371	11,081 7,467 \$18,548 2016 Proposed \$261,051	2016 Amended 11,081 7,467 \$18,548 2016 Amended 261,051 5,667 1,781,601	11,081 101,520 \$112,601 2016 September \$261,051	11,081 18,231 \$29,312 2016 Projected \$261,051	11,081 18,231 \$29,312 2017 Proposed \$263,166	0.0% 144.2% 58.0% <b>% Change</b> 0.8% -100.0% 2.0%
22-34000 STORMWATER FI PUBLIC SAFETY OF Revenues 26-41100 26-47120 26-47130 26-47135	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667	2016 Amended 11,081 7,467 \$18,548 2016 Amended 261,051 5,667	11,081 101,520 \$112,601 2016 September \$261,051 5,667	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667	11,081 18,231 \$29,312 2017 Proposed \$263,166	0.0% 144.2% 58.0% <b>% Change</b> 0.8% -100.0% 2.0%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47130 26-47135 26-43210	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601	2016 Amended 11,081 7,467 \$18,548 2016 Amended 261,051 5,667 1,781,601	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601	11,081 18,231 \$29,312 2017 Proposed \$263,166 1.817,233 48,320	0.0% 144.2% 58.0% <b>% Change</b> 0.8% -100.0% 2.0% 0%
22-34000 STORMWATER FI PUBLIC SAFETY ( Revenues 26-41100 26-47120 26-47130 26-47135 26-43210 26-47145	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601	2016 Amended 11,081 7,467 \$18,548 2016 Amended 261,051 5,667 1,781,601	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601	11,081 18,231 \$29,312 2017 Proposed \$263,166 - - 1,817,233 48,320 - 120,034	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 2.0% 0% 0%
22-34000 STORMWATER FI PUBLIC SAFETY ( Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RNAS Administrator Grants RMS Operations Consolidated Service Billings	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601	201 6 Amended 11,081 7,467 \$18,548 201 6 Amended 261,051 5,667 1,781,601 - -	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1,817,233 48,320 - 120,034 32,325	0.0% 144.2% 58.0% <b>% Change</b> 0.8% -100.0% 0.0% 0.0% 0.0%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-47135 26-43210 26-47145 26-48100 Total Consolidar	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings Ited Dispatch Fund Revenues	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601	201 6 Amended 11,081 7,467 \$18,548 201 6 Amended 261,051 5,667 1,781,601 - - - \$2,048,319	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1,817,233 48,320 - 120,034 32,325 \$2,281,077	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 2.0% 0% 0%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings sted Dispatch Fund Revenues ommunications Expenditures	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 - - 11 \$2,019,532 2015 Actual	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - - \$2,048,319 2016 Proposed	201 6 Amended 11,081 7,467 \$18,548  201 6 Amended 261,051 5,667 1,781,601 \$2,048,319 201 6 Amended	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317 1,080 \$1,793,115 2016 September	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 - - 1,080 \$2,049,399 2016 Projected	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1,817,233 48,325 - 120,034 32,325 \$2,281,077 2017 Proposed	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 0% 11.4%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings sted Dispatch Fund Revenues ommunications Expenditures Salaries	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 - - 11 \$2,019,532 2015 Actual \$1,071,366	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - - \$2,048,319 2016 Proposed \$1,159,650	201 6 Amended 11,081 7,467 \$18,548  201 6 Amended 261,051 5,667 1,781,601 \$2,048,319  201 6 Amended \$1,159,650	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317 - - 1,080 \$1,793,115 2016 September \$81,2,627	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 - - 1,080 \$2,049,399 2016 Projected \$1,114,791	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 2.0% 0% 0% 11.4%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-1110 26-51000-1111	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings Ited Dispatch Fund Revenues ommunications Expenditures Salaries Overtime	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 - - 11 \$2,019,532 2015 Actual \$1,071,366 64,820	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - - \$2,048,319 2016 Proposed \$1,159,650 44,000	201 6 Amended 11,081 7,467 \$18,548  201 6 Amended 261,051 5,667 1,781,601 \$2,048,319  201 6 Amended \$1,159,650 44,000	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317 1,080 \$1,793,115 2016 September	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 - - 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1.817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 0% 11.4% 2.0% 0.0%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47130 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-111	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings ted Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 - - 11 \$2,019,532 2015 Actual \$1,071,366	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277	2016 Amended 11,081 7,467 \$18,548  2016 Amended 261,051 5,667 1,781,601 \$2,048,319 2016 Amended \$1,159,650 44,000 29,277	11,081 101,520 \$112,601 2016 September \$261,051 5.667 1,525,317 - - 1,080 \$1,793,115 2016 September \$812,627 32,464	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 - 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1.817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 0% 11.4% 2.0% 0.0% 2.8%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-1110 26-51000-1111	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings Ited Dispatch Fund Revenues ommunications Expenditures Salaries Overtime	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 - - 11 \$2,019,532 2015 Actual \$1,071,366 64,820	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - - \$2,048,319 2016 Proposed \$1,159,650 44,000	201 6 Amended 11,081 7,467 \$18,548  201 6 Amended 261,051 5,667 1,781,601 \$2,048,319  201 6 Amended \$1,159,650 44,000	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317 - - 1,080 \$1,793,115 2016 September \$81,2,627	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 - - 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1.817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 0% 11.4%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-111	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings ted Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 - - 11 \$2,019,532 2015 Actual \$1,071,366 64,820 23,851	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277	2016 Amended 11,081 7,467 \$18,548  2016 Amended 261,051 5,667 1,781,601 \$2,048,319 2016 Amended \$1,159,650 44,000 29,277	11,081 101,520 \$112,601 2016 September \$261,051 5.667 1,525,317 - - 1,080 \$1,793,115 2016 September \$812,627 32,464	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 - 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1.817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 0% 11.4% 2.0% 0.0% 2.8%
22-34000 STORMWATER FI PUBLIC SAFETY ( Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-111 26-51000-116 26-51000-150	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings teled Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 - - 1 11 \$2,019,532 2015 Actual \$1,071,366 64,820 23,851 72,033	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - - \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127	201	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317 - - 1,080 \$1,793,115 2016 September \$812,627 32,464 - 51,483	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 - - 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181 78,569	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 0% 11.4% 0.0% 2.0% 0.0% 2.8% 7.6%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-47145 26-48100 Total Consolida Public Safety C 26-51000-111 26-51000-116 26-51000-150 26-51000-151	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings ted Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer Social Security	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 - - 111 \$2,019,532 2015 Actual \$1,071,366 64,820 23,851 72,033 86,229	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - - \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092	201	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317 - - 1,080 \$1,793,115 2016 September \$812,627 32,464 51,483 64,082	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 0% 11.4% 2.0% 0.0% 2.0% 11.4%
22-34000 STORMWATER FI PUBLIC SAFETY ( Revenues 26-41100 26-47120 26-47135 26-47135 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-116 26-51000-150 26-51000-151	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings uted Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiclay Pay WRS Employer Social Security Life Insurance	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 - - - - 11 \$2,019,532 2015 Actual \$1,071,366 64,820 23,851 72,033 86,229 2,031	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,6667 1,781,601 - - \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092 2,366	201 6 Amended 11,081 7,467 \$18,548  201 6 Amended 261,051 5,667 1,781,601 \$2,048,319  201 6 Amended \$1,159,650 44,000 29,277 77,127 97,092 2,366	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317 - - 1,080 \$1,793,115 2016 September \$812,627 - 51,483 64,082 1,695	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 - - - 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181 78,569 91,068 2,334	11,081 18,231 \$29,312 2017 Proposed \$263,166 1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032 \$1,986	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 0% 11.4% -2.0% 0.0% 2.8% 7.6% 14.4% -16.1%
22-34000 STORMWATER FI PUBLIC SAFETY OR Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-111 26-51000-150 26-51000-151 26-51000-152 26-51000-153	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings Ited Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer Social Security Life Insurance Health Insurance	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 - - - 11 \$2,019,532 2015 Actual \$1,071,366 64,820 23,851 72,033 86,229 2,031 199,207	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - - - - - - - - - - - - - - - - - -	201 6 Amended 11,081 7,467 \$18,548 201 6 Amended 261,051 5,667 1,781,601 \$2,048,319 201 6 Amended \$1,159,665 44,000 29,277 77,127 97,092 2,366 290,116	11.081 101.520 \$112,601 2016 September \$261,051 5.667 1.525,317 - - 1.080 \$1,793,115 2016 September \$812.627 32.464 51,483 64,082 1.695 199,022	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 	11,081 18,231 \$29,312 2017 Proposed \$263,166 1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032 \$1,986 \$298,032	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 011.4% 2.0% 2.0% 11.4% -16.1% 2.7%
22-34000 STORMWATER FI PUBLIC SAFETY OF Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-111 26-51000-150 26-51000-155 26-51000-153 26-51000-153	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings Ited Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer Social Security Life Insurance Health Insurance Dental Insurance HRA	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - - - - - - - - - - - - - - - - - -	201 6 Amended 11,081 7,467 \$18,548 201 6 Amended 261,051 5,667 1,781,601 \$2,048,319 201 6 Amended \$1,159,665 44,000 29,277 77,127 97,092 2,366 290,116	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317 	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032 \$1,986 \$298,032 \$8,452	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 011.4% 2.0% 0.0% 7.6% 14.4% -16.1% 2.7%
22-34000 STORMWATER FI PUBLIC SAFETY OF Revenues 26-41100 26-47120 26-47135 26-47135 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-111 26-51000-151 26-51000-152 26-51000-153 26-51000-154 26-51000-154	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings ated Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer Social Security Life Insurance Health Insurance Dental Insurance HRA Inel Services	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - - \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431	2016 Amended 11,081 7,467 \$18,548  2016 Amended 261,051 5,667 1,781,601 \$2,048,319 2016 Amended \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317 	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032 \$1,986 \$298,032 \$8,452 \$0	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 2.0% 0% 0% 11.4% 2.0% 0.0% 2.8% 7.6% 14.4% -16.1% -2.7% 13.7%
22-34000 STORMWATER FI PUBLIC SAFETY OF Revenues 26-41100 26-47130 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-111 26-51000-115 26-51000-150 26-51000-153 26-51000-154 26-51000-156 Subtotal Person	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings ated Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer Social Security Life Insurance Health Insurance Dental Insurance HRA Inel Services	11,081 20,603 \$31,684 2015 Actual \$257,371 5,667 1,756,484 	11,081 7,467 \$18,548 2016 Proposed \$261,051 5,667 1,781,601 - - - \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431	2016 Amended 11,081 7,467 \$18,548  2016 Amended 261,051 5,667 1,781,601 \$2,048,319 2016 Amended \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317 	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032 \$1,986 \$298,032 \$8,452 \$0	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 2.0% 0% 0% 11.4% 2.0% 11.4% 2.0% 14.4% 2.16.1% -16.1% 2.7% 13.7%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-110 26-51000-150 26-51000-151 26-51000-153 26-51000-154 26-51000-156 Subtotal Person Professional Ser	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants Consolidated Service Billings ted Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay, WRS Employer Social Security Life Insurance Health Insurance Dental Insurance HRA und Services Indicated Service Billings Health Insurance Health Insurance Health Insurance HRA und Services	11,081 20,603 \$31,684  2015 Actual \$257,371 5,667 1,756,484 11 \$2,019,532 2015 Actual \$1,071,366 64,820 23,851 72,033 86,229 2,031 199,207 6,269 9,876 \$1,535,683	11,081 7,467 \$18,548  2016 Proposed \$261,051 5,667 1,781,601 \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059	2016 Amended 11,081 7,467 \$18,548  2016 Amended 261,051 5,667 1,781,601 \$2,048,319 2016 Amended \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059	11,081 101,520 \$112,601 2016 September \$261,051 5,667 1,525,317 - 1,080 \$1,793,115 2016 September \$812,627 32,464 - 51,483 64,082 1,695 199,022 6,842 293 \$1,168,507	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181 78,569 91,068 2,334 236,393 8,136 293 \$1,607,229	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032 \$1,986 \$298,032 \$8,452 \$0 \$1,760,020	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 0% 11.4% 2.0% 2.0% 2.8% 7.6% 14.4% -16.1% 2.7% 13.7% 0% 3.1%
22-34000 STORMWATER FI PUBLIC SAFETY I Revenues 26-41100 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-115 26-51000-150 26-51000-155 Subtotal Person Professional Ser	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings ted Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer Social Security Life Insurance Health Insurance Dental Insurance HRA INEL Services Contract Services Legal Services	11,081 20,603 \$31,684  2015 Actual \$257,371 5,667 1,756,484 11 \$2,019,532 2015 Actual \$1,071,366 64,820 23,851 72,033 86,229 2,031 199,207 6,269 9,876 \$1,535,683	11,081 7,467 \$18,548  2016 Proposed \$261,051 5,667 1,781,601 \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 \$1,707,059	201 6 Amended 11,081 7,467 \$18,548 201 6 Amended 261,051 5,667 1,781,601 \$2,048,319 201 6 Amended 44,000 29,277 77,127 97,092 2,366 290,116 7,431 \$1,707,059	11.081 101.520 \$112,601  2016 September \$261.051 5.667 1.525,317 1.080 \$1,773,115 2016 September \$812,627 32,464 - 51,483 64,082 1,695 199,022 6,842 293 \$1,168,507	11,081 18,231 \$29,312  2016 Projected \$261,051 5,667 1,781,601 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181 78,569 91,068 2,334 236,393 8,136 293 \$1,607,229	11,081 18,231 \$29,312 2017 Proposed \$263,166 - 1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032 \$1,986 \$298,032 \$8,452 \$0 \$1,760,020	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 0% 11.4% -2.0% 0.0% 2.8% 7.6% 14.4% -16.1% 2.7% 13.7% 0% 3.1%
22-34000 STORMWATER FI PUBLIC SAFETY ( Revenues 26-41100 26-47135 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-150 26-51000-152 26-51000-154	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings ted Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiclay Pay WRS Employer Social Security Life Insurance Health Insurance HRA Insurance HRA Insurance HRA Insurance Under Services Legal Services Legal Services Audit Services	11,081 20,603 \$31,684  2015 Actual \$257,371 5,667 1,756,484 11 \$2,019,532 2015 Actual \$1,071,366 64,820 23,851 72,033 86,229 2,031 199,207 6,269 9,876 \$1,535,683	11,081 7,467 \$18,548  2016 Proposed \$261,051 5,667 1,781,601 \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059	201	11,081 101,520 \$112,601  2016 September \$261,051 5,667 1,525,317 1,080 \$1,793,115  2016 September \$812,627 32,464 - 51,483 64,082 1,695 199,022 6,842 293 \$1,168,507	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181 78,569 91,068 2,334 236,393 8,136 293 \$1,607,229	11,081 18,231 \$29,312  2017 Proposed \$263,166  1.817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032 \$1,986 \$298,032 \$8,452 \$0 \$1,760,020  33,322 1,000 1,700	0.0% 144.2% 58.0%  78 Change 0.8% -100.0% 0% 0% 0% 0% 11.4% 2.0% 0.0% 2.8% 7.6% 14.4% -16.1% 2.7% 13.7% 0% 3.1%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-116 26-51000-150 26-51000-153 26-51000-154 26-51000-156 Subtotal Person 26-51000-210 26-51000-210 26-51000-210 26-51000-211	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings Ited Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer Social Security Life Insurance Health Insurance Dental Insurance HRA Intel Services Intel Services Legal Services Legal Services Legal Services Licensing & Maintenance	11,081 20,603 \$31,684  2015 Actual \$257,371 5,667 1,756,484	11,081 7,467 \$18,548  2016 Proposed \$261,051 5,667 1,781,601 \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059  53,937 2,000 1,545	201 6 Amended 11,081 7,467 \$18,548 201 6 Amended 261,051 5,667 1,781,601 \$2,048,319 201 6 Amended \$1,159,667 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059 53,937 2,000 1,545	11.081 101.520 \$112,601  2016 September \$261,051 5.667 1.525,317 1.080 \$1,793,115 2016 September \$812.627 32.464 - 51,483 64.082 1.695 199,022 6.842 293 \$1,168,507	11,081 18,231 \$29,312  2016 Projected \$261,051 5,667 1,781,601 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181 78,569 91,068 2,334 236,393 8,136 293 \$1,607,229  53,937 1,000 1,545	11,081 18,231 \$29,312 2017 Proposed \$263,166 1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032 \$1,986 \$298,032 \$8,452 \$0 \$1,760,020  133,322 1,000 1,700 126,219	0.0% 144.2% 58.0%  % Change 0.8% -100.0% 0% 0% 0% 11.4% 2.0% 0.0% 2.8% 7.6% 14.4% -16.1% 2.7% 03.13.7% 03.13.6% -38.2% -50.0% 0%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-110 26-51000-152 26-51000-153 26-51000-154 26-51000-154 26-51000-154 26-51000-154 26-51000-154 26-51000-154 26-51000-154 26-51000-154 26-51000-154 26-51000-154 26-51000-213 26-51000-213 26-51000-213	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings ated Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer Social Security Life Insurance Health Insurance Dental Insurance HRA anel Services Vices Legal Services Lucensing & Maintenance Benefit Administrative Fees	11,081 20,603 \$31,684  2015 Actual \$257,371 5,667 1,756,484 11 \$2,019,532 2015 Actual \$1,071,366 64,820 23,851 72,033 86,229 2,031 199,207 6,269 9,876 \$1,535,683  61,136 4,016 1,517 - 1,700	11,081 7,467 \$18,548  2016 Proposed \$261,051 5,667 1,781,601 \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059	201 6 Amended 11,081 7,467 \$18,548 201 6 Amended 261,051 1,781,601 \$2,048,319 201 6 Amended \$1,159,667 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059	11.081 101.520 \$112,601  2016 September \$261,051 5.667 1.525,317 1.080 \$1,793,115 2016 September \$812.627 32.464 - 51.483 64.082 1.695 199,022 6.842 293 \$1,168,507	11,081 18,231 \$29,312  2016 Projected \$261,051 5,667 1,781,601 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181 78,569 91,068 2,334 236,393 8,136 293 \$1,607,229  53,937 1,000 1,545 1,700	11,081 18,231 \$29,312  2017 Proposed \$263,166  1,817,233 48,320 - 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032 \$1,986 \$298,032 \$8,452 \$0 \$1,760,020  1,700 126,219 1,700	0.0% 144.2% 58.0%  78 Change 0.8% -100.0% 0% 0% 0% 011.4% 2.0% 0.0% 7.6% 14.4% -16.1% 2.7% 13.7% 0% 3.1% -50.0% 0% 0%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-473210 26-4735 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-111 26-51000-152 26-51000-153 26-51000-154 26-51000-155 Subfodl Person Professional Set 26-51000-210 26-51000-213 26-51000-214 26-51000-214 26-51000-216 26-51000-216 26-51000-216 26-51000-216	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings Ited Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer Social Security Life Insurance Health Insurance Dental Insurance Health Insurance IRA Intel Services Vices Contract Services Licensing & Mainfenance Benefit Administrative Fees Computer Services Licensing & Mainfenance Benefit Administrative Fees Computer Services	11,081 20,603 \$31,684  2015 Actual \$257,371 5,667 1,756,484	11,081 7,467 \$18,548  2016 Proposed \$261,051 5,667 1,781,601 \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059 53,937 2,000 1,545 - 1,700 23,679	2016 Amended 11.081 7.467 \$18,548  2016 Amended 261.051 5.667 1,781.601 \$2,048,319 2016 Amended \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059 53,937 2,000 1,545 1,700 23,679	11,081 101,520 \$112,601  2016 September \$261,051 5,667 1,525,317 1,080 \$1,793,115 2016 September \$812,627 32,464 51,483 64,082 1,695 199,022 6,842 293 \$1,168,507	11,081 18,231 \$29,312  2016 Projected \$261,051 5,667 1,781,601 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181 78,569 91,068 2,334 236,393 8,136 293 \$1,607,229  53,937 1,000 1,545 1,700 23,679	11,081 18,231 \$29,312  2017 Proposed \$263,166	0.0% 144.2% 58.0%  78 Change 0.8% -100.0% 0% 0% 0% 11.4% 2.0% 0.0% 7.6% 144.4% -16.1% 2.7% 13.7% 0% 3.1% -38.2% -50.0% 0% 0% 68.9%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-43210 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-110 26-51000-115 26-51000-153 26-51000-154 26-51000-155 Subtotal Person Professional Set 26-51000-210 26-51000-214 26-51000-216 26-51000-216 26-51000-216 26-51000-216 26-51000-216 26-51000-216 26-51000-216 26-51000-216 26-51000-225 26-51000-225 26-51000-215	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings Ited Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer Social Security Life Insurance Health Insurance Dental Insurance HRA Intel Services Vices Contract Services Legal Services Licensing & Maintenance Benefil Administrative Fees Computer Services General Liability Insurance	11,081 20,603 \$31,684  2015 Actual \$257,371 5,667 1,756,484	11,081 7,467 \$18,548  2016 Proposed \$261,051 5,667 1,781,601 \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059 53,937 2,000 1,545 - 1,700 23,679 6,989	2016 Amended 11.081 7.467 \$18,548  2016 Amended 261.051 5.667 1,781.601 \$2,048,319 2016 Amended \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059 53,937 2,000 1,545 - 1,700 23,679 6,989	11.081 101.520 \$112,601  2016 September \$261,051 5.667 1.525,317 1.080 \$1,793,115  2016 September \$812.627 32,464 - 51,483 64,082 1.695 199,022 6.842 293 \$1,168,507  13,941 440 1.545 - 791 8,752 6,487	11,081 18,231 \$29,312 2016 Projected \$261,051 5,667 1,781,601 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181 78,569 91,068 2,334 236,393 8,136 293 \$1,607,229 53,937 1,000 1,545 - 1,700 23,679 6,487	11,081 18,231 \$29,312  2017 Proposed \$263,166  1.817,233 48,320 120,034 32,325 \$2,281,077 2017 Proposed \$1,183,410 \$44,000 \$30,098 83,010 111,032 \$1,986 \$298,032 \$8,452 \$0 \$1,760,020 1,700 126,219 1,700 40,000 7,199	0.0% 144.2% 58.0% 144.2% 58.0% 0.8% -100.0% 0% 0% 0% 0% 11.4% 2.0% 2.8% 7.6% 14.4% -16.1% 2.7% 3.1% 0% 3.1% -38.2% -50.0% 10.0% 68.9%
22-34000 STORMWATER FI PUBLIC SAFETY of Revenues 26-41100 26-47120 26-47135 26-47135 26-47145 26-48100 Total Consolida Public Safety C 26-51000-110 26-51000-111 26-51000-115 26-51000-153 26-51000-154 26-51000-155 Subfodal Person Professional Set 26-51000-214 26-51000-214 26-51000-214 26-51000-214 26-51000-216	Undesignated fund balance UND BALANCE COMMUNICATIONS-26  Village Property Tax Lease Revenue Contract Revenue RMS Administrator Grants RMS Operations Consolidated Service Billings Ited Dispatch Fund Revenues ommunications Expenditures Salaries Overtime Holiday Pay WRS Employer Social Security Life Insurance Health Insurance Dental Insurance Health Insurance IRA Intel Services Vices Contract Services Licensing & Mainfenance Benefit Administrative Fees Computer Services Licensing & Mainfenance Benefit Administrative Fees Computer Services	11,081 20,603 \$31,684  2015 Actual \$257,371 5,667 1,756,484	11,081 7,467 \$18,548  2016 Proposed \$261,051 5,667 1,781,601 \$2,048,319 2016 Proposed \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059 53,937 2,000 1,545 - 1,700 23,679	2016 Amended 11.081 7.467 \$18,548  2016 Amended 261.051 5.667 1,781.601 \$2,048,319 2016 Amended \$1,159,650 44,000 29,277 77,127 97,092 2,366 290,116 7,431 - \$1,707,059 53,937 2,000 1,545 1,700 23,679	11,081 101,520 \$112,601  2016 September \$261,051 5,667 1,525,317 1,080 \$1,793,115 2016 September \$812,627 32,464 51,483 64,082 1,695 199,022 6,842 293 \$1,168,507	11,081 18,231 \$29,312  2016 Projected \$261,051 5,667 1,781,601 1,080 \$2,049,399 2016 Projected \$1,114,791 46,464 29,181 78,569 91,068 2,334 236,393 8,136 293 \$1,607,229  53,937 1,000 1,545 1,700 23,679	11,081 18,231 \$29,312  2017 Proposed \$263,166	0.0% 144.2% 58.0%  78 Change 0.8% -100.0% 0% 0% 0% 11.4% 2.0% 0.0% 7.6% 144.4% -16.1% 2.7% 13.7% 0% 3.1% -38.2% -50.0% 0% 0% 68.9%

Property Insurance	3,516	3,516	3,516	2,637	2,637	3,621	3.0%
							115.7%
	\$11,334	\$104,577	\$104,577	Ş42,613	\$77,203	\$225,030	110.7/0
	769	1.000	1,000	142	142	250	-75.0%
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	77,302	77,302	77,302	77.302	77,302		0.0%
						-	-100.0%
			7,11277,13	-	-	5,000	33.5%
	31.734			32,686	32,686		3.3%
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TELLA COMMINICATIONS EXPENDIT		\$2 048 210	\$2.048.310	\$1 379 501	\$1 930 159	\$2 281 077	11.4%
	92,000,074	\$ _	92,040,017	100,770,10	Ş1,730,136		11.476
AITUU	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected		% Change
Designated Health Reimhursemen							% Change
	111111111111111111111111111111111111111						0%
	75,707,703,703,703			* UNDOUGHOUSE		197.5//2	-6.4%
							-6.4%
	\$76,300	9211,134	9211,134	<del>9034,310</del>	177,342	Ş177,J4Z	-0.4 /6
GEMENI STSTEM FUND-27	2015 Actual	2014 Proposed	2014 Amended	2014 Sentember	2014 Projected	2017 Proposed	% Change
Operational		power control of the				2017 Hoposeu	-100.0%
							-100.0%
MANAGES CONTRACTOR	5-0-100k a 50000	11110411400000		40,330	40,330	-	-100.0%
<del></del>				15 270	15 272		-100.0%
PERCHANTAL HOLDS AND			17-17-17-17-17-17-17-17-17-17-17-17-17-1			- co	-100.0%
unagemeni system kevendes	\$165,737	\$100,100	\$100,100	\$174,507	\$174,507	\$0	-100.076
Contract Son ico	144.551	120 (40	120.440	122250	10/ 205		-100.0%
						-	-100.0%
						- so	-100.0%
	\$177,730	\$170,007	\$170,007	\$130,777	\$172,762	<del>,</del> 00	-100.0%
	41-012	E0 707	21.054	E0 0.43	44.050	820	-100.0%
		20020 22		500000000000000000000000000000000000000	44,059	-	100,000,000
APPLIED							100 097
SERVICES FUND-28		0.0		30,010		- 40	-100.0%
SERVICES FUND-20	\$0	\$0	\$0	30,010	\$0	\$0	-100.0%
			\$0		\$0		
Health Property Tay	2015 Actual	2016 Proposed	\$0 2016 Amended	2016 September	\$0 2016 Projected	2017 Proposed	% Change
Health Property Tax	<b>2015 Actual</b> 28,600	<b>2016 Proposed</b> 26,753	\$0 2016 Amended 26,753	<b>2016 September</b> 26,753	\$0 2016 Projected 26,753	<b>2017 Proposed</b> 27,288	<b>% Change</b> 2.0%
Library Property Tax	2015 Actual 28,600 146,310	<b>2016 Proposed</b> 26,753 147,407	\$0 2016 Amended 26,753 147,407	<b>2016 September</b> 26,753 147,407	\$0 <b>2016 Projected</b> 26,753 147,407	<b>2017 Proposed</b> 27,288 166,572	% Change 2.0% 13.0%
Library Property Tax Fire Dept Property Tax	2015 Actual 28,600 146,310 804,524	<b>2016 Proposed</b> 26,753	\$0 2016 Amended 26,753	2016 September 26,753 147,407 810,723	\$0 2016 Projected 26,753 147,407 810,723	<b>2017 Proposed</b> 27,288	% Change 2.0% 13.0% 1.5%
Library Property Tax Fire Dept Property Tax Intergov Revenue	2015 Actual 28,600 146,310 804,524 10,000	2016 Proposed 26,753 147,407 810,723	2016 Amended 26,753 147,407 810,723	2016 September 26,753 147,407 810,723 5,000	\$0  2016 Projected	2017 Proposed 27,288 166,572 823,204	% Change 2.0% 13.0% 1.5% 0%
Library Property Tax Fire Dept Property Tax Intergov Revenue Fire Insurance Dues	2015 Actual 28,600 146,310 804,524 10,000 17,471	<b>2016 Proposed</b> 26,753 147,407	\$0 2016 Amended 26,753 147,407	2016 September 26,753 147,407 810,723	\$0 2016 Projected 26,753 147,407 810,723	<b>2017 Proposed</b> 27,288 166,572	% Change 2.0% 13.0% 1.5% 0% 10.3%
Library Property Tax Fire Dept Property Tax Intergov Revenue Fire Insurance Dues Transfer from General Fund	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000	2016 Proposed 26,753 147,407 810,723 - 17,471	\$0 2016 Amended 26,753 147,407 810,723 - 17,471	2016 September 26.753 147.407 810.723 5.000 19.273	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273	2017 Proposed 27,288 166,572 823,204 - 19,273	% Change 2.0% 13.0% 1.5% 0% 10.3%
Library Property Tax Fire Dept Property Tax Intergov Revenue Fire Insurance Dues	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905	2016 Proposed 26,753 147,407 810,723 - 17,471 - \$1,002,354	\$0 2016 Amended 26,753 147,407 810,723 - 17,471 - \$1,002,354	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156	2017 Proposed 27,288 166,572 823,204 - 19,273 - \$1,036,337	% Change 2.0% 13.0% 1.5% 0% 10.3% 0% 3.4%
Library Property Tax  Fire Dept Property Tax  Intergov Revenue  Fire Insurance Dues  Transfer from General Fund  ded Services Fund Revenues	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual	2016 Proposed 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Proposed	\$0 2016 Amended 26,753 147,407 810,723 17,471 - \$1,002,354 2016 Amended	2016 September 26.753 147.407 810,723 5,000 19,273 - \$1,009,156 2016 September	\$0 2016 Projected 26.753 147.407 810.723 5.000 19.273 - \$1.009,156 2016 Projected	2017 Proposed  27,288  166,572  823,204   19,273   \$1,036,337  2017 Proposed	% Change 2.0% 13.0% 1.5% 0% 10.3% 0% 3.4% % Change
Library Property Tax  Fire Dept Property Tax  Intergov Revenue  Fire Insurance Dues  Transfer from General Fund  ded Services Fund Revenues  Health Services	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243	2016 Proposed 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Proposed 26,753	\$0 2016 Amended 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Amended 26,753	2016 September 26.753 147.407 810.723 5,000 19.273 - \$1,009,156 2016 September 20,087	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26,753	2017 Proposed  27,288  166,572  823,204  - 19,273  \$1,036,337  2017 Proposed  27,288	% Change 2.0% 13.0% 1.5% 0% 10.3% 0% 3.4% % Change
Library Property Tax  Fire Dept Property Tax  Intergov Revenue  Fire Insurance Dues  Tree Insurance Dues  Treed Services Fund Revenues  Health Services  Fire & Rescue Dept	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522	2016 Proposed 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Proposed 26,753 773,554	\$0 2016 Amended 26,753 147,407 810,723 17,471 - \$1,002,354 2016 Amended	2016 September 26.753 147.407 810.723 5,000 19.273 - \$1,009,156 2016 September 20,087 580,167	\$0 2016 Projected 26.753 147.407 810.723 5,000 19.273 - \$1,009,156 2016 Projected 26.753 773,554	2017 Proposed 27,288 166,572 823,204 - 19,273 31,036,337 2017 Proposed 27,288 785,797	% Change 2.0% 13.0% 1.5% 0% 10.3% 0.3% % Change 2.0% 1.6%
Library Property Tax Fire Dept Property Tax Intergov Revenue Fire Insurance Dues Transfer from General Fund ed Services Fund Revenues Health Services Fire & Rescue Dept Capital	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522	2016 Proposed 26,753 147,407 810,723 - 17,471 \$1,002,354 2016 Proposed 26,753 773,554	\$0 2016 Amended 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Amended 26,753 773,554 -	2016 September 26,753 147,407 810,723 5,000 19,273 \$1,009,156 2016 September 20,087 580,167	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 \$1,009,156 2016 Projected 26,753 773,554	2017 Proposed 27,288 166,572 823,204 - 19,273 31,036,337 2017 Proposed 27,288 785,797 16,217	% Change 2.0% 13.0% 1.5% 0% 10.3% 10.3% 6% 6% 2.0% 3.4% % Change 2.0% 1.6% 0%
Library Property Tax  Fire Dept Property Tax  Intergov Revenue  Fire Insurance Dues  Transfer from General Fund  ded Services Fund Revenues  Health Services  Fire & Rescue Dept  Capital  Library	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 - 166,982	2016 Proposed 26,753 147,407 810,723 - 17,471 \$1,002,354 2016 Proposed 26,753 773,554 - \$147,407	\$0 2016 Amended 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Amended 26,753 773,554 - 147,407	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 September 20,087 580,167 - 111,337	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26,753 773,554 - 147,407	2017 Proposed 27,288 166,572 823,204 - 19,273 2017 Proposed 27,288 785,797 16,217 150,355	% Change 2.0% 13.0% 1.5% 0% 3.4% % Change 2.0% 1.6% 0% 2.0%
Library Property Tax  Fire Dept Property Tax  Intergov Revenue  Fire Insurance Dues  Transfer from General Fund  ded Services Fund Revenues  Health Services  Fire & Rescue Dept  Capital  Library  Fire Capital	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 - 166,982 37,000	2016 Proposed 26,753 147,407 810,723 17,471 \$1,002,354 2016 Proposed 26,753 773,554 \$147,407 37,169	\$0 2016 Amended 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Amended 26,753 773,554 - 147,407 37,169	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 September 20,087 - 111,337 34,795	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26,753 773,554 - 147,407 37,169	2017 Proposed  27,288  166,572  823,204  19,273  - 19,273  2017 Proposed  27,288  785,797  16,217  150,355  37,407	% Change 2.0% 13.0% 1.5% 0% 10.3% 0% 3.4% % Change 2.0% 1.6% 0% 0.0%
Library Property Tax  Fire Dept Property Tax  Intergov Revenue  Fire Insurance Dues  Transfer from General Fund  ted Services Fund Revenues  Health Services  Fire & Rescue Dept  Capital  Library  Fire Capital  Fire Insurance Dues	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 166,982 37,000 17,471	2016 Proposed 26,753 147,407 810,723 17,471 - \$1,002,354 2016 Proposed 26,753 773,554 \$147,407 37,169 17,471	\$0 2016 Amended 26,753 147,407 810,723	2016 September 26.753 147.407 810.723 5.000 19.273 - \$1,009,156 2016 September 20.087 580,167 - 111,337 34,795 19,227	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26,753 773,554 - 147,407 37,169 19,273	2017 Proposed  27,288 166,572 823,204 19,273 19,273 2017 Proposed 27,288 785,797 16,217 150,355 37,407 19,273	% Change 2.0% 13.0% 1.5% 0% 3.4% % Change 2.0% 1.6% 0% 2.0% 1.6% 10.3%
Library Property Tax  Fire Dept Property Tax  Intergov Revenue  Fire Insurance Dues  Transfer from General Fund  ted Services Fund Revenues  Health Services  Fire & Rescue Dept  Capital  Library  Fire Capital  Fire Insurance Dues  Idded Fire and Library Services Exp	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 - 166,982 37,000	2016 Proposed 26,753 147,407 810,723 17,471 - \$1,002,354 2016 Proposed 26,753 773,554 \$147,407 37,169 17,471	\$0 2016 Amended 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Amended 26,753 773,554 - 147,407 37,169	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 September 20,087 - 111,337 34,795	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26,753 773,554 - 147,407 37,169	2017 Proposed  27,288  166,572  823,204  19,273  - 19,273  2017 Proposed  27,288  785,797  16,217  150,355  37,407	% Change 2.0% 13.0% 1.5% 0% 3.4% % Change 2.0% 1.6% 0%
Library Property Tax Fire Dept Property Tax Intergov Revenue Fire Insurance Dues Transfer from General Fund red Services Fund Revenues Health Services Fire & Rescue Dept Capital Library Fire Capital Fire Insurance Dues Idated Fire and Library Services Expenditures	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 - 166,982 37,000 17,471 \$1,015,218	2016 Proposed 26,753 147,407 810,723 17,471 - \$1,002,354 2016 Proposed 26,753 773,554 \$147,407 37,169 17,471	\$0 2016 Amended 26,753 147,407 810,723	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 September 20,087 580,167 111,337 34,795 19,227 765,612	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26,753 773,554 - 147,407 37,169 19,273	2017 Proposed  27,288 166,572 823,204 19,273 19,273 2017 Proposed 27,288 785,797 16,217 150,355 37,407 19,273	% Change 2.0% 13.0% 1.5% 0% 10.3% 0% 3.4% % Change 2.0% 1.6% 0.0% 3.4%
Library Property Tax Fire Dept Property Tax Intergov Revenue Fire Insurance Dues Transfer from General Fund red Services Fund Revenues Health Services Fire & Rescue Dept Capital Library Fire Capital Fire Insurance Dues Idded Fire and Library Services Ext spatch Services Expenditures Communications	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 166,982 37,000 17,471	2016 Proposed 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Proposed 26,753 773,554 - \$147,407 37,169 17,471 \$1,002,354	\$0 2016 Amended 26,753 147,407 810,723 17,471 - \$1,002,354 2016 Amended 26,753 773,554 - 147,407 37,169 17,471 \$1,002,354	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 September 20,087 580,167 - 111,337 34,795 19,227 765,612	\$0 2016 Projected 26.753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26.753 773,554 - 147,407 37,169 19,273 1,004,156	2017 Proposed  27,288  166,572  823,204  - 19,273  \$1,036,337  2017 Proposed  27,288  785,797  16,217  150,355  37,407  19,273  \$1,036,337	% Change 2.0% 13.0% 1.5% 0% 10.3% 0% 3.4% % Change 2.0% 1.6% 0% 2.0% 0.6% 3.4%
Library Property Tax Fire Dept Property Tax Intergov Revenue Fire Insurance Dues Transfer from General Fund edd Services Fund Revenues Health Services Fire & Rescue Dept Capital Library Fire Capital Fire Insurance Dues Idated Fire and Library Services Ext Ispatch Services Expenditures Communications Transfer out	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 - 166,982 37,000 17,471 \$1,015,218	2016 Proposed 26,753 147,407 810,723 17,471 - \$1,002,354 2016 Proposed 26,753 773,554 \$147,407 37,169 17,471	\$0 2016 Amended 26,753 147,407 810,723	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 September 20,087 580,167 111,337 34,795 19,227 765,612	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26,753 773,554 - 147,407 37,169 19,273	2017 Proposed  27,288 166,572 823,204 19,273 19,273 2017 Proposed 27,288 785,797 16,217 150,355 37,407 19,273	% Change 2.0% 13.0% 1.5% 0% 10.3% 0% 3.4% % Change 2.0% 1.6% 0% 2.0% 3.4% 0% 0.6% 0% 0.6% 0% 0.6% 0% 0%
Library Property Tax Fire Dept Property Tax Intergov Revenue Fire Insurance Dues Transfer from General Fund ed Services Fund Revenues Health Services Fire & Rescue Dept Capital Library Fire Capital Fire Insurance Dues idded fire and Library Services Exp ispatch Services Expenditures Communications Transfer out	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 166,982 37,000 17,471 \$1,015,218	2016 Proposed 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Proposed 26,753 773,554 - \$147,407 37,169 17,471 \$1,002,354	\$0 2016 Amended 26,753 147,407 810,723	2016 September 26,753 147,407 810,723 5,000 19,273 \$1,009,156 2016 September 20,087 580,167 - 111,337 34,795 19,227 765,612	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273	2017 Proposed 27,288 166,572 823,204 \$1,036,337 2017 Proposed 27,288 785,797 16,217 150,355 37,407 19,273 \$1,036,337	% Change 2.0% 13.0% 1.5% 0% 3.4% % Change 2.0% 1.6% 0% 3.4% 0% 0.6% 0.6% 0.6% 0.0% 0.6% 0.0%
Library Property Tax  Fire Dept Property Tax  Intergov Revenue  Fire Insurance Dues  Transfer from General Fund  ded Services Fund Revenues  Health Services  Fire & Rescue Dept  Capital  Library  Fire Capital  Fire Insurance Dues  idaded Fire and Library Services Exp  ispatch Services Expenditures  Communications  Transfer out  Transfer out  ts/Contract Expenses	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 - 166,982 37,000 17,471 \$1,015,218	2016 Proposed 26,753 147,407 810,723 17,471 - \$1,002,354 2016 Proposed 26,753 773,554 - \$147,407 37,169 17,471 \$1,002,354	\$0 2016 Amended 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Amended 26,753 773,554 - 147,407 37,169 17,471 \$1,002,354	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 September 20,087 580,167 - 111,337 34,795 19,227 765,612 \$0	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26,753 773,554 - 147,407 37,169 19,273 1,004,156	2017 Proposed  27,288  166,572  823,204  19,273	% Change 2.0% 13.0% 1.5% 0% 3.4% % Change 2.0% 1.6% 0% 3.4% 0% 0.6% 0% 0.6% 0% 0% 0% 0%
Library Property Tax  Fire Dept Property Tax  Intergov Revenue  Fire Insurance Dues  Transfer from General Fund  ded Services Fund Revenues  Health Services  Fire & Rescue Dept  Capital  Library  Fire Capital  Fire Insurance Dues  Idaded Fire and Library Services Exp  ispatch Services Expenditures  Communications  Transfer out  Transfer out  Iransfer out  Exp.  SCOnfract Expenses  DATED SERVICES FUND EXPENDITUR	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 166,982 37,000 17,471 \$1,015,218	2016 Proposed 26,753 147,407 810,723	\$0 2016 Amended 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Amended 26,753 773,554 - 147,407 37,169 17,471 \$1,002,354	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 September 20,087 580,167 - 111,337 34,795 19,227 765,612 \$0	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26,753 773,554 - 147,407 37,169 19,273 1,004,156	2017 Proposed  27,288  166,572  823,204  19,273  \$1,036,337  2017 Proposed  27,288  785,797  16,217  150,355  37,407  19,273  \$1,036,337	% Change 2.0% 13.0% 1.5% 0% 3.4% % Change 2.0% 1.6% 0% 3.4% 0% 0.6% 0.6% 0.6% 0.0% 0.6% 0.0%
Library Property Tax  Fire Dept Property Tax  Intergov Revenue  Fire Insurance Dues  Transfer from General Fund  ded Services Fund Revenues  Health Services  Fire & Rescue Dept  Capital  Library  Fire Capital  Fire Insurance Dues  idaded Fire and Library Services Exp  ispatch Services Expenditures  Communications  Transfer out  Transfer out  ts/Contract Expenses	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 - 166,982 37,000 17,471 \$1,015,218 5,600 \$1,020,818	2016 Proposed 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Proposed 26,753 773,554 - \$147,407 37,169 17,471 \$1,002,354 \$0 \$0 \$1,002,354	\$0 2016 Amended 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Amended 26,753 773,554 - 147,407 37,169 17,471 \$1,002,354 \$0 \$0 \$1,002,354	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 September 20,087 580,167 - 111,337 34,795 19,227 765,612 \$0 \$0 \$765,612	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26,753 773,554 147,407 37,169 19,273 1,004,156 \$0 \$0 \$1,004,156	2017 Proposed  27,288 166,572 823,204	% Change 2.0% 13.0% 1.5% 0% 3.4% % Change 2.0% 1.6% 1.6% 0% 2.0% 0.6% 0.6% 0.0% 3.4%
Library Property Tax Fire Dept Property Tax Intergov Revenue Fire Insurance Dues Transfer from General Fund led Services Fund Revenues Health Services Fire & Rescue Dept Capital Library Fire Capital Fire Insurance Dues Iddated Fire and Library Services Exp ispatch Services Expenditures Communications Transfer out Transfer out SerVontract Expenses DATED SERVICES FUND EXPENDITUR APPLIED	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 - 166,982 37,000 17,471 \$1,015,218 5,600 \$1,020,818 2015 Actual	2016 Proposed 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Proposed 26,753 773,554 - \$1,47,407 37,169 17,471 \$1,002,354 \$0 \$0 \$1,002,354	\$0 2016 Amended 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Amended 26,753 773,554 - 147,407 37,169 17,471 \$1,002,354 \$0 \$1,002,354	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 September 20,087 580,167 - 111,337 34,795 19,227 765,612 - \$0 \$765,612 2016 September	\$0 2016 Projected 26.753 147,407 810,723 5,000 19,273 21,009,156 2016 Projected 26.753 773,554	2017 Proposed  27,288 166,572 823,204	% Change 2.0% 13.0% 1.5% 0% 10.3% 3.4% % Change 2.0% 1.6% 0.6% 3.4% 0% 3.4% 0% 3.4% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%
Library Property Tax  Fire Dept Property Tax  Intergov Revenue  Fire Insurance Dues  Transfer from General Fund  ded Services Fund Revenues  Health Services  Fire & Rescue Dept  Capital  Library  Fire Capital  Fire Insurance Dues  Idaded Fire and Library Services Exp  ispatch Services Expenditures  Communications  Transfer out  Transfer out  Iransfer out  Exp.  SCOnfract Expenses  DATED SERVICES FUND EXPENDITUR	2015 Actual 28,600 146,310 804,524 10,000 17,471 26,000 \$1,032,905 2015 Actual 26,243 767,522 - 166,982 37,000 17,471 \$1,015,218 5,600 \$1,020,818	2016 Proposed 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Proposed 26,753 773,554 - \$147,407 37,169 17,471 \$1,002,354 \$0 \$0 \$1,002,354	\$0 2016 Amended 26,753 147,407 810,723 - 17,471 - \$1,002,354 2016 Amended 26,753 773,554 - 147,407 37,169 17,471 \$1,002,354 \$0 \$0 \$1,002,354	2016 September 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 September 20,087 580,167 - 111,337 34,795 19,227 765,612 \$0 \$0 \$765,612	\$0 2016 Projected 26,753 147,407 810,723 5,000 19,273 - \$1,009,156 2016 Projected 26,753 773,554 147,407 37,169 19,273 1,004,156 \$0 \$0 \$1,004,156	2017 Proposed  27,288 166,572 823,204	% Change 2.0% 13.0% 1.5% 0% 3.4% % Change 2.0% 1.6% 2.0% 0.6% 2.0% 0.6% 0.0% 3.4% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%
	coral Services cf Expenses Recruitment Facilities & Builiding Maint. Cleaning & Janitorial Services Utilities Communications Materials and Supplies Office Supplies Postage Dues & Subscriptions Training, Safety & Certifications Equipment Replacement Maintenance Contracts Public Relations Contingency Administrative (Dispatch) Administrative (RMS) SyContract Expenses Debt Building Equipment  SETY COMMUNICATIONS EXPENDIT APPLIED  Designated Health Reimbursemen Designated Fund Balance COMMUNICATIONS FUND BALANCE GEMENT SYSTEM FUND-27  Operational RMS Miscellaneous Revenue Transfer from Fund 10 anagement System Expenditures Sources (Uses) Undesignated Fund Balance Contract Service Administrative anagement System Expenditures Sources (Uses) Undesignated Fund Balance GEMENT SYSTEM FUND BALANCE	Recruitment 769 Facilities & Building Maint. 5,495 Cleaning & Janitorial Services 15,950 Utilities 33,812 Communications 70,347 Materials and Supplies 6,760 Office Supplies 1,495 Postage 500 Dues & Subscriptions 715 Training, Safety & Certifications Equipment Replacement 715 Maintenance Contracts 77,302 Public Relations 100 Contingency Administrative (Dispatch) 31,734 Administrative (RMS) 7,000 Equipment Replacement 9,000 Equipment 9,000 Equi	Cleaning   Continuent   Conti	CF   Expenses   Recruitment   769   1,000	CF Expenses	CF Expenses	Recording   1,000

	IANCIAL FUND - 30							
Revenues		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
30-41100	Property Taxes	\$652,859	\$652,859	652,859	\$652,859	\$652,859	\$681,525	4.4%
30-47100	River Hills - Dispatch	22,228	21,928	21,928	21,928	21,928	21,928	0.09
30-47111	Fox Point - Dispatch	16,105	15,905	15,905	15,905	15,905	15,905	0.09
30-47115	B Series Bond Admin Fee	8,036	5			S.	13,250	09
30-44350	Cell Tower Allocation	57,712	21,716	21,716	52,412	56,067	21,716	0.09
30-48300	NSFD Receipts	177,905	176,665	176,665	176,665	176,665	180,115	2.0%
	RM FINANCIAL REVENUES	\$934,844	\$889,073	\$889,073	\$919,769	\$923,424	\$934,439	5.1%
Expenditures		2015 Actual	2016 Proposed	200000000000	2016 September	2016 Projected	2017 Proposed	% Change
30-58100-215	MADACC	\$2,028	\$2,082	2,082	\$2,082	\$2,082	2,446	17.5%
30-58100-226	Benefit Administration	700	700	700	700	700	700	0.0%
30-58100-595	Payment to Escrow Agent			_			-	0%
30-58100-611	NSFD Station #5	155,000	176,665	176,665	176,665	176,665	180,115	2.0%
30-58100-612	Fox Point / River Hills Dispatch debt	38,333	37,833	37,833	5,905	37,833	37,333	-1.3%
30-58100-614	State Trust Fund Principal	37,934	29,286	29,286	29,286	29,286	19,000	-35.1%
30-58100-618	Principal Redemption on Bond	2,840,415	774,616	774,616	84,816	774,616	810,940	4.7%
30-58100-621	Interest on Bond	281,202	204,025	204,025	107,285	204,025	209,629	2.7%
30-58100-623	Interest on State Trust Loan	12,091	10,330	10,330	10,330	10,330	8,823	-14.6%
TOTAL LONG TE	RM FINANCIAL EXPENDITURES	\$3,367,702	\$1,235,536	\$1,235,536	\$417,069	\$1,235,537	\$1,268,986	2.7%
Other Financine	g Sources (Uses)							
30-49100	Proceeds of Long term Debt	\$0	\$0	-	\$0	\$0	\$0	0%
30-49120	Proceeds of Premium	-	,			ψ.	#0	0%
30-49210	Transfer from General Fund	115,000	-	=	-		·*	0%
30-49250	Transfer from Stormwater	229,233	244,910	244,910	244,910	244,910	250,175	2.1%
30-49226	Transfer from consolidated	80,000	-	-	3-3372334		-	0%
TOTAL FINANCI	ING SOURCES (USES)	\$424,233	\$244,910	\$244,910	\$244,910	\$244,910	\$250,175	2.1%
FUND BALANCE	3 3	\$91,847	\$101,553	\$101,553			\$84,372	
LONG TERM FIN	IANCIAL FUND BALANCE	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
30-34000	Undesignated Fund Balance	103,598	\$0	\$0	\$920,837	\$137,949	\$137,949	0%
30-34385	Designated Tax Levy Stabilization	295,400	40,811	40,811	193,847	193,847	109,475	168.3%
FUND BALANCE	E	\$398,998	\$40,811	\$40,811	\$1,114,684	\$331,796	\$247,424	506.3%
POLICE CAPITA Revenues	AL FUND - 40	2015 Actual	2014 Proposed	2014 Amondod	2016 September	2016 Projected	2017 Proposed	% Change
40-41100	Droporty Toylor							A735000000000000000000000000000000000000
40-41100	Property Taxes Grants	\$41,836	\$7,000	\$7,000	\$7,000	\$7,000	\$64,706	824.4%
40-43215	Police Revenue Equipment	5,275	_		250	250		0%
	pital Fund Revenues	\$47,111	\$7,000	\$7,000	\$7,250	\$7,250	\$64,706	824.4%
Total Folice Ga	phartona revenues	ψπ/////	Ψ/,000	φ//000	φ,,200	Ψ1,200	Ψ0-17-00	024.47
Expenditures								
		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
40-91000-612	Capital Lease	<b>2015 Actual</b> \$37,836	2016 Proposed	<b>2016 Amended</b>	2016 September	2016 Projected	<b>2017 Proposed</b>	% Change
	Capital Lease Capital Equipment				-	- THE STREET		
40-91000-612 40-91000-804		\$37,836	\$0	\$0	\$0 4,273	\$0 7,210	\$0	0%
40-91000-612 40-91000-804	Capital Equipment	\$37,836 4,275	\$0 7,000 <b>\$7,000</b>	\$0 13,800 \$13,800	\$0 4,273 <b>\$4,273</b>	\$0 7,210 <b>\$7,210</b>	\$0 \$117,435	0% 751.0%
40-91000-612 40-91000-804 Subtotal Police	Capital Equipment	\$37,836 4,275	\$0 7,000 <b>\$7,000</b>	\$0 13,800 \$13,800	\$0 4,273	\$0 7,210 <b>\$7,210</b>	\$0 \$117,435	0% 751.0%
40-91000-612 40-91000-804 Subtotal Police OTHER FINANC	Capital Equipment Capital Fund Expenditures ING USES/SOURCES	\$37,836 4,275 <b>\$42,111</b> <b>2015 Actual</b> \$0	\$0 7,000 \$7,000 2016 Proposed \$0	\$0 13,800 \$13,800 2016 Amended \$0	\$0 4,273 \$4,273 2016 September \$0	\$0 7,210 \$7,210 2016 Projected \$0	\$0 \$117,435 <b>\$117,435</b> <b>2017 Proposed</b> \$0	0% 751.0% 751.0% <b>% Change</b>
40-91000-612 40-91000-804 Subtotal Police OTHER FINANC	Capital Equipment Capital Fund Expenditures	\$37,836 4,275 <b>\$42,111</b> <b>2015 Actual</b>	\$0 7,000 \$7,000 2016 Proposed	\$0 13,800 <b>\$13,800</b> <b>2016 Amended</b>	\$0 4,273 \$4,273 2016 September \$0	\$0 7,210 \$7,210 2016 Projected \$0	\$0 \$117,435 \$117,435 2017 Proposed	0% 751.0% 751.0% <b>% Change</b>
40-91000-612 40-91000-804 Subtotal Police OTHER FINANCI	Capital Equipment Capital Fund Expenditures ING USES/SOURCES upital Fund Expenditures	\$37,836 4,275 <b>\$42,111</b> <b>2015 Actual</b> \$0	\$0 7,000 \$7,000 \$7,000 2016 Proposed \$0 \$7,000	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800	\$0 4,273 \$4,273 2016 September \$0 \$4,273	\$0 7,210 \$7,210 2016 Projected \$0 \$13,800	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435	0% 751.0% 751.0% <b>% Change</b> 0% <b>1577.6%</b>
40-91000-612 40-91000-804 Subtotal Police OTHER FINANCI Total Police Ca Police Capital	Capital Equipment Capital Fund Expenditures ING USES/SOURCES Ipital Fund Expenditures Fund Balance	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended	\$0 4,273 \$4,273 2016 September \$0 \$4,273 2016 September	\$0 7,210 \$7,210 2016 Projected \$0 \$13,800 2016 Projected	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed	0% 751.0% 751.0% 751.0% % Change 0% 1577.6% % Change
40-91000-612 40-91000-804 Subtotal Police OTHER FINANCI Total Police Ca Police Capital 40-34000	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance  Undesignated Fund Balance	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000 2016 Proposed 50,029	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029	\$0 4,273 \$4,273 2016 September \$0 \$4,273 2016 September 52,457	\$0 7,210 \$7,210 2016 Projected \$0 \$13,800 2016 Projected 51,172	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed (2.857)	0% 751.0% 751.0% <b>% Change</b> 0% <b>1577.6%</b> <b>% Change</b> -105.7%
40-91000-612 40-91000-804 Subtotal Police OTHER FINANCI Total Police Ca Police Capital 1 40-34000 40-34100	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance  Undesignated Fund Balance  Designated Bullet Proof Vest	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended	\$0 4,273 \$4,273 2016 September \$0 \$4,273 2016 September	\$0 7,210 \$7,210 2016 Projected \$0 \$13,800 2016 Projected	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed	0% 751.0% 751.0% <b>% Change</b> 0% <b>1577.6%</b> <b>% Change</b> -105.7% -38.9%
40-91000-612 40-91000-804 Subtotal Police OTHER FINANC Total Police Ca Police Capital 40-34000 40-34100 40-34260	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance  Undesignated Fund Balance  Designated Bullet Proof Vest  Designated Equipment	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 551,72 10,132	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000 2016 Proposed 50,029 14,132	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132	\$0 4,273 \$4,273 2016 September \$0 \$4,273 2016 September 52,457 14,132	\$0 7,210 \$7,210 \$7,210  2016 Projected \$0 \$13,800  2016 Projected 51,172 7,332	\$0 \$117,435 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed \$2,857 8,632	0% 751.0% 751.0% 761.0% % Change 0% 1577.6% % Change -105.7% -38.9%
40-91000-612 40-91000-804 Subtotal Police OTHER FINANC Total Police Ca Police Capital 1 40-34000 40-34100 40-34260 Total Police Ca	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000 2016 Proposed 50,029 14,132	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161	\$0 4,273 \$4,273 2016 September \$0 \$4,273 2016 September 52,457 14,132 \$66.589	\$0 7,210 \$7,210 \$7,210 2016 Projected \$0 \$13,800  2016 Projected 51,172 7,332 \$58,504	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775	0% 751.0% 751.0% <b>% Change</b> 0% <b>1577.6%</b> <b>% Change</b> -105.7% -38.9%
40-91000-612 40-91000-804 Subtotal Police OTHER FINANC Total Police Ca Police Capital 40-34000 40-34100 40-34260	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 551,72 10,132	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000 2016 Proposed 50,029 14,132	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132	\$0 4,273 \$4,273 2016 September \$0 \$4,273 2016 September 52,457 14,132	\$0 7,210 \$7,210 \$7,210 2016 Projected \$0 \$13,800  2016 Projected 51,172 7,332 \$58,504	\$0 \$117,435 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed \$2,857 8,632	0% 751.0% 751.0% <b>% Change</b> 0% <b>1577.6%</b> <b>% Change</b> -105.7% -38.9%
40-91000-612 40-91000-804 Subtotal Police OTHER FINANCI Total Police Capital 1 40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 551,72 10,132	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000 2016 Proposed 50,029 14,132	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161	\$0 4,273 \$4,273 2016 September \$0 \$4,273 2016 September 52,457 14,132 \$66.589	\$0 7,210 \$7,210 \$7,210 2016 Projected \$0 \$13,800  2016 Projected 51,172 7,332 \$58,504	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775	0% 751.0% 751.0% <b>% Change</b> 0% <b>1577.6%</b> <b>% Change</b> -105.7% -38.9%
40-91000-612 40-91000-804 Subtotal Police OTHER FINANCI Total Police Capital 1 40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance  Undesignated Fund Balance  Designated Bullet Proof Vest  Designated Equipment  Ipital Fund Balance  E APPLIED	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 551,72 10,132	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000 2016 Proposed 50,029 14,132	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161 \$0	\$0 4,273 \$4,273 2016 September \$0 \$4,273 2016 September 52,457 14,132 \$66.589	\$0 7,210 \$7,210 \$7,210 2016 Projected \$0 \$13,800  2016 Projected 51,172 7,332 \$58,504	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775	0% 751.0% 751.0% <b>% Change</b> 0% <b>1577.6%</b> <b>% Change</b> -105.7% -38.9%
40-91000-612 40-91000-804 Subtotal Police OTHER FINANC Total Police Ca Police Capital   40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE COMMUNITY &	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance  Undesignated Fund Balance  Designated Bullet Proof Vest  Designated Equipment  Ipital Fund Balance  E APPLIED	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 55,172 10,132 \$65,304	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000 2016 Proposed 50,029 14,132 - \$64,161 \$0	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161 \$0	\$0 4,273 \$4,273 2016 September \$0 \$4,273 2016 September 52,457 14,132 - \$66,589 \$0	\$0 7,210 \$7,210 \$7,210 2016 Projected \$0 \$13,800  2016 Projected 51,172 7,332 \$58,504 \$0	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775 \$52,729	0% 751.0% 751.0% 751.0% % Change 0% 1577.6% % Change -105.7% -38.9% -91.0%
40-91000-612 40-91000-804 Subtotal Police OTHER FINANCI Total Police Capital 40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE COMMUNITY & Revenues	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance E APPLIED  UTILITY SERVICES CAPITAL FUND - 41	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 55,172 10,132 \$65,304	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000 2016 Proposed 50,029 14,132 - \$64,161 \$0	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161 \$0	\$0 4,273 \$4,273 2016 September \$0 \$4,273 2016 September 52,457 14,132 - \$66,589 \$0 2016 September	\$0 7,210 \$7,210 \$7,210 2016 Projected \$0 \$13,800 2016 Projected 51,172 7,332 \$58,504 \$0  2016 Projected	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775 \$52,729 2017 Proposed	0% 751.0% 751.0% % Change 0% 1577.6% % Change -105.7% -38.9% -91.0% % Change
40-91000-612 40-91000-804 Subtotal Police OTHER FINANCI Total Police Ca Police Capital i 40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE COMMUNITY & Revenues 41-41100	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance E APPLIED  UTILITY SERVICES CAPITAL FUND - 41  Property Taxes	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 555,172 10,132 \$65,304 2015 Actual \$32,500	\$0 7,000 \$7,000 \$0 \$0 \$7,000 2016 Proposed 50,029 14,132 - \$64,161 \$0 2016 Proposed \$91,821	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161 \$0 2016 Amended 91,821	\$0 4,273 \$4,273 2016 September \$0 \$4,273 2016 September 52,457 14,132 - \$66,589 \$0 2016 September \$91,821	\$0 7,210 \$7,210 \$7,210 2016 Projected \$0 \$13,800 2016 Projected \$1,172 7,332 \$58,504 \$0  2016 Projected \$91,821	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775 \$52,729 2017 Proposed	0% 751.0% 751.0% 751.0% % Change 0% 1577.6% % Change -105.7% -38.9% 0% -91.0% % Change
40-91000-612 40-91000-804 Subtotal Police OTHER FINANCI Total Police Ca Police Capital 1 40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE COMMUNITY & Revenues 41-41100 41-43210	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Inpital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance E APPLIED  UTILITY SERVICES CAPITAL FUND - 41  Property Taxes Intergovernmental Grants	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 555,172 10,132 - \$65,304 2015 Actual \$32,500 30,520	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000 2016 Proposed 50,029 14,132 - \$64,161 \$0 2016 Proposed \$91,821	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161 \$0 2016 Amended 91,821	\$0 4,273 \$4,273 2016 September \$0 2016 September 52,457 14,132 - \$66,589 \$0 2016 September \$91,821	\$0 7,210 \$7,210 \$7,210 2016 Projected \$0 \$13,800  2016 Projected 51,172 7,332 \$58,504 \$0  2016 Projected \$91,821 -	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775 \$52,729 2017 Proposed \$43,394	9751.09 751.09 751.09 % Change 07 1577.6% % Change -105.79 -38.99 -91.09 % Change
40-91000-612 40-91000-804 Subtotal Police OTHER FINANCI Total Police Ca Police Capital 1 40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE COMMUNITY & Revenues 41-41100 41-43210 41-46320	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance E APPLIED  UTILITY SERVICES CAPITAL FUND - 41  Property Taxes Intergovernmental Grants Garbage Culvert Replacement Misc Rev	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 55,172 10,132 \$65,304 2015 Actual \$32,500 30,520 11,690	\$0 7,000 \$7,000 2016 Proposed \$0 \$7,000 2016 Proposed 50,029 14,132 - \$64,161 \$0 2016 Proposed \$91,821 -	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161 \$0 2016 Amended 91,821	\$0 4,273 \$4,273 2016 September \$0 \$4,273  2016 September 52,457 14,132 - \$66,589 \$0  2016 September \$91,821 - 2,081	\$0 7,210 \$7,210 \$7,210 2016 Projected \$0 \$13,800  2016 Projected 51,172 7,332 \$58,504 \$0  2016 Projected \$91,821 -	\$0 \$117,435 \$117,435 2017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775 \$52,729 2017 Proposed \$43,394	9751.09 751.09 751.09 % Change 07 1577.6% % Change -105.79 -38.99 -91.09 % Change -52.79 0.09
40-91000-612 40-91000-804 Subtotal Police OTHER FINANCI Total Police Ca Police Capital 1 40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE COMMUNITY & Revenues 41-41100 41-43210 41-46320 41-46325	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance E APPLIED  UTILITY SERVICES CAPITAL FUND - 41  Property Taxes Intergovernmental Grants Garbage Culvert Replacement	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 551,72 10,132 - \$65,304 2015 Actual \$32,500 30,520 11,690 587	\$0 7,000 \$7,000 \$7,000  2016 Proposed \$0 \$7,000  2016 Proposed \$0,029 14,132 - \$44,161 \$0  2016 Proposed \$91,821 - 5,000 -	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161 \$0 2016 Amended 91,821 - 5,000	\$0 4,273 \$4,273 \$4,273  2016 September \$0 \$4,273  2016 September \$52,457 14,132 - \$66,589 \$0  2016 September \$91,821 - 2,081	\$0 7,210 \$7,210 \$7,210 2016 Projected \$0 \$13,800  2016 Projected \$1,172 7,332 \$58,504 \$0  2016 Projected \$91,821 - 5,000 -	\$0 \$117,435 \$117,435 \$017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775 \$52,729 2017 Proposed \$43,394 - 5,000	9751.09 751.09 751.09 751.09 % Change 09 1577.6% % Change -105.79 -38.99 -91.09 % Change -52.79 0.09 0.09
40-91000-612 40-91000-804 Subtotal Police OTHER FINANC Total Police Ca Police Capital 1 40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE COMMUNITY & Revenues 41-41100 41-43210 41-46320 41-46325 41-48200	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance E APPLIED  UTILITY SERVICES CAPITAL FUND - 41  Property Taxes Intergovernmental Grants Garbage Culvert Replacement Misc Rev	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 551,72 10,132 - \$65,304 2015 Actual \$32,500 30,520 11,690 587 157,450	\$0 7,000 \$7,000 \$7,000  2016 Proposed \$0 \$7,000  2016 Proposed  50,029 14,132 464,161 \$0  2016 Proposed \$91,821 5,000	\$0 13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161 \$0 2016 Amended 91,821 - 5,000	\$0 4,273 \$4,273 \$4,273  2016 September \$0 \$4,273  2016 September 52,457 14,132 \$66,589 \$0  2016 September \$91,821 - 2,081 -	\$0 7,210 \$7,210 \$7,210 2016 Projected \$0 \$13,800  2016 Projected \$1,172 7,332 \$58,504 \$0  2016 Projected \$91,821 5,000	\$0 \$117,435 \$117,435 \$017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775 \$52,729 2017 Proposed \$43,394 - 5,000	09 751.09 751.09 751.09 % Change 09 1577.6% % Change -105.79 -38.99 -91.09 % Change -52.79 09 0.09
40-91000-612 40-91000-804 Subtotal Police OTHER FINANC  Total Police Capital 1 40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE  COMMUNITY & Revenues 41-41100 41-46320 41-46325 41-48200 41-48310	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance E APPLIED  UTILITY SERVICES CAPITAL FUND - 41  Property Taxes Intergovernmental Grants Garbage Culvert Replacement Misc Rev Equipment Sales	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 55,172 10,132 - \$65,304 2015 Actual \$32,500 30,520 11,690 587 157,450 2,000	\$0 7,000 \$7,000 \$7,000  2016 Proposed \$0 \$7,000  2016 Proposed \$0,029 14,132 \$64,161 \$0  2016 Proposed \$91,821 - 5,000	\$0 13,800 \$13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161 \$0 2016 Amended 91,821 - 5,000	\$0 4,273 \$4,273 \$4,273  2016 September \$0 \$4,273  2016 September 52,457 14,132 \$66,589 \$0  2016 September \$91,821 - 2,081	\$0 7,210 \$7,210 \$7,210  \$7,210  2016 Projected \$1,172 7,332  \$58,504 \$0  2016 Projected \$91,821 - 5,000	\$0 \$117,435 \$117,435 \$017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775 \$52,729 2017 Proposed \$43,394 - 5,000	9751.09 751.09 751.09 751.09 % Change 09 1577.6% % Change -105.79 -91.09 % Change -52.79 0,09 0,09 0,99
40-91000-612 40-91000-804 Subtotal Police OTHER FINANC  Total Police Capital 1 40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE  COMMUNITY & Revenues 41-41100 41-43210 41-46325 41-48200 41-48310 41-49100	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance E APPLIED  UTILITY SERVICES CAPITAL FUND - 41  Property Taxes Intergovernmental Grants Garbage Culvert Replacement Misc Rev Equipment Sales Proceeds of Long-Term Debt	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 55,172 10,132 - \$65,304 2015 Actual \$32,500 30,520 11,690 587 157,450 2,000	\$0 7,000 \$7,000 \$7,000  2016 Proposed \$0 \$7,000  2016 Proposed \$0,029 14,132 - \$64,161 \$0  2016 Proposed \$91,821 - 5,000	\$0 13,800 \$13,800 \$13,800 2016 Amended \$0 \$13,800 2016 Amended 50,029 14,132 - \$64,161 \$0 2016 Amended 91,821 - 5,000	\$0 4,273 \$4,273 \$4,273  2016 September \$0 \$4,273  2016 September  52,457 14,132 - \$66.589 \$0  2016 September \$91,821 - 2,081 1,035,000	\$0 7,210 \$7,210 \$7,210 \$7,210  2016 Projected \$0 \$13,800  2016 Projected \$51,172 7,332  \$58,504 \$0  2016 Projected \$91,821 - 5,000 1,035,000	\$0 \$117,435 \$117,435 \$017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775 \$52,729 2017 Proposed \$43,394 - 5,000	9751.09 751.09 751.09 751.09 % Change 09 1577.6% % Change -105.79 -91.09 % Change -52.79 09 0.09 09 09
40-91000-612 40-91000-804 Subtotal Police OTHER FINANC  Total Police Capital   40-34000 40-34100 40-34260 Total Police Ca FUND BALANCE COMMUNITY & Revenues 41-41100 41-43210 41-46325 41-48200 41-48310 41-49100 41-49120	Capital Equipment Capital Fund Expenditures  ING USES/SOURCES  Ipital Fund Expenditures  Fund Balance Undesignated Fund Balance Designated Bullet Proof Vest Designated Equipment Ipital Fund Balance E APPLIED  UTILITY SERVICES CAPITAL FUND - 41  Property Taxes Intergovernmental Grants Garbage Culvert Replacement Misc Rev Equipment Sales Proceeds of Long-Term Debt Proceeds of Premium	\$37,836 4,275 \$42,111 2015 Actual \$0 \$42,111 55,172 10,132 - \$65,304 2015 Actual \$32,500 30,520 11,690 587 157,450 2,000 137,958	\$0 7,000 \$7,000 \$7,000  2016 Proposed \$0 \$7,000  2016 Proposed \$0,029 14,132 - \$64,161 \$0  2016 Proposed \$91,821 - 5,000	\$0 13,800 \$13,800 \$13,800  2016 Amended \$0 \$13,800  2016 Amended 50,029 14,132 - \$64,161 \$0  2016 Amended 91,821 - 5,000	\$0 4,273 \$4,273 \$4,273  2016 September \$0 \$4,273  2016 September  52,457 14,132 - \$66.589 \$0  2016 September \$91,821 - 2,081 1,035,000	\$0 7,210 \$7,210 \$7,210 \$7,210  2016 Projected \$0 \$13,800  2016 Projected \$51,172 7,332  \$58,504 \$0  2016 Projected \$91,821 - 5,000 1,035,000	\$0 \$117,435 \$117,435 \$017 Proposed \$0 \$117,435 2017 Proposed (2,857) 8,632 - \$5,775 \$52,729 2017 Proposed \$43,394 - 5,000	09, 751.09 751.09 % Change 09, 1577.6% % Change -105.79 -38.99 -91.09 % Change

Expenditures		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
41-91000-226	Benefit Admin Fees	28	\$0	±	\$40,588	\$40,588	\$0	0%
41-91000-803	Capital Equip	172,595	96,821	96,821	34,307	189,159	91,977	-5.0%
41-59210-900	Transfer out	2	<u> </u>	_	2	120	-	0%
41-91000-813	Streets	-	-	623,131	9,153	695,131	400,000	-35.8%
41-91000-816	DCUS Capital Projects	4,275,659	-	115,029	115,029	115,029	-	-100.0%
	ty & Utility Capital Fund Expenditure	\$4,448,254	\$96,821	\$834,981	\$199,077	\$1,039,907	\$491,977	-41.1%
FUND BALANCE		1.7	\$0	\$0	\$0		\$443,583	111170
	Itility Capital Fund Balance	2015 Actual			2016 September		2017 Proposed	% Change
41-34000	Undesignated Fund Balance	\$458,808	\$2,925	2,925	\$1,444,631	\$582,754	\$127,881	4272.0%
41-34215	Designated Equipment Reserve	5,414	5,414	5,414	5,414	5,414	5,414	0.0%
41-34210	Designated Road Reserve	41,569	41,569	41,569	41,569	41,569	41,569	0.0%
41-34225	Designated Building	75,000	41,569	41,569	75,000	75,000	86,290	107.6%
-								185.5%
	ty & Utility Capital Fund Balance E SERVICES CAPITAL FUND - 42	\$580,791	\$49,908	\$91,477	\$1,566,614	\$704,737	\$261,154	100.0%
	E SERVICES CAFILAL FUND - 42	2015 Actual	2016 Proposed	2014 Amondod	2016 September	2016 Projected	2017 Proposed	% Change
<b>Revenues</b> 42-41100	Property Taxes	\$14,945	\$9,330	-	\$9,330	\$9,330	\$4,735	
CHARLY DEDICTION	Section (Section Control Contr	\$14,740	\$7,330	9,330	\$7,330	\$7,330	\$4,730	-49.2%
42-43700	Grants	1.1155	-	-	-		-	0%
42-46740	Community Event Donations	14,152	10,565	10,565	14,669	14,669	8,000	-24.3%
Total Administra	ative Services Capital Fund Revenue	\$29,097	\$19,895	\$19,895	\$23,999	\$23,999	\$12,735	-36.0%
<del></del>	L	0015 - 1	0014 B	00114	00110	0014 0	0017.0	W 01
Expenditures		2015 Actual	paramonal burst Corrections		2016 September		2017 Proposed	% Change
42-91000-235	Community Events	\$17,848	\$12,500	12,500	\$13,970	\$14,970	\$9,935	-20.5%
42-91000-810	CDBG/ADA Grant Expenditures	2	8	2	8	20	2	0%
42-91000-824	Capital Equipment	10,474	7,395.0	7,395	7,395	7,395	2,800	-62.1%
Total Administra	ative Services Capital Fund Expendi	\$28,321	\$19,895	\$19,895	\$21,365	\$22,365	\$12,735	-36.0%
	g Sources (Uses)					į.		
42-91000-900	Transfer from General fund	2:	2	_	2	20	2	
TOTAL FINANCI	NG SOURCES (USES)		\$0	\$0	\$0	\$0	\$0	0%
FUND BALANCE			\$0	\$0			\$0	
Administrative :	Services Capital Fund Balance	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
42-34000	Undesignated Fund Balance	6,576	5,800	5,800	13,371	8,210	8,210	41.6%
Total Fund Bala	nce	\$6,576	\$5,800	\$5,800	\$13,371	\$8,210	\$11,010	89.8%
PHRIC SACETY	COMMUNICATIONS FUND - 46							
ODLIC SAFEIT	001111011101110110110							
Revenues		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
	Property Taxes	<b>2015 Actual</b> \$0	2016 Proposed \$0	<b>2016 Amended</b> \$0	2016 September	2016 Projected	<b>2017 Proposed</b>	% Change
Revenues			participal delot/Actionomy		The state of the s	The contract of the contract o		ASSESSED ASSESSED ASSESSED
<b>Revenues</b> 46-41100	Property Taxes		\$0		\$0	\$0		0%
<b>Revenues</b> 46-41100 46-43700	Property Taxes Grants	\$0 -	:\$0 -	\$0 -	\$0 =	\$0	\$0 -	0% 0%
<b>Revenues</b> 46-41100 46-43700 46-47110	Property Taxes Grants Dispatch Contract Revenue	\$0 -	:\$0 -	\$0 -	\$0 =	\$0	\$0 - 51,31 <i>7</i>	0% 0%
<b>Revenues</b> 46-41100 46-43700 46-47110 46-47115	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue	\$0 -	:\$0 -	\$0 -	\$0 =	\$0	\$0 - 51,31 <i>7</i>	0% 0% 20.0%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue	\$0 -	\$0 - 42,765 - -	\$0 -	\$0 =	\$0 42,765	\$0 - 51,317 66,455 -	0% 0% 20.0%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS	\$0 - 35,658 - - -	42,765 - - -	\$0 -	\$0 =	\$0 42,765	\$0 - 51,317 66,455 -	0% 0% 20.0%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated	\$0 - 35,658 - - - - 60,000	\$0 - 42,765 - - - - - \$42,765	\$0 - 42.765 - - - - - - - \$42,765	\$0 42,765 - - - -	\$0 	51,317 51,317 66,455 - 6,729	0% 0% 20.0% 0%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated	\$0 - 35,658 - - - - 60,000 \$95,658	\$0 - 42,765 - - - - - \$42,765	\$0 - 42.765 - - - - - - - \$42,765	\$0 42,765 	\$0 	\$0 - 51,317 66,455 - 6,729 - \$124,501	0% 0% 20.0% 0% 0%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe Expenditures 46-91000-815	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven	\$0 - 35,658 - - - - 60,000 \$95,658 2015 Actual	\$0 	\$0 - 42,765 - - - - \$42,765 2016 Amended	\$0 42,765 	\$0 	\$0 - 51,317 66,455 - 6,729 - \$124,501	0% 0% 20.0% 0% 0% 191.1% % Change -100.0%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe Expenditures 46-91000-815	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen	\$0 - 35,658 - - - - 60,000 \$95,658 2015 Actual 2,783 \$2,783	\$0 	\$0 - 42,765 - - - \$42,765 2016 Amended 80,000 \$80,000 37,235	\$0.42,765 \$42,765 \$42,765 2016 September 52,952 \$52,952	\$0 42,765 \$42,765 2016 Projected 56,352 \$56,352	\$0 	0% 0% 20.0% 0% 0% 0% 191.1% % Change -100.0%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe FUND BALANCE	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen	\$0 - 35,658 - - - - 60,000 \$95,658 2015 Actual 2,783 \$2,783	\$0 	\$0 - 42,765 - - - \$42,765 2016 Amended 80,000 \$80,000 37,235	\$0 42,765  \$42,765 2016 September 52,952	\$0 42,765 \$42,765 2016 Projected 56,352 \$56,352	\$0 	0% 0% 20.0% 0% 0% 0% 191.1% % Change -100.0%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe FUND BALANCE	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Iransfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen	\$0 - 35,658 - - - 60,000 \$95,658 2015 Actual 2,783 \$2,783	\$0 	\$0 - 42,765 - - - \$42,765 2016 Amended 80,000 \$80,000 37,235	\$0.42,765 \$42,765 \$42,765 2016 September 52,952 \$52,952	\$0 42,765 \$42,765 2016 Projected 56,352 \$56,352	\$0 	0% 0% 20.0% 0% 0% 0% 0% 191.1% % Change -100.0%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe FUND BALANCE Public Safety C	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Iransfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen	\$0 - 35,658 - - - 60,000 \$95,658 2015 Actual 2,783 \$2,783	\$0 	\$0 - 42,765 - - - \$42,765 2016 Amended 80,000 \$80,000 37,235	\$0.42,765 42,765 \$42,765 2016 September 52,952 \$52,952 2016 September	\$0 42,765 \$42,765 2016 Projected 56,352 \$56,352	\$0 	0% 0% 0% 20.0% 0% 0% 0% 0% 191.1% % Change -100.0% % Change
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34000	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen	\$0 - 35,658 - - - - 60,000 \$95,658 2015 Actual 2,783 \$2,783	\$0 42,765 - - \$42,765 2016 Proposed 80,000 \$80,000 \$80,000 37,235 2016 Proposed	\$0 - 42,765 - - - \$42,765 2016 Amended 80,000 \$80,000 37,235 2016 Amended	\$0.42,765 \$42,765 2016 September 52,952 \$52,952 2016 September	\$0 42,765 \$42,765 2016 Projected 56,352 \$56,352 2016 Projected	\$0 	0% 0% 0% 20.0% 0% 0% 0% 191.1% % Change -100.0% % Change
Revenues 46-41100 46-43700 46-47110 46-47115 46-47127 46-49226 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34215	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen APPLIED ommunications Capital Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipme	\$0 - 35,658 - - - - 60,000 \$95,658 2015 Actual 2,783 \$2,783	\$0 42,765 - - \$42,765 2016 Proposed 80,000 \$80,000 37,235 2016 Proposed - 33,891	\$0 - 42,765 - - - \$42,765 2016 Amended 80,000 \$80,000 37,235 2016 Amended -	\$0.42,765 	\$0 42,765 \$42,765 2016 Projected 56,352 \$56,352 2016 Projected	\$0	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 191.1% % Change -100.0% -100.0% % Change
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe Expenditures 46-91000-815 Total Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen APPLIED ommunications Capital Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipme	\$0 - 35,658 - - - - 60,000 \$75,658 2015 Actual 2,783 \$2,783 2015 Actual	\$0 -42,765   \$42,765 2016 Proposed 80,000 \$80,000 37,235 2016 Proposed - 33,891	\$0 - 42,765 - - - \$42,765 2016 Amended 80,000 \$80,000 37,235 2016 Amended - 33,891	\$0.42,765 \$42,765 2016 September 52,952 \$52,952 2016 September	\$42,765 \$42,765 \$42,765 2016 Projected 56,352 \$56,352 2016 Projected	\$0	0% 0% 0% 0% 0% 0% 0% 0% 0% 191.1% % Change -100.0% % Change 0% 390.3%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe Expenditures 46-91000-815 Total Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen EAPPLIED ommunications Capital Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipme nce	\$0 - 35,658 - - - - 60,000 \$75,658 2015 Actual 2,783 \$2,783 2015 Actual	\$0 -42,765   \$42,765 2016 Proposed 80,000 \$80,000 37,235 2016 Proposed - 33,891	\$0 - 42,765 - - - \$42,765 2016 Amended 80,000 37,235 2016 Amended - 33,891 - 33,891	\$0.42,765 	\$0.42,765 \$42,765 2016 Projected 56,352 \$56,352 2016 Projected 114,854	\$0	0% 0% 0% 0% 0% 0% 0% 0% 0% 191.1% % Change -100.0% % Change 0% 390.3%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala RECORDS MANA	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen APPLIED ommunications Capital Balance Undesignated Fund Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipme nce AGEMENT SYSTEM CAPITAL - FUND 47	\$0 - 35,658 - - - 60,000 \$75,658 2015 Actual 2,783 \$2,783 2015 Actual	\$0 -42,765  - \$42,765 2016 Proposed 80,000 37,235 2016 Proposed - 33,891 - \$33,891	\$0 - 42,765 - - - \$42,765 2016 Amended 80,000 37,235 2016 Amended - 33,891 - 33,891	\$0 42,765 - - - \$42,765 2016 September 52,952 \$52,952 2016 September - 118,254 - \$118,254	\$0 42,765 	\$1,317 66,455 6,729 - \$124,501 2017 Proposed - \$0 \$0 2017 Proposed - 166,171 162,340 328,511	0% 0% 0% 0% 0% 0% 191.1% % Change -100.0% -100.0% % Change 0% 390.3% 0% 869.3%
Revenues 46-41100 46-43700 46-47110 46-47115 46-471120 46-47147 46-49226 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34215 46-3420 Total Fund Bala RECORDS MAN. Revenues 47-47110	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen EAPPLIED Ommunications Capital Balance Undesignated Fund Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipmen nce AGEMENT SYSTEM CAPITAL - FUND 47	\$0 - 35,658 - - - 60,000 \$75,658 2015 Actual 2,783 \$2,783 2015 Actual 131,126 - \$131,126	\$0 42,765 - - - \$42,765 2016 Proposed 80,000 \$80,000 37,235 2016 Proposed 33,891 - \$33,891 2016 Proposed	\$0 - 42,765 - - - \$42,765 2016 Amended 80,000 \$80,000 37,235 2016 Amended - 33,891 - 33,891 2016 Amended 59,271	\$0 42,765 42,765 2016 September 52,952 \$52,952 2016 September - 118,254 - \$118,254 2016 September 59,271	\$0 42,765 	\$1,317 66,455 6,729 - \$124,501 2017 Proposed - \$0 \$0 2017 Proposed - 166,171 162,340 328,511	0% 0% 0% 0% 0% 191.1% % Change -100.0% -100.0% % Change 0% 390.3% 0% 869.3%
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala RECORDS MAN. Revenues 47-47110 47-49246	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen E APPLIED ommunications Capital Balance Undesignated Fund Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipmen nce AGEMENT SYSTEM CAPITAL - FUND 47 RMS Contract Revenue Transfer from General fund	\$0 - 35,658 - - - 60,000 \$75,658 2015 Actual 2,783 \$2,783 2015 Actual 131,126 - \$131,126	\$0 42,765	\$0 - 42,765 - - - \$42,765 2016 Amended 80,000 37,235 2016 Amended - 33,891 - 33,891 2016 Amended	\$0.00 \$0.00	\$0 42,765 	\$1,317 66,455 6,729 - \$124,501 2017 Proposed - \$0 \$0 2017 Proposed - 166,171 162,340 328,511	0% 0% 0% 0% 0% 0% 191.1% % Change -100.0% -100.0% % Change 0% 390.3% 869.3%
Revenues 46-41100 46-43700 46-47110 46-47115 46-471120 46-47147 46-49226 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala Revenues 47-47110 47-49246 Total RMS Capit	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen EAPPLIED Ommunications Capital Balance Undesignated Fund Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipmen nce AGEMENT SYSTEM CAPITAL - FUND 47	\$0	\$0 42,765	\$0	\$0 42,765	\$0 42,765 42,765 2016 Projected 56,352 \$56,352 2016 Projected 114,854	\$0	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 191.1% % Change -100.0% 0% 869.3% % Change
Revenues 46-41100 46-43700 46-47110 46-47115 46-471147 46-49226 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34220 Total Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala RECORDS MAN. REVENUES 47-47110 47-49246 Total RMS Capit Expenditures	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen E AP PLIED ommunications Capital Balance Undesignated Fund Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipment Designated RMS Capital Equipment Ce AGEMENT SYSTEM CAPITAL - FUND 47 RMS Contract Revenue Transfer from General fund Ital Fund Revenue	\$0	\$0	\$0	\$0 42,765 42,765 2016 September 52,952 2016 September - 118,254 - \$118,254 2016 September 59,271 6,729 \$66,000	\$0 42,765 42,765 2016 Projected 56,352 \$56,352 2016 Projected 114,854 - 114,854 2016 Projected 59,271 6,729 \$66,000 2016 Projected	\$0	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 191.1% % Change -100.0% 0% 869.3% % Change -100.0% -100.0% % Change
Revenues 46-41100 46-43700 46-47110 46-47115 46-471147 46-47226 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34200 Total Fund Bala RECORDS MAN. RECORDS MAN. REVenues 47-47110 47-49246 Total RMS Capil Expenditures 47-91000-807	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen EAP PLIED ommunications Capital Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipment Designated RMS Capital Equipment Ce AGEMENT SYSTEM CAPITAL - FUND 47 RMS Contract Revenue Transfer from General fund Ital Fund Revenue RMS Capital Equipment	\$0,000 \$75,658 2015 Actual 131,126 - \$131,126 - \$131,126 - \$131,60	\$0	\$0 - 42,765 \$42,765 \$42,765  2016 Amended 80,000 \$80,000 37,235 2016 Amended - 33,891 - 33,891 - 59,271 6,729 \$66,000 2016 Amended	\$0.42,765  \$42,765  2016 September 52,952 2016 September - 118,254  \$118,254  2016 September 59,271 6,729 \$66,000 2016 September	\$0 42,765 42,765 2016 Projected 56,352 2016 Projected 114,854 2016 Projected 59,271 6,729 \$66,000 2016 Projected 10,537	\$0	0% 0% 0% 20.0% 0% 0% 191.1% % Change -100.0% 390.3% 0% 8693.3% % Change -100.0% 100.0% % Change
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-471147 46-49226 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala RECORDS MAN. Revenues 47-47110 47-49246 Total RMS Capil Expenditures 47-91000-807 Total Records M	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen EAP PLIED ommunications Capital Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipment Designated RMS Capital Equipment Capital Equipment RMS Contract Revenue Transfer from General fund Ital Fund Revenue RMS Capital Equipment RMS Capital Equipment	\$0	\$0	\$0	\$0 42,765 42,765 2016 September 52,952 2016 September - 118,254 - \$118,254 2016 September 59,271 6,729 \$66,000	\$0 42,765 42,765 2016 Projected 56,352 2016 Projected 114,854 2016 Projected 59,271 6,729 \$66,000 2016 Projected 10,537	\$0	0% 0% 0% 20.0% 0% 0% 191.1% % Change -100.0% 390.3% 0% 8693.3% % Change -100.0% 100.0% % Change
Revenues 46-41100 46-43700 46-47110 46-47115 46-47112 46-47126 46-47147 46-49226 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala RECORDS MAN. Revenues 47-47110 47-4791246 Total RMS Capil Expenditures 47-91000-807 Total Records M Other Financing	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Iransfer for RMS Iransfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen APPLIED Ommunications Capital Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipment Designated RMS Capital Equipment Ce AGEMENT SYSTEM CAPITAL - FUND 47 RMS Contract Revenue Transfer from General fund tal Fund Revenue  RMS Capital Equipment Anaagement Capital Fund Expendita	\$0,000 \$75,658 2015 Actual 131,126 - \$131,126 - \$131,126 - \$131,60	\$0	\$0 - 42,765 \$42,765 \$42,765  2016 Amended 80,000 \$80,000 37,235 2016 Amended - 33,891 - 33,891 - 59,271 6,729 \$66,000 2016 Amended	\$0.42,765  \$42,765  2016 September 52,952 2016 September - 118,254  \$118,254  2016 September 59,271 6,729 \$66,000 2016 September	\$0 42,765 42,765 2016 Projected 56,352 2016 Projected 114,854 2016 Projected 59,271 6,729 \$66,000 2016 Projected 10,537	\$0	97 97 97 97 97 97 97 97 97 97 97 97 97 9
Revenues 46-41100 46-43700 46-47110 46-47115 46-47112 46-47126 46-47147 46-49226 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala RECORDS MAN. Revenues 47-47110 47-4791246 Total RMS Capil Expenditures 47-91000-807 Total Records N Other Financing TOTAL FINANCI	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen APPLIED Ommunications Capital Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipment Designated RMS Capital Equipment Ce AGEMENT SYSTEM CAPITAL - FUND 47 RMS Contract Revenue Transfer from General fund tal Fund Revenue  RMS Capital Equipment Adanagement Capital Fund Expendit g Sources (Uses) NG SOURCES (USES)	\$0,000 \$75,658 2015 Actual 131,126 - \$131,126 - \$131,126 - \$131,60	\$0	\$0 - 42,765 \$42,765 \$42,765  2016 Amended 80,000 37,235 2016 Amended - 33,891 - 2016 Amended 59,271 6,729 \$66,000 2016 Amended - \$0	\$0.42,765  \$42,765  2016 September 52,952 2016 September - 118,254  \$118,254  2016 September 59,271 6,729 \$66,000 2016 September	\$0 42,765 42,765 2016 Projected 56,352 2016 Projected 114,854 2016 Projected 59,271 6,729 \$66,000 2016 Projected 10,537	\$0	97 97 97 97 97 97 97 97 97 97 97 97 97 9
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-479226 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala RECORDS MAN. Revenues 47-47110 47-47210 47-47210 47-47210 47-49246 Total RMS Capil Expenditures 47-91000-807 Total Records N Other Financing TOTAL FINANCI FUND BALANCE	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen Experience Undesignated Fund Balance Undesignated Fund Balance Designated Capital Equipment Designated RMS Capital Equipmen nce AGEMENT SYSTEM CAPITAL - FUND 47 RMS Contract Revenue Transfer from General fund tal Fund Revenue RMS Capital Equipment Adanagement Capital Fund Expendita g Sources (Uses) NG SOURCES (USES) EAPPLIED	\$0 	\$0	\$0	\$0 42,765	\$0 42,765  42,765  2016 Projected 56,352 \$56,352  2016 Projected 114,854  2016 Projected 59,271 6,729 \$66,000 2016 Projected 10,537 \$10,537	\$0	97 97 98 98 98 98 98 98 98 98 98 98 98 98 98
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34215 07-101 Fund Bala RECORDS MAN. Revenues 47-47110 47-47216 Total RMS Capit Expenditures 47-91000-807 Total Rocords M Other Financing TOTAL FINANCI FUND BALANCE Records Manage Record	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen EAPPLED Ommunications Capital Balance Undesignated Fund Balance Undesignated Fund Balance Designated RMS Capital Equipmen Designated RMS Capital Equipmen EAPPLED RMS Contract Revenue Transfer from General fund tal Fund Revenue  RMS Capital Equipment Adanagement Capital Fund Expendit g Sources (Uses) NG SOURCES (USES) EAPPLED Gement Capital Fund Balance	\$0.000 \$75,658 2015 Actual 2,783 \$2,783 2015 Actual  131,126  \$131,126  \$131,126  2015 Actual  52,086  \$52,086 2015 Actual  11,640 \$11,640 \$11,640	\$0	\$0	\$0.42,765  \$42,765  2016 September 52,952 2016 September - 118,254  \$118,254  2016 September 59,271 6,729 \$66,000 2016 September	\$0 42,765  42,765  2016 Projected 56,352 \$56,352  2016 Projected 114,854  2016 Projected 59,271 6,729 \$66,000 2016 Projected 10,537 \$10,537	\$0	97 20.09 07 20.09 07 191.19 % Change -100.09 % Change -100.09 -100.09 -100.09 -100.09 % Change
Revenues 46-41100 46-43700 46-47110 46-471120 46-471147 46-47126 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala RECORDS MAN. Revenues 47-47110 47-49246 Total RMS Capit Expenditures 47-91000-807 Total Records Manage TOTAL FINANCI FUND BALANCE Records Manage 47-34000	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen EAPPLED Ommunications Capital Balance Undesignated Fund Balance Undesignated Fund Balance Designated RMS Capital Equipment Designated RMS Capital Equipment EAPPLED RMS Contract Revenue Transfer from General fund tal Fund Revenue  RMS Capital Equipment Adanagement Capital Fund Expendit g Sources (Uses) NG SOURCES (USES) EAPPLIED Undesignated Fund Balance Undesignated Fund Balance	\$0	\$0.000 \$42,765	\$0	\$0 42,765 42,765 2016 September 52,952 \$52,952 2016 September 118,254 \$118,254 2016 September 59,271 6,729 \$66,000 2016 September \$0 2016 September	\$0.42,765  2016 Projected 56,352 2016 Projected 114,854 2016 Projected 59,271 6,729 \$66,000 2016 Projected 10,537 \$10,537	\$0	97 97 98 98 99 99 191.19 8 Change 99 390.37 98 869.38 869.38 8 Change 100.09 100.09 100.09 90 70 8 Change
Revenues 46-41100 46-43700 46-47110 46-47115 46-47120 46-47147 46-49226 Total Public Safe Expenditures 46-91000-815 Total Public Safe FUND BALANCE Public Safety C 46-34000 46-34215 46-34220 Total Fund Bala RECORDS MAN. Revenues 47-47110 47-49246 Total RMS Capit Expenditures 47-91000-807 Total Records M Other Financing TOTAL FINANCI FUND BALANCE Records Manage Reco	Property Taxes Grants Dispatch Contract Revenue RMS Contract Revenue Lease Revenue Transfer for RMS Transfer from Consolidated ety Communications Capital Reven Dispatch Capital Technology ety Communications Capital Expen E APPLED Ommunications Capital Balance Undesignated Fund Balance Undesignated Fund Balance Designated RMS Capital Equipment Designated RMS Capital Equipment RMS Contract Revenue Transfer from General fund tal Fund Revenue  RMS Capital Equipment Adanagement Capital Fund Expendit g Sources (Uses) NG SOURCES (USES) LAPPLIED  Jement Capital Fund Balance Undesignated Fund Balance Undesignated RMS Equipment	\$0.000 \$75,658 2015 Actual 2,783 \$2,783 2015 Actual  131,126  \$131,126  \$131,126  2015 Actual  52,086  \$52,086 2015 Actual  11,640 \$11,640 \$11,640	\$0 42,765	\$0	\$0 42,765 42,765 2016 September 52,952 2016 September - 118,254 2016 September 59,271 6,729 \$66,000 2016 September - \$0 2016 September	\$0.42,765  42,765  2016 Projected 56,352 2016 Projected 114,854  2016 Projected 59,271 6,729 \$66,000 2016 Projected 10,537 \$10,537  2016 Projected	\$0	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0

## **FUTURE BUDGET PROJECTIONS**

The Village has developed a comprehensive financial and management plan for 2017 as seen throughout the budget document. The goals for 2017 also take into account our planning for future years in Bayside. To assist with future planning the Village has prepared the following estimated budget projections:

General Government												
Expenditures	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Personnel	334,711	338,058	341,439	348,267	351,750	355,268	362,373	365,997	369,657	377,050	380,820	384,628
Operating	118,441	119,032.88	120,223	122,627.68	123,241	124,473.22	126,963	127,597.50	128,873	131,450.95	132,108	133,429.28
Capital Outlay	-	-	-	-	- '	-	-	-	-	-	-	-
Total	453,152	457,091	461,662	470,895	474,991	479,741	489,336	493,594	498,530	508,501	512,928	518,058
Police Department												
Expenditures	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Personnel	1,724,166	1,741,408	1,758,822	1,793,998	1,811,938	1,830,058	1,866,659	1,885,325	1,904,179	1,942,262	1,961,685	1,981,302
Operating	136,305	136,986	136,986	139,726	139,726	141,123	141,123	141,829	141,829	144,665	144,665	146,112
Capital Outlay	-		-				-	-	-			
Total	1,860,471	1,878,394	1,895,808	1,933,724	1,951,664	1,971,181	2,007,782	2,027,154	2,046,008	2,086,928	2,106,350	2,127,414
Municipal Court Expenditures	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Personnel	86,498	87,363	88,237	90,002	90,902	91,811	93,647	94,583	95,529	97,440	98,414	99,398
Operating	36.250	36,432	36,796	37,532	37,719	38,097	38.859	39.053	39,443	40,232	40,433	40,838
Capital Outlay	30,230	30,432	30,770	57,552	37,717	30,077	30,037	37,033	37,443	40,232	40,455	40,000
Total	122,749	123,795	125.033	127.534	128.621	129,907	132.506	133,636	134,973	137,672	138.848	140,236
Community and Utility Services	122,7 17	120,770	.20,000	.27,00	120,021	121,101	102,000	.00,000	101,770	.0.,0.2	100,010	0,200
General												
Expenditures	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Personnel	518,630	523,817	529,055	539,636	545,032	550,482	561,492	567,107	572,778	584,234	590,076	595,977
Operating	359,252	361,048	364,659	371,952	373,812	377,550	385,101	387,026	390,897	398,714	400,708	404,715
Capital Outlay	-	-	-	-	- 1	-	-	-	-	-	-	-
Total	877,882	884,865	893,713	911,588	918,844	928,032	946,593	954,133	963,675	982,948	990,784	1,000,692
Miscellaneous												<u> </u>
Expenditures	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Building Inspections	63,561	63,879	64,518	65,808	66,137	66,799	68,135	68,475	69,160	70,543	70,896	71,605
Insurance & Contingency	188,492	189,435	191,329	195,156	196,132	198,093	202,055	203,065	205,096	209,198	210,244	212,346
Recreation and Leisure	8,179	8,220	8,302	8,468	8,510	8,596	8,767	8,811	8,899	9,077	9,123	9,214
Legal	62,016	62,636	63,263	64,528	65,173	65,825	67,141	67,813	68,491	69,861	70,559	71,265
Other Financing Uses	-	-	-	-	-	-		-		-		-
Total	322,249	324,170	327,412	333,960	335,952	339,312	346,098	348,164	351,646	358,679	360,822	364,430
Total General Fund	3,636,502	324,170 3,668,315	327,412 3,703,628	333,960 3,777,701	335,952 3,810,073	339,312 3,848,173	3,922,314	3,956,682	351,646	358,679 4,074,728	360,822 4,109,732	364,430 4,150,829
Total General Fund Sewer Fund	3,636,502	3,668,315	3,703,628	3,777,701	3,810,073	3,848,173	3,922,314	3,956,682	3,994,831	4,074,728	4,109,732	4,150,829
Total General Fund Sewer Fund Expenditures	3,636,502 2018	3,668,315 2019	3,703,628	3,777,701	3,810,073	3,848,173 2023	3,922,314	3,956,682 2025	3,994,831	4,074,728	4,109,732	4,150,829
Total General Fund Sewer Fund Expenditures Personnel	3,636,502 2018 183,340	3,668,315 2019 185,173	<b>3,703,628 2020</b> 187,025	<b>3,777,701 2021</b> 190,766	<b>3,810,073 2022</b> 192,673	3,848,173 2023 194,600	3,922,314 2024 198,492	3,956,682 2025 200,477	<b>2026</b> 202,482	<b>2027</b> 206,531	<b>4,109,732 2028</b> 208,597	<b>4,150,829 2029</b> 210,683
Total General Fund Sewer Fund Expenditures	3,636,502 2018	3,668,315 2019	3,703,628	3,777,701	3,810,073	3,848,173 2023	3,922,314	3,956,682 2025	3,994,831	4,074,728	4,109,732	4,150,829
Total General Fund Sewer Fund Expenditures Personnel Operating	3,636,502 2018 183,340 361,469	3,668,315 2019 185,173 363,276	3,703,628 2020 187,025 366,909	<b>2021</b> 190,766 374,247	<b>2022</b> 192,673 376,119	3,848,173 2023 194,600 379,880	3,922,314 2024 198,492 387,477	3,956,682 2025 200,477 389,415	<b>2026</b> 202,482 393,309	<b>2027</b> 206,531 401,175	<b>2028</b> 208,597 403,181	<b>2029</b> 210,683 407,213
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay	2018 183,340 361,469 27,098	3,668,315 2019 185,173 363,276 27,234	3,703,628 2020 187,025 366,909 27,506	3,777,701 2021 190,766 374,247 27,644	<b>2022</b> 192,673 376,119 27,782	3,848,173 2023 194,600 379,880 28,060	3,922,314 2024 198,492 387,477 28,200	3,956,682 2025 200,477 389,415 28,341	<b>2026</b> 202,482 393,309 28,624	<b>2027</b> 206,531 401,175 28,768	<b>2028</b> 208,597 403,181 28,911	<b>2029</b> 210,683 407,213 29,200
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service	3,636,502 2018 183,340 361,469 27,098 335,700	3,668,315 2019 185,173 363,276 27,234 186,290	3,703,628 2020 187,025 366,909 27,506 184,300	3,777,701 2021 190,766 374,247 27,644 187,899	3,810,073 2022 192,673 376,119 27,782 185,163	3,848,173 2023 194,600 379,880 28,060 144,931	3,922,314 2024 198,492 387,477 28,200 143,342	3,956,682 2025 200,477 389,415 28,341 100,129	<b>2026</b> 202,482 393,309 28,624 97,415	<b>2027</b> 206,531 401,175 28,768 59,313	2028 208,597 403,181 28,911 58,771	<b>2029</b> 210,683 407,213 29,200 57,206
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total	3,636,502 2018 183,340 361,469 27,098 335,700	3,668,315 2019 185,173 363,276 27,234 186,290	3,703,628 2020 187,025 366,909 27,506 184,300	3,777,701 2021 190,766 374,247 27,644 187,899	3,810,073 2022 192,673 376,119 27,782 185,163	3,848,173 2023 194,600 379,880 28,060 144,931	3,922,314 2024 198,492 387,477 28,200 143,342	3,956,682 2025 200,477 389,415 28,341 100,129	<b>2026</b> 202,482 393,309 28,624 97,415	<b>2027</b> 206,531 401,175 28,768 59,313	2028 208,597 403,181 28,911 58,771	<b>2029</b> 210,683 407,213 29,200 57,206
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stormwater Fund Expenditures Personnel	3,636,502 2018 183,340 361,469 27,098 335,700 907,608 2018 95,404	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021  99,268	3,810,073 2022 192,673 376,119 27,782 185,163 781,736 2022 100,260	3,848,173 2023 194,600 379,880 28,060 144,931 747,470 2023 101,263	3,922,314 2024 198,492 387,477 28,200 143,342 757,511 2024 103,288	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321	3,994,831 2026 202,482 393,309 28,624 97,415 721,830 2026 105,364	4,074,728  2027  206,531 401,175 28,768 59,313 695,787  2027  107,472	2028 208,597 403,181 28,911 58,771 699,460 2028 108,546	4,150,829 2029 210,683 407,213 29,200 57,206 704,302 2029 109,632
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stornwater Fund Expenditures Personnel Operating	3,636,502 2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321 147,228	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021  99,268 150,173	3,810,073 2022 192,673 376,119 27,782 185,163 781,736 2022 100,260 150,924	3,848,173 2023 194,600 379,880 28,060 144,931 747,470 2023 101,263 152,433	3,922,314 2024 198,492 387,477 28,200 143,342 757,511 2024 103,288 155,482	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259	3,994,831 2026 202,482 393,309 28,624 97,415 721,830 2026 105,364 157,822	4,074,728  2027  206,531 401,175 28,768 59,313 695,787  2027  107,472 160,978	4,109,732 2028 208,597 403,181 28,911 58,771 699,460 2028 108,546 161,783	4,150,829  2029  210,683 407,213 29,200 57,206  704,302  2029  109,632 163,401
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stornwater Fund Expenditures Personnel Operating Capital Outlay	3,636,502 2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771 8,785	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321 147,228 8,873	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021 99,268 150,173 8,917	3,810,073 2022 192,673 376,119 27,782 185,163 781,736 2022 100,260 150,924 8,962	3,848,173 2023 194,600 379,880 28,060 144,931 747,470 2023 101,263 152,433 9,051	3,922,314 2024 198,492 387,477 28,200 143,342 757,511 2024 103,288 155,482 9,096	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259 9,142	3,994,831 2026 202,482 393,309 28,624 97,415 721,830 2026 105,364 157,822 9,233	4,074,728  2027  206,531  401,175  28,768  59,313  695,787  2027  107,472  160,978  9,279	4,109,732 2028 208,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326	4,150,829 2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stormwater Fund Expenditures Personnel Operating Capital Outlay	3,636,502 2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321 147,228	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021  99,268 150,173	3,810,073 2022 192,673 376,119 27,782 185,163 781,736 2022 100,260 150,924	3,848,173 2023 194,600 379,880 28,060 144,931 747,470 2023 101,263 152,433	3,922,314 2024 198,492 387,477 28,200 143,342 757,511 2024 103,288 155,482	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259	3,994,831 2026 202,482 393,309 28,624 97,415 721,830 2026 105,364 157,822	4,074,728  2027  206,531 401,175 28,768 59,313 695,787  2027  107,472 160,978	4,109,732 2028 208,597 403,181 28,911 58,771 699,460 2028 108,546 161,783	4,150,829  2029  210,683 407,213 29,200 57,206  704,302  2029  109,632 163,401
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stormwater Fund Expenditures Personnel Operating Capital Outlay Total	3,636,502 2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771 8,785 250,913	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321 147,228 8,873 253,422	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021 99,268 150,173 8,917 258,358	3,810,073 2022 192,673 376,119 27,782 185,163 781,736 2022 100,260 150,924 8,962 260,146	3,848,173 2023 194,600 379,880 28,060 144,931 747,470 2023 101,263 152,433 9,051 262,747	3,922,314  2024  198,492  387,477  28,200  143,342  757,511  2024  103,288  155,482  9,096  267,866	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259 9,142 269,722	3,994,831 2026 202,482 393,309 28,624 97,415 721,830 2026 105,364 157,822 9,233 272,419	4,074,728 2027 206,531 401,175 28,768 59,313 695,787 2027 107,472 160,978 9,279 277,729	4,109,732 2028 208,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655	4,150,829 2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419 282,452
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stormwater Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures	2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190 2018	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771 8,785 250,913 2019	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321 147,228 8,873 253,422	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021 99,268 150,173 8,917 258,358  2021	3,810,073  2022 192,673 376,119 27,782 185,163 781,736  2022 100,260 150,924 8,962 260,146	2023 194,600 379,880 28,060 144,931 747,470 2023 101,263 152,433 9,051 262,747 2023	3,922,314 2024 198,492 387,477 28,200 143,342 757,511 2024 103,288 155,482 9,096 267,866	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259 9,142 269,722 2025	2026 202,482 393,309 28,624 97,415 721,830 2026 105,364 157,822 9,233 272,419	4,074,728 2027 206,531 401,175 28,768 59,313 695,787 2027 107,472 160,978 9,279 277,729	2028 208,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655	4,150,829  2029  210,683 407,213 29,200 57,206  704,302  2029  109,632 163,401 9,419 282,452
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stornwater Fund Expenditures Personnel Operating Capital Outlay Total Total Consolidated Dispatch Fund Expenditures Personnel	2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190 2018 1,795,220	3,668,315  2019 185,173 363,276 27,234 186,290 761,974  2019 96,358 145,771 8,785 250,913  2019 1,813,173	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321 147,228 8,873 253,422 2020 1,831,304	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021  99,268 150,173 8,917 258,358  2021  1,867,930	3,810,073  2022 192,673 376,119 27,782 185,163 781,736  2022 100,260 150,924 8,962 260,146  2022 1,886,610	3,848,173  2023  194,600 379,880 28,060 144,931 747,470  2023  101,263 152,433 9,051 262,747  2023  1,905,476	3,922,314 2024 198,472 387,477 28,200 143,342 757,511 2024 103,288 155,482 9,096 267,866 2024	3,956,682  2025  200,477 389,415 28,341 100,129 718,362  2025  104,321 156,259 9,142 269,722  2025  1,963,021	3,994,831 2026 202,482 393,309 28,624 97,415 721,830 2026 105,364 157,822 9,233 272,419 2026 1,982,651	4,074,728  2027  206,531  401,175  28,768  59,313  695,787  2027  107,472  160,978  9,279  277,729  2027  2,022,304	2028 2028,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655 2028 2,042,527	4,150,829 2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419 282,452 2029 2,062,953
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stormwater Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating	2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190 2018 1,795,220 508,827	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771 8,785 250,913 2019 1,813,173 511,371	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321 147,228 8,873 253,422 2020 1,831,304 516,485	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021  99,268 150,173 8,917 258,358  2021  1,867,930 526,815	3,810,073  2022 192,673 376,119 27,782 185,163 781,736  2022 100,260 150,924 8,962 260,146	3,848,173 2023 194,600 379,880 28,060 144,931 747,470 2023 101,263 152,433 9,051 262,747 2023 1,905,476 534,743	3,922,314 2024 198,472 387,477 28,200 143,342 757,511 2024 103,288 155,482 9,096 267,866 2024 1,943,585 545,438	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259 9,142 269,722 2025 1,963,021 548,165	3,994,831 2026 202,482 393,309 28,624 97,415 721,830 2026 105,364 157,822 9,233 272,419 2026 1,982,651 553,647	4,074,728  2027 206,531 401,175 28,768 59,313 695,787  2027 107,472 160,978 9,279 277,729  2027 2,022,304 564,720	2028 208,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655 2028 2,042,527 567,544	4,150,829 2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419 282,452 2029 2,062,953 573,219
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stormwater Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay	2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190 2018 1,795,220 508,827 17,441	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771 8,785 250,913 2019 1,813,173 511,371 17,528	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321 147,228 8,873 253,422 2020 1,831,304 516,485 17,703	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021 99,268 150,173 8,917 258,358  2021  1,867,930 526,815 17,792	3,810,073  2022 192,673 376,119 27,782 185,163 781,736  2022 100,280 150,924 8,962 260,146  2022 1,886,610 529,449 17,881	2023 194,600 379,880 28,060 144,931 747,470 2023 101,263 152,433 9,051 262,747 2023 1,905,476 534,743 18,059	3,922,314  2024  198,492  387,477  28,200  143,342  757,511  2024  103,288  155,482  9,096  267,866  2024  1,943,585  545,438  18,150	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259 9,142 269,722 2025 1,963,021 548,165 18,240	3,994,831 2026 202,482 393,309 28,624 97,415 721,830 2026 105,364 157,822 9,233 272,419 2026 1,982,651 553,647 18,423	4,074,728 2027 206,531 401,175 28,768 59,313 695,787 2027 107,472 160,978 9,279 277,729 2027 2,022,304 564,720 18,515	2028 208,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655 2028 2,042,527 567,544 18,608	4,150,829 2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419 282,452 2029 2,062,953 573,219 18,794
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stormwater Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Coperating Capital Outlay Total	2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190 2018 1,795,220 508,827	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771 8,785 250,913 2019 1,813,173 511,371	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321 147,228 8,873 253,422 2020 1,831,304 516,485	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021  99,268 150,173 8,917 258,358  2021  1,867,930 526,815	3,810,073  2022 192,673 376,119 27,782 185,163 781,736  2022 100,260 150,924 8,962 260,146	3,848,173 2023 194,600 379,880 28,060 144,931 747,470 2023 101,263 152,433 9,051 262,747 2023 1,905,476 534,743	3,922,314 2024 198,472 387,477 28,200 143,342 757,511 2024 103,288 155,482 9,096 267,866 2024 1,943,585 545,438	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259 9,142 269,722 2025 1,963,021 548,165	3,994,831 2026 202,482 393,309 28,624 97,415 721,830 2026 105,364 157,822 9,233 272,419 2026 1,982,651 553,647	4,074,728  2027 206,531 401,175 28,768 59,313 695,787  2027 107,472 160,978 9,279 277,729  2027 2,022,304 564,720	2028 208,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655 2028 2,042,527 567,544	4,150,829 2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419 282,452 2029 2,062,953 573,219
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stornwater Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay	2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190 2018 1,795,220 508,827 17,441 2,321,488	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771 8,785 250,913 2019 1,813,173 511,371 1,528 2,342,072	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321 147,228 8,873 253,422 2020 1,831,304 516,485 17,703 2,365,492	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021 99,268 150,173 8,917 258,358  2021 1,867,930 526,815 17,792 2,412,537	3,810,073  2022 192,673 376,119 27,782 185,163 781,736  2022 100,260 150,924 8,962 260,146  2022 1,886,610 529,449 17,881 2,433,939	3,848,173  2023  194,600 379,880 28,060 144,931 747,470  2023  101,263 152,433 9,051 262,747  2023  1,905,476 534,743 18,059 2,458,279	3,922,314  2024  198,472 387,477 28,200 143,342 757,511  2024  103,288 155,482 9,096 267,866  2024  1,943,585 545,438 1,150 2,507,173	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259 9,142 269,722 2025 1,963,021 548,165 18,240 2,529,427	3,994,831  2026  202,482 393,309 28,624 97,415 721,830  2026 105,3642 1,982,651 553,647 1,8423 2,554,721	2027 206,531 401,175 28,768 59,313 695,787 2027 107,472 160,978 9,279 277,729 2027 2,022,304 564,720 18,515 2,605,539	2028 2028,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655 2028 2,042,527 567,544 18,608 2,628,679	4,150,829 2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419 282,452 2029 2,062,953 573,219 18,794 2,654,965
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stormwater Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Services Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Consolidated Consolidated Services Fund Expenditures	2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190 2018 1,795,220 508,827 17,441 2,321,488 2018	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771 8,785 250,913 2019 1,813,173 511,371 17,528 2,342,072 2019	3,703,628 2020 187,025 366,909 27,506 184,300 <b>765,740</b> <b>2020</b> 97,321 147,228 8,873 <b>253,422</b> <b>2020</b> 1,831,304 516,485 17,703 <b>2,365,492</b>	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021 99,268 150,173 8,917 258,358  2021  1,867,930 526,815 17,792 2,412,537	3,810,073  2022 192,673 376,119 27,782 185,163 781,736  2022 100,260 150,924 8,962 260,146  2022 1,886,610 529,449 17,881 2,433,939	3,848,173  2023  194,600 379,880 28,060 144,931 747,470  2023  101,263 152,433 9,051 262,747  2023  1,905,476 534,743 18,059 2,458,279	3,922,314  2024  198,472  387,477  28,200  143,342  757,511  2024  103,288 155,482  9,096  267,866  2024  1,943,585  545,438 18,150  2,507,173	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259 9,142 269,722 2025 1,963,021 548,165 18,240 2,529,427 2025	3,994,831  2026  202,482 393,309 28,624 97,415 721,830  2026  105,364 157,822 9,233 272,419  2026  1,982,651 553,647 18,423 2,554,721	4,074,728  2027  206,531  401,175  28,768  59,313  695,787  2027  107,472  160,978  9,279  277,729  2027  2,022,304  564,720  18,515  2,605,539	2028 208,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655 2028 2,042,527 567,544 18,608 2,628,679	4,150,829 2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419 282,452 2029 2,062,953 573,219 18,794 2,654,965 2029
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stormwater Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Coperating Capital Outlay Total Total Chapital Outlay Total Total Fersonnel Operating Capital Outlay Total Total Total Total Expenditures Health Services	2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190 2018 1,795,220 508,827 17,441 2,321,488 2018 27,561	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771 8,785 250,913 2019 1,813,173 511,371 17,528 2,342,072 2019 27,699	3,703,628 2020 187,025 366,909 27,506 184,300 765,740 2020 97,321 147,228 8,873 253,422 2020 1,831,304 516,485 17,703 2,365,492 2020 27,976	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021  99,268 150,173 8,917 258,358  2021  1,867,930 526,815 17,792 2,412,537  2021  28,535	3,810,073  2022 192,673 376,119 27,782 185,163 781,736  2022 100,260 150,924 8,962 260,146  2022 1,886,610 529,449 17,881 2,433,939	2023 194,600 379,880 28,060 144,931 747,470 2023 101,263 152,433 9,051 262,747 2023 1,905,476 534,743 18,059 2,458,279 2023 28,965	3,922,314  2024  198,472 387,477 28,200 143,342 757,511  2024  103,288 155,482 9,096 267,866  2024  1,943,585 545,438 1,150 2,507,173	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259 9,142 269,722 2025 1,963,021 548,165 18,240 2,529,427 2025 29,692	3,994,831  2026  202,482 393,309 28,624 97,415 721,830  2026 105,3642 1,982,651 553,647 1,8423 2,554,721	4,074,728  2027 206,531 401,175 28,768 59,313 695,787  2027 107,472 160,978 9,279 277,729  2027 2,022,304 564,720 18,515 2,605,539  2027 30,588	2028 2028,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655 2028 2,042,527 567,544 18,608 2,628,679	4,150,829 2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419 282,452 2029 2,062,953 573,219 18,794 2,654,965 2029 31,049
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stormwater Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Services Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Consolidated Consolidated Services Fund Expenditures	2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190 2018 1,795,220 508,827 17,441 2,321,488 2018	3,668,315 2019 185,173 363,276 27,234 186,290 761,974 2019 96,358 145,771 8,785 250,913 2019 1,813,173 511,371 17,528 2,342,072 2019	3,703,628 2020 187,025 366,909 27,506 184,300 <b>765,740</b> <b>2020</b> 97,321 147,228 8,873 <b>253,422</b> <b>2020</b> 1,831,304 516,485 17,703 <b>2,365,492</b>	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021 99,268 150,173 8,917 258,358  2021  1,867,930 526,815 17,792 2,412,537	3,810,073  2022 192,673 376,119 27,782 185,163 781,736  2022 100,280 150,924 8,962 260,146  2022 1,886,610 529,449 17,881 2,433,939  2022 28,678	3,848,173  2023  194,600 379,880 28,060 144,931 747,470  2023  101,263 152,433 9,051 262,747  2023  1,905,476 534,743 18,059 2,458,279	3,922,314  2024  198,492 387,477 28,200 143,342 757,511  2024  103,288 155,482 9,096 267,866  2024  1,943,585 545,438 18,150 2,507,173  2024  29,544	3,956,682 2025 200,477 389,415 28,341 100,129 718,362 2025 104,321 156,259 9,142 269,722 2025 1,963,021 548,165 18,240 2,529,427 2025	3,994,831 2026 202,482 393,309 28,624 97,415 721,830 2026 105,364 157,822 9,233 272,419 2026 1,982,651 553,647 18,423 2,554,721 2026	4,074,728  2027  206,531  401,175  28,768  59,313  695,787  2027  107,472  160,978  9,279  277,729  2027  2,022,304  564,720  18,515  2,605,539	2028 208,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655 2028 2,042,527 567,544 18,608 2,628,679	4,150,829 2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419 282,452 2029 2,062,953 573,219 18,794 2,654,965 2029
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stornwater Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Capital Outlay Total Consolidated Services Fund Expenditures Health Services Fire & Rescue Dept	2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190 2018 1,795,220 508,827 17,441 2,321,488 2018 27,561 850,902	3,668,315  2019  185,173 363,276 27,234 186,290 761,974  2019 96,358 145,771 8,785 250,913  2019 1,813,173 511,371 17,528 2,342,072 2019 27,699 855,156	3,703,628  2020 187,025 366,909 27,506 184,300 765,740  2020 97,321 147,228 8,873 253,422  2020 1,831,304 516,485 17,703 2,365,492  2020 22,976 863,708	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021  99,268 150,173 8,917 258,358  2021  1,867,930 526,815 17,792 2,412,537  2021  28,535 880,982	3,810,073  2022 192,673 376,119 27,782 185,163 781,736  2022 100,260 150,924 8,962 260,146  2022 1,886,610 529,449 17,881 2,433,939 2022 28,678 885,387	2023 194,600 379,880 28,060 144,931 747,470 2023 101,263 152,433 9,051 262,747 2023 1,905,476 534,743 18,059 2,458,279 2023 28,965 894,241	3,922,314  2024  198,492 387,477 28,200 143,342  757,511  2024  103,288 155,482 9,096 267,866  2024 1,943,585 545,438 18,150 2,507,173  2024 912,126	3,956,682  2025  200,477 389,415 28,341 100,129 718,362  2025 104,321 156,259 9,142 269,722  2025 1,963,021 548,165 18,240 2,529,427  2025 29,692 916,686	3,994,831  2026  202,482 393,309 28,624 97,415 721,830  2026 105,364 157,822 9,233 272,419  2026 1,982,651 18,423 2,554,721  2026 29,989 925,853	2027 206,531 401,175 28,768 59,313 695,787 2027 107,472 160,978 9,279 277,729 2027 2,022,304 564,720 2,055,539 2057 2,605,539	2028 2028,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655 2028 2,042,527 567,544 18,608 2,628,679 2028	2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419 282,452 2029 2,062,953 573,219 2,654,965 2029 31,049 958,583
Total General Fund Sewer Fund Expenditures Personnel Operating Capital Outlay Sewer Debt Service Total Stornwater Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Dispatch Fund Expenditures Personnel Operating Capital Outlay Total Consolidated Services Fund Expenditures Health Services Fire & Rescue Dept Library	2018 183,340 361,469 27,098 335,700 907,608 2018 95,404 145,045 8,741 249,190 2018 1,795,220 508,827 17,441 2,321,488 2018 27,561 850,902	3,668,315  2019  185,173 363,276 27,234 186,290 761,974  2019 96,358 145,771 8,785 250,913  2019 1,813,173 511,371 17,528 2,342,072 2019 27,699 855,156	3,703,628  2020 187,025 366,909 27,506 184,300 765,740  2020 97,321 147,228 8,873 253,422  2020 1,831,304 516,485 17,703 2,365,492  2020 22,976 863,708	3,777,701  2021  190,766 374,247 27,644 187,899 780,556  2021  99,268 150,173 8,917 258,358  2021  1,867,930 526,815 17,792 2,412,537  2021  28,535 880,982	3,810,073  2022 192,673 376,119 27,782 185,163 781,736  2022 100,260 150,924 8,962 260,146  2022 1,886,610 529,449 17,881 2,433,939 2022 28,678 885,387	2023 194,600 379,880 28,060 144,931 747,470 2023 101,263 152,433 9,051 262,747 2023 1,905,476 534,743 18,059 2,458,279 2023 28,965 894,241	3,922,314  2024  198,492 387,477 28,200 143,342  757,511  2024  103,288 155,482 9,096 267,866  2024 1,943,585 545,438 18,150 2,507,173  2024 912,126	3,956,682  2025  200,477 389,415 28,341 100,129 718,362  2025 104,321 156,259 9,142 269,722  2025 1,963,021 548,165 18,240 2,529,427  2025 29,692 916,686	3,994,831  2026  202,482 393,309 28,624 97,415 721,830  2026 105,364 157,822 9,233 272,419  2026 1,982,651 18,423 2,554,721  2026 29,989 925,853	2027 206,531 401,175 28,768 59,313 695,787 2027 107,472 160,978 9,279 277,729 2027 2,022,304 564,720 2,055,539 2057 2,605,539	2028 2028,597 403,181 28,911 58,771 699,460 2028 108,546 161,783 9,326 279,655 2028 2,042,527 567,544 18,608 2,628,679 2028	2029 210,683 407,213 29,200 57,206 704,302 2029 109,632 163,401 9,419 282,452 2029 2,062,953 573,219 2,654,965 2029 31,049 958,583

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## 2017

# CAPITAL PROJECTS

The Capital Improvement Projects of the Village of Bayside are administered through the General Fund, Debt Service, Dispatch Fund, Sanitary Sewer Utility and Stormwater Utility. Capital projects are defined as major, non-annual expenditures for equipment or infrastructure, usually totaling over \$5,000. Each year, the Village projects five year capital project requirements based upon departmental requests through the five adopted strategic initiatives. In 2015 the Village undertook a comprehensive look at Capital items and created a Capital Improvement Plan that stretches to 2025. The current year's projects are funded by the Village Board through the annual budget adoption process, with the remaining years shown for planning purposes only.

For each of the Village's 2017 project breakdowns, you will find a reference to one or more of the Village's specific goals and initiatives.

#### **Budgeting Process & Operating Budget Impact**

Capital project budgeting is done based upon department requests, and subdivided by the strategic initiative adopted by the Village Board of Trustees. The Village's conservative approach to projecting revenue and its sound financial planning and fiscal policies have allowed the Village to continue to provide basic services, introduce new improvements, invest in infrastructure and to address deferred maintenance needs. In general, most capital projects are funded through dedicated revenue sources, which reduce the struggle for funding between capital improvements and operating necessity.

The cost for maintaining, repairing, and renovating Village owned facilities are paid by the fund in which the asset is capitalized. Maintenance funds are reflected in the General Fund, with only major projects funded through capital improvement. Staff will continue to clearly define responsibilities to ensure funds are adequate to address future needs.

In general, the capital projects affect the Village's operating budget in a positive way. For example, new roads in the community need to be maintained, but the replacement of deteriorated asphalt actually reduces some of the street maintenance repairs included in the operating budget. Another example occurs when you invest in equipment through the capital budget and it makes us more efficient and effective which reduces operating costs.

Included in each of the 2017 project breakdowns are details on how the project may affect the operating budget, if applicable. All capital improvement and outlay purchases are vital to the continued quality of life that Bayside residents have come to expect. The 2017 budget includes several major purchases that stand to greatly increase the efficiency of everyday operations, thus allowing the Village to remain financially responsible in future budgets.

Expenditures	2015 Actual	2016 Budget	2016 Amended	2016 September	2016 Projected	2017 Proposed
Police	42,111	7,000	13,800	4,273	13,800	117,435
DCUS	4,448,254	96,821	834,981	199,077	1,039,907	491,977
Administrative Services	28,321	19,895	19,895	21,365	22,365	12,735
Public Safety Communications	2,783	80,000	80,000	52,952	56,352	-
Records Management System	11,640	=	-	=	10,537	=
Total	\$4,533,109	\$203,716	\$948,676	277,666.30	\$1,142,961	\$622,147

<sup>\*</sup>Sanitary Sewer and Stormwater Utility are represented as separate enterprise funds

The Village of Bayside has developed a comprehensive Capital Improvement Program (CIP) to maintain its existing infrastructure, enhance existing facilities of the Village, and meet citizen needs. The projections help serve as an outline of crucial funds to assist in the final adoption of the budget. As such, the program is continually evolving, revised each year to accommodate new projects and amend those that have been implemented.

#### The current budget document contains the following funds for capital projects:

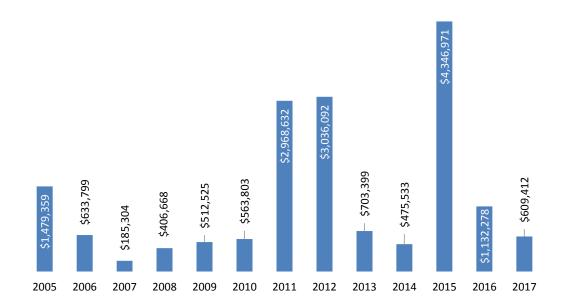
- 1. Police Capital Fund
- 2. Community & Utility Services Capital Fund
- 3. Administrative Services Capital Fund
- Consolidated Services Capital Fund 4.
- 5. Public Safety Communication Capital Fund



**Enjoying Ellsworth Park** 

The following capital projects are outlined to indicate the current and future realized impacts on each budget. Most, if not all, projects will have immediate impacts in 2017, with regular maintenance (if applicable) outlined for future budgets. With the current economic climate, the Village budget encompasses all capital costs with significant impacts for the upcoming fiscal year, as opposed to deferring costs to future years without the benefit of real time conditions (thus providing accountability for one-time expenditures).

#### **Capital Fund Expenditures**



#### **POLICE CAPITAL FUND**

#### Revenues – 40 – Police Capital Fund

Revenues		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
40-41100	Property Taxes	\$41,836	\$7,000	\$7,000	\$7,000	\$7,000	\$64,706	824.4%
40-43210	Grants	-	-	-	-	-	-	0%
40-43215	Police Revenue Equipment	5,275	-	-	250	250	-	0%
Total Police Ca	otal Police Capital Fund Revenues		\$7,000	\$7,000	\$7,250	\$7,250	\$64,706	824.4%

#### **Expenditures**

Expenditures	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
40-91000-612 Capital Lease	\$37,836	\$0	\$0	\$0	\$0	\$0	0%
40-91000-804 Capital Equipment	4,275	7,000	13,800	4,273	13,800	\$117,435	751.0%
Subtotal Police Capital Fund Expenditures	\$42,111	\$7,000	\$13,800	\$4,273	\$13,800	\$117,435	751.0%
OTHER FINANCING USES/SOURCES	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Police Capital Fund Expenditures	\$42,111	\$7,000	\$13,800	\$4,273	\$13,800	\$117,435	1577.6%

#### **Police Capital Fund Balance**

Police Capita	l Fund Balance		2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
40-34000	Undesignated Fund Balance	55,172	50,029	50,029	52,457	52,547	(2,857)	- 105.7%
40-34100	Designated Bullet Proof Vest	10,132	14,132	14,132	14,132	7,332	8,632	-38.9%
40-34260	Designated Equipment	-	-	-	-		-	0%
Total Police C	Capital Fund Balance	\$65,304	\$64,161	\$64,161	\$66,589	\$59,879	\$5,775	- 91.0%
<b>FUND BALAN</b>	UND BALANCE APPLIED		\$0	\$0	\$0	\$0	\$52,729	

#### **DCUS CAPITAL FUND**

#### Revenues – 41 – DCUS Capital Fund

Revenues		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
41-41100	Property Taxes	\$32,500	\$91,821	91,821	\$91,821	\$91,821	\$43,394	-52.7%
41-43210	Intergovernmental Grants	30,520	•	-	•	•	-	0%
41-46320	Garbage	11,690	5,000	5,000	2,081	5,000	5,000	0.0%
41-46325	Culvert Replacement	587	-	-	-	-	-	0%
41-48200	Misc Rev	157,450	-	-	-	-	-	0%
41-48310	Equipment Sales	2,000	-	-	-	-	-	0%
41-49100	Proceeds of Long-Term Debt	137,958	-	-	1,035,000	1,035,000	-	0%
41-49120	Proceeds of Premium		-	-	32,032	32,032	-	0%
41-49210	Transfer from Gen	316,931	-	-	-	-	-	0%
41-49226	Transfer from Dispatch	75,000	•	-	•	•	-	0%
Total Communi	Total Community & Utility Capital Fund Revenues		\$96,821	\$96,821	\$1,160,934	\$1,163,853	\$48,394	-50.0%

#### **Expenditures**

Expenditures		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change		
41-91000-226	Benefit Admin Fees	-	\$0	-	\$40,588	\$40,588	\$0	0%		
41-91000-803	Capital Equip	172,595	96,821	96,821	34,307	189,159	91,977	-5.0%		
41-59210-900	Transfer out	-	-	-	-	-	-	0%		
41-91000-813	Streets	-	-	623,131	9,153	695,131	400,000	-35.8%		
41-91000-816	DCUS Capital Projects	4,275,659	-	115,029	115,029	115,029	-	- 100.0%		
Total Communit	y & Utility Capital Fund Expenditu	\$4,448,254	\$96,821	\$834,981	\$199,077	\$1,039,907	\$491,977	- 41.1%		

#### **DCUS Capital Fund Balance**

Community & I	Jtility Capital Fund Balance	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
Community & C	Community & Clinty Capitar r una Balance		20 10 1 1000364	20 10 Amenaea	2010 Deptember	2010 I lojecteu	2017 1 10p03eu	70 Onange
41-34000	Undesignated Fund Balance	\$458,808	\$2,925	2,925	\$1,444,631	\$582,754	\$127,881	4272.0%
41-34215	Designated Equipment Reserve	5,414	5,414	5,414	5,414	5,414	5,414	0.0%
41-34220	Designated Road Reserve	41,569	41,569	41,569	41,569	41,569	41,569	0.0%
41-34225	Designated Building	75,000	41,569	41,569	75,000	75,000	86,290	107.6%
<b>Total Commun</b>	ity & Utility Capital Fund Balance	\$580,791	\$49,908	\$91,477	\$1,566,614	\$704,737	\$261,154	185.5%

#### **ADMINISTRATIVE CAPITAL FUND**

#### Revenues – 42 – Administrative Services Capital Fund

Revenues		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
42-41100	Property Taxes	\$14,945	\$9,330	9,330	\$9,330	\$9,330	\$4,735	-49.2%
42-43700	Grants		-	-	-	•	-	0%
42-46740	Community Event Donations	14,152	10,565	10,565	14,669	14,669	8,000	-24.3%
Total Administrative Services Capital Fund Rever		\$29,097	\$19,895	\$19,895	\$23,999	\$23,999	\$12,735	-36.0%

#### **Expenditures**

Expenditures		2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
42-91000-235	Community Events	\$17,848	\$12,500	12,500	\$13,970	\$14,970	\$9,935	-20.5%
42-91000-810	CDBG/ADA Grant Expenditures	•	-	•	•	-	-	0%
42-91000-824	Capital Equipment	10,474	7,395.0	7,395	7,395	7,395	2,800	-62.1%
Total Administra	ative Services Capital Fund Expen	\$28,321	\$19,895	\$19,895	\$21,365	\$22,365	\$12,735	-36.0%

#### **Administrative Services Capital Fund Balance**

Administrative	Administrative Services Capital Fund Balance		2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
42-34000	Undesignated Fund Balance	6,576	5,800	5,800	13,371	8,210	8,210	41.6%
Total Fund Bala	ance	\$6,576	\$5,800	\$5,800	\$13,371	\$8,210	\$11,010	89.8%

#### **PUBLIC SAFETY COMMUNICATIONS CAPITAL FUND**

#### Revenues – 46 – Public Safety Communications Capital Fund

Revenues		2015 Actual	2016 Proposed	201	Amended	2016 September	2016 Projected	2017 Proposed	% Change
46-41100	Property Taxes	\$0	\$0		\$0	\$0	\$0	\$0	0%
46-43700	Grants	-	-		-	-	-	-	0%
46-47110	Dispatch Contract Revenue	35,658	42,765		42,765	42,765	42,765	51,317	20.0%
46-47115	RMS Contract Revenue	-	-		-	-	-	66,455	
46-47120	Lease Revenue	-	-		-	-		-	0%
46-47147	Transfer for RMS	-	-		-	-	•	6,729	
46-49226	Transfer from Consolidated	60,000	-		-	-	•	-	0%
Total Public Sa	Total Public Safety Communications Capital Reve		\$42,765		\$42,765	\$42,765	\$42,765	\$124,501	191.1%

#### **Expenditures**

Expenditures	2015 Actual	2016 Proposed	2016 Amended	2016 September			% Change
46-91000-815 Dispatch Capital Technology	2,783	80,000	80,000	52,952	56,352		- 100.0%
Total Public Safety Communications Capital Expe	\$2,783	\$80,000	\$80,000	\$52,952	\$56,352	\$0	- 100.0%

#### **Consolidated Dispatch Capital Fund Balance**

Public Safety C	Communications Capital Balance	2015 Actual	2016 Proposed	2016 Amended	2016 September	2016 Projected	2017 Proposed	% Change
46-34000	Undesignated Fund Balance		-	-	-	-	-	0%
46-34215	Designated Capital Equipment	131,126	33,891	33,891	118,254	114,854	166,171	390.3%
46-34220	Designated RMS Capital Equipment	•	-	•	-	-	162,340	0%
<b>Total Fund Bala</b>	ance	\$131,126	\$33,891	33,891	\$118,254	114,854	328,511	869.3%

#### **CAPITAL IMPROVEMENT PROGRAM**

			2017			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2017	DCUS	Equipment	Tool cat	Toolcat- Kubota/Cushman replacement		\$64,966
2017	DCUS	Infrastructure	Roads	Road Repaving	NA	\$400,000
2017	DCUS	Vehicle	Garbage Truck Paint	Yard Waste truck body	NA	\$12,500
2017	Police	Equipment	Squad and Equipment	Squad 2101	2009	\$58,718
2017	Police	Equipment	Squad and Equipment	Squad 2106	2010	\$58,718
2017	Police	Equipment	Body Armor (3 officers)	All officers	2012	\$2,700
2017	Village Hall	Technology-Hardware	Computer replacement	Computers for VH employees	2011	\$2,800
					2017 TOTAL	\$600,401
			2040			
			2018			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2018	DCUS	Equipment	Plow Blade- Dump Truck/Plow	8ft. Wing plow	2007	\$1,500
2018	DCUS	Equipment	Skid Loader	Yard Waste Collection	2008	\$30,000
2018	DCUS	Infrastructure	Roads	Road Repaving	NA	\$165,000
2018	DCUS	Vehicle	Garbage Truck	Garbage and Recycling collection	NA	\$280,000
2018	Police	Equipment	Talon	Squad 2101	2000	\$1,500
2018	Police	Equipment	Truspeed Laser	Muster room	1995	\$1,200
2018	Police	Equipment	Ammunition	Ammunition	2014	\$5,000
2018	Police	Equipment	Printer	Lt's Office	1998	\$500
2018	Police	Technology- Hardware	Radio	Ozaukee 800	2010	\$2,000
2018	Police	Technology- Hardware	Radio	Ozaukee 800	2010	\$2,000
2018	Police	Technology- Hardware	Radar Speed Trailer	PD	2007	\$20,000
2018	Police	Vehicle	Chevrolet (2013)	PD	2013	\$30,000
2018	Police	Vehicle	Chevrolet (2013)	PD	2013	\$30,000
2018	Police	Vehicle	Chevrolet (2013)	PD	2013	\$30,000
2018	Village Hall		Projector	Used for presentations in Board Room	2013	\$1,000
		Technology-Hardware			2013	
2018	Village Hall Village Hall	Technology-Hardware Technology-Service	Computer replacement Service Maint- Financial Program	Computers for VH employees  Financial software program	2012	\$2,500 \$4,600
					2018 TOTAL	\$606,800
			2010		2020 10 1/12	*,
			2019			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2019	DCUS	Infrastructure	Roads	Road Repaving	NA	\$165,000
2019	DCUS	Infrastructure	Striping roads/crosswalks	Brown Deer and Lake Drive	2017	\$15,000
2019	Police	Equipment	Ammunition	Ammunition	2014	\$5,000
2010	Police	Equipment	Talon	Carrad 2102	2000	\$1,500
2019			101011	Squad 2103	2000	
	Police	Equipment	Glock Handgun-Simunition	Squad 2103 Vault	2005	\$450
2019	Police Police	Equipment Equipment	1			\$450 \$450
2019 2019			Glock Handgun-Simunition	Vault	2005	
2019 2019 2019	Police	Equipment	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition Holographic sight	Vault Vault	2005 2005	\$450
2019 2019 2019 2019	Police Police Police	Equipment Equipment Equipment	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition Holographic sight	Vault Vault Vault Vault (Spare)	2005 2005 2005 2010	\$450 \$450 \$450
2019 2019 2019 2019 2019	Police Police	Equipment Equipment	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition	Vault Vault Vault	2005 2005 2005	\$450 \$450
2019 2019 2019 2019 2019 2019 2019	Police Police Police Police	Equipment Equipment Equipment Equipment Equipment Equipment	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition Holographic sight Holographic sight Holographic sight	Vault Vault Vault Vault (Spare) Squad 2102 Squad 2103	2005 2005 2005 2010 2010	\$450 \$450 \$450 \$450
2019 2019 2019 2019 2019 2019 2019 2019	Police Police Police Police Police Police Police Police	Equipment Equipment Equipment Equipment Equipment Equipment Equipment	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition Holographic sight Holographic sight Holographic sight Holographic sight	Vault Vault Vault Vault Vault (Spare) Squad 2102 Squad 2103 Squad 2101	2005 2005 2005 2005 2010 2010 2010 2010	\$450 \$450 \$450 \$450 \$450
2019 2019 2019 2019 2019 2019 2019 2019	Police Police Police Police Police Police Police Police Police	Equipment Equipment Equipment Equipment Equipment Equipment Equipment Equipment	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition Holographic sight Holographic sight Holographic sight Holographic sight Holographic sight Holographic sight	Vault Vault Vault Vault (Spare) Squad 2102 Squad 2103 Squad 2101 Squad 2106	2005 2005 2005 2010 2010 2010 2010 2010	\$450 \$450 \$450 \$450 \$450 \$450 \$450 \$450
2019 2019 2019 2019 2019 2019 2019 2019	Police	Equipment	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition Holographic sight	Vault Vault Vault Vault (Spare) Squad 2102 Squad 2103 Squad 2101 Squad 2106 Squad 2105	2005 2005 2005 2010 2010 2010 2010 2010	\$450 \$450 \$450 \$450 \$450 \$450 \$450 \$450
2019 2019 2019 2019 2019 2019 2019 2019	Police	Equipment	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition Holographic sight Formula Handgraphic sight Holographic sight Formula Handgraphic sight	Vault Vault Vault Vault (Spare) Squad 2102 Squad 2103 Squad 2101 Squad 2106 Squad 2105 Court Clerk	2005 2005 2005 2010 2010 2010 2010 2010	\$450 \$450 \$450 \$450 \$450 \$450 \$450 \$450
2019   20	Police	Equipment	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition Holographic sight Holographic sight Holographic sight Holographic sight Holographic sight Holographic sight Folographic sight Holographic sight Printer	Vault Vault Vault Vault (Spare) Squad 2102 Squad 2103 Squad 2101 Squad 2106 Squad 2105 Court Clerk Fingerprint printer	2005 2005 2005 2010 2010 2010 2010 2010	\$450 \$450 \$450 \$450 \$450 \$450 \$450 \$450
2019   20	Police	Equipment	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition Holographic sight Holographic sight Holographic sight Holographic sight Holographic sight Holographic sight Formula Holographic sight Holographic sight Rolographic sight Frinter Printer Radio	Vault Vault Vault Vault Vault (Spare) Squad 2102 Squad 2103 Squad 2101 Squad 2106 Squad 2105 Court Clerk Fingerprint printer Capt. Henkel	2005 2005 2005 2010 2010 2010 2010 2010	\$450 \$450 \$450 \$450 \$450 \$450 \$450 \$450
2019   20	Police	Equipment Technology- Hardware Technology- Hardware	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition Holographic sight Holographic sight Holographic sight Holographic sight Holographic sight Holographic sight Formula in the second	Vault Vault Vault Vault (Spare) Squad 2102 Squad 2103 Squad 2101 Squad 2106 Squad 2105 Court Clerk Fingerprint printer Capt. Henkel Chief McConnell	2005 2005 2005 2010 2010 2010 2010 2010 2010 2010 2010 2011 2011 2011 2011	\$450 \$450 \$450 \$450 \$450 \$450 \$450 \$450
2019   20	Police	Equipment	Glock Handgun-Simunition Glock Handgun-Simunition Glock Handgun-Simunition Holographic sight Holographic sight Holographic sight Holographic sight Holographic sight Holographic sight Formula Holographic sight Holographic sight Rolographic sight Frinter Printer Radio	Vault Vault Vault Vault Vault (Spare) Squad 2102 Squad 2103 Squad 2101 Squad 2106 Squad 2105 Court Clerk Fingerprint printer Capt. Henkel	2005 2005 2005 2010 2010 2010 2010 2010	\$450 \$450 \$450 \$450 \$450 \$450 \$450 \$450

Year  2020 2020 2020 2020 2020 2020 2020 2	Department  DCUS  DCUS  DCUS  DCUS  DCUS  DCUS  DCUS  POlice  Police  Police  Police  Police  Police  Police  Police  Village Hall  Village Hall	Type of Request  Equipment  Equipment  Equipment  Equipment  Equipment  Infrastructure  Vehicle  Equipment  Technology- Hardware  Technology- Hardware  Building  Technology-Hardware	Item Description  Kubota  Generator  Army Generator  Gradall  One Ton- Utility  Roads  Red Garbage Packer  Ammunition  Remington Shotgun  Remington Shotgun  Remington Shotgun  Remington Shotgun  Remington Shotgun  Remington Shotgun  Computer Radio  Radio  Radio  Radio  Radio  Roof  Computer replacement	Purpose  four wheel drive tractor, used for spraying, rotatiller for pumps at 621 pond, could be used for Vhall for lift stations any one of the lift stations  Ditchwork  Sewer Truck  Road Repaving  Back up for Garbage collection/specials  Ammunition  Squad 2101  Squad 2102  Squad 2103  Vault  Vault  Louise's Office  BACC  Court Clerk  VHF-2  VHF-1  Roof  Computers for VH employees	Age of Item (year)  NA  NA  NA  1993  2008  NA  2006  2014  1990  1990  1990  1990  2012  2006  2006  2006  1988  1988  NA  2013	Cost  na na not \$80,000 \$165,000 \$5,000 \$500 \$500 \$500 \$1,000 \$500 \$2,000 \$2,000 \$2,000 \$2,000 \$344,200
2020 2020 2020 2020 2020 2020 2020 202	DCUS DCUS DCUS DCUS DCUS DCUS DCUS DCUS	Equipment Equipment Equipment Equipment Equipment Infrastructure Vehicle Equipment Equ	Kubota Generator Army Generator Gradall One Ton- Utility Roads Red Garbage Packer Ammunition Remington Shotgun Remington	four wheel drive tractor, used for spraying, rotatiller for pumps at 621 pond, could be used for Vhall for lift stations- any one of the lift stations Ditchwork Sewer Truck Road Repaving Back up for Garbage collection/specials Ammunition Squad 2101 Squad 2102 Squad 2103 Vault Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	NA NA NA 1993 2008 NA 2006 2014 1990 1990 1990 1997 1990 2012 2006 2006 1988 1988 NA 2013	na na not \$80,000 \$165,000 \$5,000 \$500 \$500 \$500 \$500 \$500 \$2,000 \$2,500
2020 2020 2020 2020 2020 2020 2020 202	DCUS DCUS DCUS DCUS DCUS DCUS DCUS POlice	Equipment Equipment Equipment Equipment Equipment Infrastructure Vehicle Equipment Technology-Hardware Technology-Hardware Technology-Hardware Technology-Hardware Building	Generator Army Generator Gradall One Ton- Utility Roads Red Garbage Packer Ammunition Remington Shotgun Remington Shotgun Remington Shotgun Remington Shotgun Remington Shotgun Printer Radio Radio Radio Radio Radio Roof Computer replacement	for pumps at 621 pond, could be used for Vhall for lift stations- any one of the lift stations Ditchwork Sewer Truck Road Repaving Back up for Garbage collection/specials Ammunition Squad 2101 Squad 2102 Squad 2103 Vault Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	NA NA 1993 2008 NA 2006 2014 1990 1990 1990 1997 1990 2012 2006 2006 1988 1988 NA 2013	na not \$80,000 \$165,000 \$5,000 \$500 \$500 \$500 \$500 \$500 \$5
2020 2020 2020 2020 2020 2020 2020 202	DCUS DCUS DCUS DCUS DCUS POlice Police Police Police Police Police Police Police Village Hall	Equipment Equipment Equipment Infrastructure Vehicle Equipment Technology-Hardware Technology-Hardware Technology-Hardware Technology-Hardware Building	Army Generator Gradall One Ton- Utility Roads Red Garbage Packer Ammunition Remington Shotgun Remington Shotgun Remington Shotgun Defense Tech Shotgun Remington Shotgun Remington Shotgun Offense Tech Shotgun Remington Shotgun Remington Shotgun Remington Shotgun Printer Radio Radio Radio Radio Radio Roof Computer replacement	for pumps at 621 pond, could be used for Vhall for lift stations- any one of the lift stations Ditchwork Sewer Truck Road Repaving Back up for Garbage collection/specials Ammunition Squad 2101 Squad 2102 Squad 2103 Vault Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	NA 1993 2008 NA 2006 2014 1990 1990 1990 1997 1990 2012 2006 2006 1988 1988 NA 2013	na not \$80,000 \$165,000 \$5,000 \$500 \$500 \$500 \$500 \$500 \$5
2020 2020 2020 2020 2020 2020 2020 202	DCUS DCUS DCUS POlice Village Hall	Equipment Equipment Infrastructure Vehicle Equipment Equipment Equipment Equipment Equipment Equipment Equipment Technology- Hardware Technology- Hardware Technology- Hardware Building	Gradall One Ton- Utility Roads Red Garbage Packer Ammunition Remington Shotgun Remington Shotgun Remington Shotgun Defense Tech Shotgun Printer Radio Radio Radio Radio Radio Roof Computer replacement	Ditchwork Sewer Truck Road Repaving Back up for Garbage collection/specials Ammunition Squad 2101 Squad 2102 Squad 2103 Vault Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	1993 2008 NA 2006 2014 1990 1990 1990 1997 1990 2012 2006 2006 1988 1988 NA 2013	not \$80,000 \$165,000 \$5,000 \$500 \$500 \$1,000 \$500 \$700 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000
2020 2020 2020 2020 2020 2020 2020 202	DCUS DCUS POLICE	Equipment Infrastructure Vehicle Equipment Equipment Equipment Equipment Equipment Equipment Equipment Equipment Technology-Hardware Technology-Hardware Technology-Hardware Building	One Ton- Utility Roads Red Garbage Packer Ammunition Remington Shotgun Remington Shotgun Remington Shotgun Defense Tech Shotgun Remington Shotgun Remington Shotgun Remington Shotgun Remington Shotgun Printer Radio Radio Radio Radio Radio Roof Computer replacement	Sewer Truck Road Repaving Back up for Garbage collection/specials Ammunition Squad 2101 Squad 2102 Squad 2103 Vault Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	2008 NA 2006 2014 1990 1990 1990 1997 1990 2012 2006 2006 1988 1988 NA 2013	\$80,000 \$165,000 \$5,000 \$500 \$500 \$500 \$1,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000
2020 2020 2020 2020 2020 2020 2020 202	DCUS DCUS Police Village Hall	Infrastructure Vehicle Equipment Equipment Equipment Equipment Equipment Equipment Equipment Technology-Hardware Technology-Hardware Technology-Hardware Technology-Hardware Building	Roads Red Garbage Packer Ammunition Remington Shotgun Remington Shotgun Remington Shotgun Defense Tech Shotgun Remington Shotgun Remington Shotgun Remington Shotgun Remington Shotgun Printer Radio Radio Radio Radio Roof Computer replacement	Road Repaving Back up for Garbage collection/specials Ammunition Squad 2101 Squad 2102 Squad 2103 Vault Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	NA 2006 2014 1990 1990 1990 1997 1990 2012 2006 2006 1988 1988 NA 2013	\$165,000 \$5,000 \$500 \$500 \$500 \$1,000 \$500 \$700 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000
2020 2020 2020 2020 2020 2020 2020 202	DCUS Police Village Hall	Vehicle Equipment Equipment Equipment Equipment Equipment Equipment Equipment Equipment Technology- Hardware Technology- Hardware Technology- Hardware Technology- Hardware Technology- Hardware Building	Red Garbage Packer Ammunition Remington Shotgun Remington Shotgun Remington Shotgun Defense Tech Shotgun Remington Shotgun Remington Shotgun Printer Radio Radio Radio Radio Radio Roof Computer replacement	Back up for Garbage collection/specials Ammunition Squad 2101 Squad 2102 Squad 2103 Vault Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	2006 2014 1990 1990 1990 1997 1997 2012 2006 2006 1988 1988 NA 2013	\$5,000 \$500 \$500 \$500 \$1,000 \$700 \$2,000 \$2,000 \$2,000 \$2,000 \$30,000 \$2,500
2020 2020 2020 2020 2020 2020 2020 202	Police Village Hall	Equipment Equipment Equipment Equipment Equipment Equipment Equipment Tequipment Technology- Hardware Technology- Hardware Technology- Hardware Technology- Hardware Technology- Hardware Building	Ammunition Remington Shotgun Remington Shotgun Remington Shotgun Defense Tech Shotgun Remington Shotgun Printer Radio Radio Radio Radio Radio Roof Computer replacement	Ammunition  Squad 2101  Squad 2102  Squad 2103  Vault  Vault  Louise's Office  BACC  Court Clerk  VHF-2  VHF-1  Roof	2014 1990 1990 1990 1997 1997 2012 2006 2006 1988 1988 NA 2013	\$500 \$500 \$500 \$1,000 \$500 \$700 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000
2020 2020 2020 2020 2020 2020 2020 202	Police Village Hall	Equipment Equipment Equipment Equipment Equipment Equipment Technology-Hardware Technology-Hardware Technology-Hardware Technology-Hardware Technology-Hardware Building	Remington Shotgun Remington Shotgun Remington Shotgun Defense Tech Shotgun Remington Shotgun Printer Radio Radio Radio Radio Radio Roof Computer replacement	Squad 2101 Squad 2102 Squad 2103 Vault Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	1990 1990 1990 1997 1997 2012 2006 2006 1988 1988 NA 2013	\$500 \$500 \$500 \$1,000 \$500 \$700 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000
2020 2020 2020 2020 2020 2020 2020 202	Police Police Police Police Police Police Police Police Police Village Hall	Equipment Equipment Equipment Equipment Equipment Technology- Hardware Technology- Hardware Technology- Hardware Technology- Hardware Building	Remington Shotgun Remington Shotgun Defense Tech Shotgun Remington Shotgun Printer Radio Radio Radio Radio Radio Roof Computer replacement	Squad 2102 Squad 2103 Vault Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	1990 1990 1997 1997 2012 2006 2006 1988 1988 NA 2013	\$500 \$500 \$1,000 \$500 \$700 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000
2020 2020 2020 2020 2020 2020 2020 202	Police Police Police Police Police Police Police Police Village Hall	Equipment Equipment Equipment Equipment Technology- Hardware Technology- Hardware Technology- Hardware Technology- Hardware Building	Remington Shotgun Defense Tech Shotgun Remington Shotgun Printer Radio Radio Radio Radio Radio Roof Computer replacement	Squad 2103 Vault Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	1990 1997 1990 2012 2006 2006 1988 1988 NA 2013	\$500 \$1,000 \$500 \$700 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$80,000 \$2,500
2020 2020 2020 2020 2020 2020 2020 202	Police Police Police Police Police Police Police Police Village Hall	Equipment Equipment Equipment Technology- Hardware Technology- Hardware Technology- Hardware Technology- Hardware Building	Defense Tech Shotgun Remington Shotgun Printer Radio Radio Radio Radio Radio Roof Computer replacement	Vault Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	1997 1990 2012 2006 2006 1988 1988 NA 2013	\$1,000 \$500 \$700 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,500
2020 2020 2020 2020 2020 2020 2020 202	Police Police Police Police Police Police Police Village Hall	Equipment Equipment Technology- Hardware Technology- Hardware Technology- Hardware Technology- Hardware Building	Remington Shotgun Printer Radio Radio Radio Radio Radio Roof Computer replacement	Vault Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	1990 2012 2006 2006 1988 1988 NA 2013	\$500 \$700 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$80,000 \$2,500
2020 2020 2020 2020 2020 2020 2020 202	Police Police Police Police Police Police Village Hall	Equipment Technology- Hardware Technology- Hardware Technology- Hardware Technology- Hardware Building	Printer Radio Radio Radio Radio Roof Computer replacement	Louise's Office BACC Court Clerk VHF-2 VHF-1 Roof	2012 2006 2006 1988 1988 NA 2013	\$700 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$80,000 \$2,500
2020 2020 2020 2020 2020 2020 2020	Police Police Police Police Village Hall	Technology- Hardware Technology- Hardware Technology- Hardware Technology- Hardware Building	Radio Radio Radio Radio Roof Computer replacement	BACC Court Clerk VHF-2 VHF-1 Roof	2006 2006 1988 1988 1988 NA 2013	\$2,000 \$2,000 \$2,000 \$2,000 \$80,000 \$2,500
2020 2020 2020 2020 2020 2020	Police Police Police Village Hall	Technology- Hardware Technology- Hardware Technology- Hardware Building	Radio Radio Radio Roof Computer replacement	Court Clerk VHF-2 VHF-1 Roof	2006 1988 1988 1988 NA 2013	\$2,000 \$2,000 \$2,000 \$80,000 \$2,500
2020 2020 2020 2020 2020	Police Police Village Hall	Technology- Hardware Technology- Hardware Building	Radio Radio Roof Computer replacement	VHF-2 VHF-1 Roof	1988 1988 NA 2013	\$2,000 \$2,000 \$80,000 \$2,500
2020 2020 2020 2020	Police Village Hall	Technology- Hardware Building	Radio Roof Computer replacement	VHF-1 Roof	1988 NA 2013	\$2,000 \$80,000 \$2,500
2020	Village Hall	Building	Roof Computer replacement	Roof	NA 2013	\$80,000 \$2,500
2020		-	Computer replacement		2013	\$2,500
	Village Hall	Technology-Hardware		Computers for VH employees		
Year			2021		2020 TOTAL	\$344,200
Year			2021		2020 TOTAL	<b>40</b> , <b>200</b>
Year			2021			
icai	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2021	DCUS	Equipment	Plow Blade- Dump Truck/Plow	8ft. Wing plow	2007	\$1,500
2021	DCUS	Equipment	PLOW BLADE-One Ton Dump Truck	plow culdesacs and parking lots; two loads on mulch-	2011	\$1,500
2021	DCUS	Infrastructure	Roads	Road Repaving	NA NA	\$165,000
2021	DCUS	Infrastructure	Striping roads/crosswalks	Brown Deer and Lake Drive	2019	\$15,000
2021	Police	Equipment	Ammunition	Ammunition	2014	\$5,000
2021	Police	Equipment	Taser	Muster	2014	\$1,200
2021	Police	Equipment	Printer	Chief's Office	2011	\$700
2021	Police	Equipment	Printer		2011	\$700
2021	Village Hall	Technology-Hardware	Computer replacement	Computers for VH employees	2014	\$2,500
2021	Village Hall	Technology-Hardware	Server-Village Hall upgrade	VH Virtural computer server	2016	\$10,000
2021	Village Hall	Technology-Hardware	Copier/paperless packet technology	Copies for VH staff and Board	2011	\$7,000
					2021 TOTAL	\$210,100
			2022			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2022	DCUS	Equipment	Load All		2012	not sure wha
2022	DCUS	Equipment	Leaf Sucker	Unit put on 2178	NA	\$35,000
2022	DCUS	Infrastructure	Roads	Road Repaving	NA	\$165,000
2022	Police	Equipment	Ammunition	Ammunition	2014	\$5,000
2022	Police	Equipment	Photo Printer	Booking Photos	2010	\$1,000
2022	Village Hall	Technology-Hardware	Computer replacement	Computers for VH employees	2014	\$2,500
2022	Village Hall	Technology-Hardware	Projector	Used for presentations in Board Room	2017	\$1,000
						\$209,500

			2023			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2023	DCUS	Infrastructure	Roads	Road Repaving	NA	\$165,000
2023	DCUS	Infrastructure	Striping roads/crosswalks	Brown Deer and Lake Drive	2021	\$15,000
2023	Police	Equipment	Ammunition	Ammunition	2014	\$5,000
2023	Village Hall	Technology-Hardware	Computer replacement	Computers for VH employees	2015	\$2,500
2023	Village Hall	Technology-Software	Financial Software program	Financial software program	2017	\$40,500
					2023 TOTAL	\$228,000
			2024			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2024	DCUS	Infrastructure	Roads	Road Repaving	NA	\$165,000
2024	Police	Equipment	Ammunition	Ammunition	2014	\$5,000
2024	Village Hall	Technology-Hardware	Computer replacement	Computers for VH employees	2016	\$2,500
					2024 TOTAL	\$172,500
					2024 TOTAL	V 2,000
			2025			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2025	DCUS	Equipment	Trailer	Used to haul various pieces of equipment	1992	
2025	DCUS	Infrastructure	Roads	Road Repaving	NA	\$165,000
2025	DCUS	Infrastructure	Striping roads/crosswalks	Brown Deer and Lake Drive	2023	\$15,000
2025	DCUS	Vehicle	Yard Waste Packer	Yard Waste Collection	2002	\$70,000
2025	DCUS	Vehicle	One Ton Dump Truck	plow culdesacs and parking lots; two loads on mulch-	2011	\$85,000
2025	Police	Equipment	Ammunition	Ammunition	2014	\$500
2025	Police	Equipment	Colt Rifle	Squad 2103	NA	\$1,300
2025	Police	Equipment	Colt Rifle	Vault	NA	\$1,300
2025	Police	Equipment	Remington Shotgun	Vault	1990	\$500
2025	Police	Equipment	Remington Shotgun	Vault	1990	\$500
2025	Police	Equipment	Remington Shotgun	Vault	1990	\$500
2025	Police	Equipment	Remington Shotgun	Vault	1990	\$500
2025	Police	Equipment	Remington Shotgun	Vault	1990	\$500
2025	Police	Equipment	Livescan Fingerprint System (2011)	Jail	2011	\$50,000
2025	Village Hall	Building	Carpet	Carpet	2019	\$20,000
2025	Village Hall	Building	HVAC	HVAC	NA	\$80,000
2025	Village Hall	Technology-Hardware	Computer replacement	Computers for VH employees	2017	\$2,500
					2025 TOTAL	\$493,100
			2026			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2026	DCUS	Infrastructure	Roads	Road Repaying	NA NA	\$165,000
2026	Police	Equipment	Ammunition	Ammunition	2015	\$5,000
2026	Village Hall	Technology-Hardware	Computer replacement	Computers for VH employees	2018	\$2,500
			- pros - pros - 17			, , , , , , , , , , , ,
					2026 TOTAL	\$172,500

#### **DISPATCH FUND**

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		Type of Request	Item Description	Purpose	Age of Item (year)	Replacement C
2018	Department Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
2018	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
018	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
018	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
018	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
018	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
018	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
018	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
018	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
018	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
018	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$4,000
018	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$4,000
018	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$4,000
018	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$4,000
018	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
018	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
	· ·		-			•
018 018	Dispatch	Technology-Hardware	Hewlett Packard Barracuda	Computer Server	NA NA	\$4,000 \$5,000
	Dispatch	Technology-Hardware		Network resource		
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005 2005	\$2,500 \$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver		
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$2,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$3,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$3,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$3,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$3,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$3,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$3,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$3,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$3,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$3,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$3,500
018	Dispatch	Technology-Hardware	Motorola	Radio tranceiver	2005	\$3,500
018	Dispatch	Technology-Hardware	EF Johnson	Radio tranceiver	NA NA	\$2,500
018	Dispatch	Technology-Hardware	MACOM	Radio tranceiver	NA NA	\$2,500
018	Dispatch	Technology-Hardware	MACOM	Radio tranceiver	NA NA	\$2,500
018	Dispatch	Technology-Hardware	MACOM	Radio tranceiver	NA NA	\$2,500
018	Dispatch	Technology-Hardware	User Interface Periferals	User Interface Periferals	2015	\$2,500
018	•			Furniture parts	<u> </u>	\$500
	Dispatch	Infrastructure	Furniture parts	i unniture parts	2015	<b>γουυ</b>

			201	9		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Replacement Cost
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA NA	\$2,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA	\$2,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA	\$2,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA	\$2,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA	\$2,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA	\$2,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA	\$2,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA	\$2,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA	\$2,000
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$500
2019	Dispatch	Technology-Hardware	LG	Television-Monitor	2012	\$1,000
2019	Dispatch	Technology-Hardware	LG	Television-Monitor	2012	\$1,000
2019	Dispatch	Technology-Hardware	LG	Television-Monitor	2012	\$1,000
2019	Dispatch	Technology-Hardware	LG	Television-Monitor	2012	\$1,000
2019	Dispatch	Technology-Hardware	LG	Television-Monitor	2012	\$1,000
2019	Dispatch	Technology-Hardware	LG	Television-Monitor	2012	\$1,000
2019	Dispatch	Technology-Hardware	LG	Television-Monitor	2012	\$1,000
2019	Dispatch	Technology-Hardware	LG	Television-Monitor	2012	\$1,000
2019	Dispatch	Technology-Hardware	LG	Television-Monitor	2012	\$1,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$3,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$3,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$3,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$3,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$3,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$3,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$3,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$3,000
2019	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	2012	\$3,000
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
2019	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
2019	Dispatch	Technology-Hardware	Hewlett Packard	Network switch	2012	\$3,000
2019 2019	Dispatch Dispatch	Technology-Hardware	Hewlett Packard  Hewlett Packard	Network switch	2012 2012	\$3,000 \$3,000
2019	Dispatch	Technology-Hardware Technology-Hardware	Hewlett Packard	Network switch  Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware		Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware	Hewlett Packard Cisco Systems	Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware	Cisco Systems	Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware	Cisco Systems	Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware	Cisco Systems	Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware	Cisco Systems	Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware	Cisco Systems	Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware	Cisco Systems	Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware	Cisco Systems	Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware	Cisco Systems	Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware	Cisco Systems	Network switch	2012	\$3,000
2019	Dispatch	Technology-Hardware	Network Technologies	Computer Asscessory	2012	\$1,500
2019	Dispatch	Technology-Hardware	Network Technologies	Computer Asscessory	2012	\$1,500
2019	Dispatch	Technology-Hardware	Network Technologies	Computer Asscessory	2012	\$1,500
2019	Dispatch	Technology-Hardware	User Interface Periferals	User Interface Periferals	2015	\$250
2019	Dispatch	Infrastructure	Furniture parts	Furniture parts	2015	\$500
_			,			
					2019 TOTAL	\$111,050
				2017	ANNUAL BUDG	ET 116

			2020			
Vear	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Replacement Cost
2020	Dispatch	Technology-Hardware	Motorola	Radio WAP controller	NA NA	\$2,000
2020	Dispatch	Technology-Hardware	Motorola	Radio repeater	NA	\$10,000
2020	Dispatch	Technology-Hardware	Motorola	Radio WAP	NA	\$1,000
2020	Dispatch	Technology-Hardware	Motorola	Radio WAP	NA	\$1,000
2020	Dispatch	Technology-Hardware	Motorola	Radio WAP	NA	\$1,000
2020	Dispatch	Technology-Hardware	Motorola	Radio WAP	NA	\$1,000
2020	Dispatch	Technology-Hardware	Motorola	Radio WAP	NA	\$1,000
2020	Dispatch	Technology-Hardware	Cisco Systems	Network switch	2012	\$3,000
2020	Dispatch	Technology-Hardware	Cisco Systems	Network switch	2012	\$3,000
2020	Dispatch	Technology-Hardware	Hewlett Packard	Network storage	2012	\$6,000
2020	Dispatch	Technology-Hardware	Hewlett Packard	Network storage	2012	\$6,000
2020	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
2020	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
2020	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
2020	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
2020	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
2020	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
2020	Dispatch	Technology-Hardware	NEC	LCD Monitor	2012	\$700
2020	Dispatch	Technology-Hardware	User Interface Periferals	User Interface Periferals	2015	\$250
2020	Dispatch	Infrastructure	Furniture parts	Furniture parts	2015	\$500
					2022 TOTAL	¢40.650
					2020 TOTAL	\$40,650
			2021			
V	D	Towns of Downson	Itaaa Daaadatiaa	<b>D</b>	A	Deeds and Octo
	Department	Type of Request	Item Description Cisco	Purpose	Age of Item (year)	
2021	Dispatch	Technology-Hardware	Cisco	Security appliance	2010	\$6,000 \$6,000
2021	Dispatch Dispatch	Technology-Hardware Technology-Hardware	User Interface Periferals	Security appliance User Interface Periferals	2015	\$250
2021	Dispatch	Infrastructure	Furniture parts	Furniture parts	2015	\$500
2021	Disputeri	iiiidotidotaic	r difficulte parts	rainitare parts	2010	\$300
					2021 TOTAL	\$12,750
			2022			
			2022	_		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Replacement Cost
2022	Dispatch	Technology-Hardware	Plantonics	Wireless headset	2012	\$600
2022	Dispatch	Technology-Hardware	Plantonics	Wireless headset	2012	\$600
2022	Dispatch	Technology-Hardware	Plantonics	Wireless headset	2012	\$600
2022	Dispatch	Technology-Hardware	Plantonics	Wireless headset	2012	\$600
2022	Dispatch	Technology-Hardware	Plantonics	Wireless headset	2012	\$600
2022	Dispatch	Technology-Hardware	Plantonics	Wireless headset	2012	\$600
2022	Dispatch	Technology-Hardware	Ashley	Audio mixer	2012	\$500
2022	Dispatch	Technology-Hardware	Cisco Systems	Network router	2012	\$5,000
2022	Dispatch	Technology-Hardware	Cisco Systems	Network router	2012	\$5,000
2022	Dispatch	Technology-Hardware	Cisco Systems	Network router	2012	\$5,000
2022	Dispatch	Technology-Hardware	Cisco Systems Cisco Systems	Network router	2012	\$5,000
2022	Dispatch	Technology-Hardware	Hewlett Packard	Network router		\$5,000
2022	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA NA	\$3,000
2022	Dispatch Dispatch	Technology-Hardware Technology-Hardware	Hewlett Packard	Computer Server Computer Server	NA NA	\$3,000 \$3,000
2022	Dispatch	Technology-Hardware Technology-Hardware	Hewlett Packard	Computer Server  Computer Server	NA NA	\$3,000
2022	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA NA	\$3,000
2022	Dispatch	Technology-Hardware	Hewlett Packard	Computer Server	NA NA	\$3,000
2022	Dispatch	Technology-Hardware	User Interface Periferals	User Interface Periferals	2015	\$250
2022	Dispatch	Infrastructure	Furniture parts	Furniture parts	2015	\$500
						\$47,850

			202	3		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Replacement Cost
2023	Dispatch	Technology-Hardware	User Interface Periferals	User Interface Periferals	2015	\$250
2023	Dispatch	Infrastructure	Furniture parts	Furniture parts	2015	\$500
2023	Dispatch	Technology-Software	Financial and tax software program	Financial and tax software program	2017	\$5,000
					2023 TOTAL	\$5,750
				_		
			202	4		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Replacement Cost
2024	Dispatch	Technology-Hardware	Ambery	CATV converter	NA	\$300
2024	Dispatch	Technology-Hardware	Ambery	CATV converter	NA	\$300
2024	Dispatch	Technology-Hardware	User Interface Periferals	User Interface Periferals	2015	\$250
2024	Dispatch	Infrastructure	Furniture parts	Furniture parts	2015	\$500
					2024 TOTAL	\$1,350
			202	5		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Replacement Cost
2025	Dispatch	Technology-Hardware	User Interface Periferals	User Interface Periferals	2015	\$250
2025	Dispatch	Infrastructure	Furniture parts	Furniture parts	2015	\$500
					2025 TOTAL	\$750

			SANIT	TARY SEWER FUND		
				2017		
Year		Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2017	Sewer	DNR Mandate	Clean Water Fund Loan replacement fund	CWFL equipment replacement	required each year	\$2,500
2017	Sewer	DNR Mandate	ECMAR	ECMAR equipment replacement	required each year	\$3,137
2017	DCUS	Infrastructure	Manhole Repair- by DCUS	Maintain the manhole and prevent inflow and infiltration		\$6,000
					2017 TOTAL	\$11,637
				2018		
.,		- (0				
Year		Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2018	Sewer	DNR Mandate	Clean Water Fund Loan replacement fund	CWFL equipment replacement	required each year	\$2,500
2018	Sewer	DNR Mandate	ECMAR	ECMAR equipment replacement	required each year	\$3,137
2018	DCUS	Infrastructure	Manhole Repair- by DCUS	Maintain the manhole and prevent inflow and infiltration		\$10,000
2018	DCUS	Infrastructure	Pelham Health- Manhole Rehab	Repair the manholes and prevent inflow and infiltration		\$150,000
					2018 TOTAL	\$165,637
				2019		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2019	Sewer	DNR Mandate	CWFL Infrastructure fund replacement	CWFL equipment replacement	required each year	\$2,500
2019	Sewer	DNR Mandate	ECMAR	ECMAR equipment replacement	required each year	\$3,137
2019	DCUS	Infrastructure	Manhole Repair- by DCUS	Maintain the manhole and prevent inflow and infiltration		\$10,000
2018	DCUS	Infrastructure	North East- Manhole Rehab	Repair the manholes and prevent inflow and infiltration		\$150,000
					2019 TOTAL	\$165,637
						7=00,000
				2020		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2020	Sewer	DNR Mandate	CWFL Infrastructure fund replacement	CWFL equipment replacement	required each year	\$2,500
2020	Sewer	DNR Mandate	ECMAR	ECMAR equipment replacement	required each year	\$3,137
2020	DCUS	Infrastructure	Manhole Repair- by DCUS	Maintain the manhole and prevent inflow and infiltration	, , , , , , , , , , , , , , , , , , , ,	\$10,000
2015	DCUS	Infrastructure	Northwest- Manhole Rehab	Repair the manholes and prevent inflow and infiltration		\$150,000
					2020 TOTAL	\$165,637
					2020 TOTAL	\$105,057
				2021		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2021		DNR Mandate	CWFL Infrastructure fund replacement	CWFL equipment replacement	required each year	\$2,500
2021	Sewer	DNR Mandate	ECMAR	ECMAR equipment replacement	required each year	\$3,137
2021	DCUS	Infrastructure	Manhole Repair- by DCUS	Maintain the manhole and prevent inflow and infiltration	, , , , , , , , , , , , , , , , , , , ,	\$10,000
2016	DCUS	Infrastructure	Indian Hills- Manhole Rehab	Repair the manholes and prevent inflow and infiltration		\$150,000
					2021 TOTAL	\$165,637
					LULL TOTAL	Ģ <b>103,03</b> 7
				2022		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2022	Sewer	DNR Mandate	CWFL Infrastructure fund replacement	CWFL equipment replacement	required each year	\$2,500
2022	Sewer	DNR Mandate	ECMAR	ECMAR equipment replacement	required each year	\$3,137
2022	DCUS	Infrastructure	Manhole Repair- by DCUS	Maintain the manhole and prevent inflow and infiltration	. I game a cuch year	\$10,000
2022	DCUS	Building	Bay Point Hut- Roof	Lift station		\$2,000
2022	DCUS	Building	Hermitage- Hut Roof	Lift station	<del>                                     </del>	\$2,000
2022	DCUS	Infrastructure	Center Section- Manhole Rehab	Repair the manholes and prevent inflow and infiltration		\$2,000
					2022 7071	¢400.00
					2022 TOTAL	\$169,637

				2023		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2023	Sewer	DNR Mandate	CWFL Infrastructure fund replacement	CWFL equipment replacement	required each year	\$2,500
2023	Sewer	DNR Mandate	ECMAR	ECMAR equipment replacement	required each year	\$3,137
2023	Sewer	chnology-Softwa	Financial software program	Financial software program	2017	\$6,200
2023	DCUS	Infrastructure	Manhole Repair- by DCUS	Maintain the manhole and prevent inflow and infiltration		\$10,000
2018	DCUS	Infrastructure	Pelham Health- Manhole Rehab	Repair the manholes and prevent inflow and infiltration		\$150,000
					2023 TOTAL	\$171,837
				2024		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2024	Sewer	DNR Mandate	ECMAR	ECMAR compliance reporting	required each year	\$3,137
2024	DCUS	Infrastructure	Manhole Repair- by DCUS	Maintain the manhole and prevent inflow and infiltration		\$10,000
2018	DCUS	Infrastructure	North East- Manhole Rehab	Repair the manholes and prevent inflow and infiltration		\$150,000
					2024 TOTAL	\$163,137
				2025		
.,		<b>-</b>				
Year	_	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2025	Sewer	DNR Mandate	ECMAR	ECMAR compliance reporting	required each year	\$3,137
2025	DCUS	Infrastructure	Manhole Repair- by DCUS	Maintain the manhole and prevent inflow and infiltration		\$10,000
2025	DCUS	Equipment	Hermitage Pumps (2)	Lift station  Lift station		\$10,000
2025	DCUS DCUS	Equipment Equipment	Bay Point Generator  Lake Drive Pump	Lift station		\$30,000 \$20,000
2025	DCUS	Equipment	Lake Drive Generator	Lift station		\$30,000
2025	DCUS	Infrastructure	Northwest- Manhole Rehab	Repair the manholes and prevent inflow and infiltration		\$300,000
					2025 TOTAL	\$403,137
					2023 TOTAL	3403,137
				2026		
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2026	Sewer	DNR Mandate	ECMAR	ECMAR compliance reporting	required each year	\$3,137
2026	DCUS	Infrastructure	Manhole Repair- by DCUS	Maintain the manhole and prevent inflow and infiltration	, ,	\$10,000
2026	DCUS	Infrastructure	Indian Hills- Manhole Rehab	Repair the manholes and prevent inflow and infiltration		\$150,000
					2026 TOTAL	\$163,137

			STORMW	ATER FUND		
			2017			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
			<u>'</u>	Re-grade ditches to correct grade		
2017	DCUS	Infrastructure	Ditching Projects Center of the Village	and repair culverts	NA	\$30,000
					2017 TOTAL	\$30,000
						,,
			2018			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2018	DCUS	Infrastructure	Ditching Projects each year	Re-grade ditches to correct grade and repair culverts	NA	\$30,000
2010	Dees			una repair curverts	, , ,	<b>730,000</b>
					2018 TOTAL	\$30,000
			2010			
Year	Department	Type of Request	2019 Item Description	Purpose	Age of Item (year)	Cost
ıcaı	Department		·	Re-grade ditches to correct grade	Age of item (year)	CUST
2019	DCUS	Infrastructure	Ditching Projects each year	and repair culverts	NA	\$30,000
					2010 TOTAL	620.000
					2019 TOTAL	\$30,000
			2020			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
		Infrastructure	Ditching Projects each year	Re-grade ditches to correct grade		
2020	DCUS		3 ., ,	and repair culverts	NA	\$30,000
					2020 TOTAL	\$30,000
			2021			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2021	DCUS	Infrastructure	Ditching Projects each year	Re-grade ditches to correct grade and repair culverts	NA	\$30,000
2021	5003			una repair curverts	10/1	<del>γ30,000</del>
					2021 TOTAL	\$30,000
			2022			
Year	Department	Type of Poguest	2022	Durnoso	Age of Item (year)	Cost
ıcal	Department	Type of Request	Item Description	Purpose  Re-grade ditches to correct grade	Age of itelli (year)	Cost
2022	DCUS	Infrastructure	Ditching Projects each year	and repair culverts	NA	\$30,000
					2022 7074	¢20.000
					2022 TOTAL	\$30,000
			2023			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
		Infrastructure	Ditching Projects each year	Re-grade ditches to correct grade		
2023	DCUS Stormwater	Technology-Software	Financial Software Program	and repair culverts Financial Software Program	NA 2017	\$30,000 \$6,200
2023	Storniwater	recimology-sortware	Financial Software Program	i ilialiciai Soltwale Ploglaffi	2017	<b>₽</b> 0,∠00
					2023 TOTAL	\$36,200
Voor	Donartmont	Type of Paguest	2024	Durnoso	Ago of Itom (year)	Cost
Year	Department	Type of Request	Item Description	Purpose  Re-grade ditches to correct grade	Age of Item (year)	Cost
2024	DCUS	Infrastructure	Ditching Projects each year	and repair culverts	NA	\$30,000
					2024 TOTAL	\$30,000

			2025			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2025	DCUS	Infrastructure	Ditching Projects each year	Re-grade ditches to correct grade and repair culverts		\$30,000
2025	DCUS	Equipment	Park stormwater Pumps (2)	Used for stormwater management	1999	\$40,000
2025	DCUS	Equipment	621 Pond (2 pumps)	Used for stormwater management	1999	\$40,000
					2025 TOTAL	\$110,000
			2026			
Year	Department	Type of Request	Item Description	Purpose	Age of Item (year)	Cost
2026	DCUS	Infrastructure	Ditching Projects each year	Re-grade ditches to correct grade and repair culverts	NA	\$30,000
					2026 TOTAL	\$30,000



2017 Capital Projects

# Service Excellence

PROJECT:

YARD WASTE TRUCK PAINTING

The yard waste truck will have deteriorated portions of the packer body replaced and re-painted. Painting plays a critical role in protecting against rust which can lead to further structural damage.



# **Impact on Operational Budget**

No operating budget expenses are associated. This project is funded through the 2017 Capital Budget.



2017 Capital Projects



PROJECT: **TOOLCAT** 

The Community and Utility Services Department will be purchasing a Toolcat. A Toolcat is a multi-purpose piece of equipment that will be primarily used for lifting and hauling. However, the available attachments will increase its functionality for a wide range of jobs and services throughout the Village, such as snow-blowing, up-the-drives for recycling and garbage collection, and park maintenance.



# Impact on Operational Budget

No operating budget expenses are associated. This project is funded as part of the 2017 Capital Budget.



PROJECT:

2017 STREET IMPROVEMENT PROGRAM

As part of the Village's on-going street improvement program, a number of streets will be resurfaced in 2017. The list of streets for resurfacing in 2017 includes:

- Tennyson, between Fairy Chasm and Hermitage
- Greenvale, between Brown Deer and Hermitage
- Fielding, between Glencoe and Ellsworth
- Seneca
- King
- Meadowlark



## **Impact on Operational Budget**

No operating budget expenses are associated. This project is funded as part of the 2017 Capital Budget.



Police

2017 Capital Projects





# Service

#### PROJECT:

**NEW SQUAD VEHICLES** 

Excellence

The Police Department will be replacing existing squads with two new Ford Interceptors to their fleet. The addition of the squads will allow the officers to continue providing high quality services to Village residents.



## **Impact on Operational Budget**

No operating budget expenses are associated. This project is funded through the 2017 Capital Budget.



PROJECT:

**BULLETPROOF VESTS** 

The Police Department will be purchasing three (3) bulletproof vests. The vests are an essential element in promoting officer safety.



# **Impact on Operational Budget**

No operating budget expenses are associated. This project is funded through the 2017 Capital Budget.

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#### **BUDGET OVERVIEW**

Each year, the Village's budget is evaluated by the Government Finance Officers Association (GFOA), which offers critiques, praise, and other suggestions to help improve every aspect of the budget document. This year's budget has placed an increased emphasis on performance measurement, management, and how we can improve overall service delivery to residents.

The budget guidelines approved by the Board of Trustees were used as the foundation to create the 2017 financial blueprint for the Village. The 2017 budget is designed to provide ease of use to the reader, while acting as a financial conduit for all Village related expenses. Overall, the budget hopes to achieve the following:

#### The Budget as a Policy Document

As a policy document, the budget indicates what services the Village will provide during the next fiscal year. Throughout the document the reader will have the opportunity to view both long and short-term goals, and how the financial policies will interact to meet the needs of Village residents.

#### The Budget as an Operations Guide

As an operations guide, the 2017 budget provides detailed expenditures based upon departmental need. However, Bayside does not departmentalize most functions, but rather removes these silos (where applicable) to act in accordance with the five adopted Village strategic initiatives. Readers will find individual mission statements, along with detailed line-item history and expenditure layout.

#### The Budget as a Financial Plan

As a financial plan, the budget summarizes and details the cost to the citizens of Bayside for services received, as well as funding information. The document will outline major revenue sources, expenditures, and overall changes and challenges from previous years. The Budget in Brief provides a quick synopsis of expenditures and revenues, while the Fiscal Analysis gives a more detailed introspective.

#### The Budget as a Communications Device

Perhaps the most important part of the budget document is to make sure it is a usable, readable document for citizens, elected officials, and staff alike. Over the past several years, staff has worked diligently to provide summary information available in text, charts, tables, and graphs. We have also begun including individual case study information to help highlight a particular area of service. Bayside takes great pride in our performance measurement program as well. The user will notice several different measurables, as well as how they are incorporated into goals and management methods.

#### 2017 BUDGETARY GUIDELINES

The budget for the Village of Bayside is a comprehensive guide for the financial decision-making and operational management throughout the fiscal year. The budget is not only a financial plan but also a performance plan to assist in accomplishing the strategic goals set forth by the Board of Trustees. This section describes the policies and procedures that govern the preparation and implementation of the Village's budget as well as managing the short and long-term finances and investments of the Village. The Village Board reviews and updates the Financial, Monetary and Budgetary Policies on an annual bases.

#### **2017 Approved Budget Guidelines**

Each year, the respective subcommittees and Village Board approve budget guidelines to provide guidance and assist in the development of the annual budget. The 2017 Budget guidelines are outlined below, and include:

#### **Fiscal Integrity**

- Compliance with Levy Limits (.41% net new construction for 2017 budget)
- Provide financial transparency and accountability
- Provide personnel programs are implemented in a fiscally responsible manner
- Maximize financial opportunities through examination of current services and new opportunities for grants and investments
- Administer taxes, fees, grants and assessments effectively
- Promote financial sustainability through examination of long term budget projections and planning

#### **Civic Engagement**

- Promote effective solutions for timely and relevant communications with residents
- Enhance customer service methods.
- Provide Community Event opportunities for residents and continue to expand the community event sponsorship program that supports these events

#### **Service Excellence**

- Maintain public right-of-ways, road reconstruction initiatives, and continued investment and maintenance in sewer and stormwater systems.
- Deploy public safety resources effectively for maximum visibility within the Village.
- Provide effective training, resources, and leadership development for Village staff.
- Further Communication Center usage of advanced technologies, sound and timely quality control review, policy development and implementation, and advanced training measures.
- Building inspections and property maintenance are completed in a timely and thorough manner to maintain property values.
- Internal operations such as human resources, records management, and information technology utilize time saving technology and programs.
- Utilize performance metrics to enhance service delivery through increased efficiency.

#### Sustainability

- Protect and enhance our urban forest, continued implementation of EAB Management Plan previously adopted by the Village Board.
- Continue to examine ways to effectively collect garbage, recycling and yard waste
- Continue to offer monthly drop off nights
- Explore additional alternatives for Clean Up Days.
- Enhance stormwater capabilities through increased ditch work, repair of cross culverts and increased areas of infiltration. Reduce excess asphalt areas in Village.
- Maintenance of the sewer system to prevent back-ups or overflows. Digitalize all records pertaining to maintenance of sewer systems and infrastructure.

#### **Explanation of Budgetary Process**

Although the administration of the existing budget is a constant process, the preparation of the next year's budget begins during June with the establishment of the annual budget guidelines which serve as written goals and parameters for the development of the annual operating budgets. The Village uses the following procedures when establishing budgetary data reflected in this document:

- During June July, public strategic planning committee meetings are held whereby the Village Board of Trustees, its sub-committees, and Department Heads receive input and subsequently develop Areas of Emphasis and specific action items in order to provide a framework for the budget development.
- In July, a Special Budget Session with Department Heads is held at which time budget instructions for the ensuing year are given by the Village Manager.
- In late August early September, the department heads submit to the Village Manager, proposed operating budgets for the fiscal year which commences the following January 1. The operating budget includes proposed expenditures and means of financing them.
- In late September early October, the Village Manager submits the Executive Budget to the Village Board. Copies of the budget are made available for general public use at the Village Clerk's Office and other venues.
- In accordance with Wisconsin Statutes Section 65.90 (3), a Class 1 public notice is published at least 15 days prior to a public hearing.
- A budget public meeting/workshop is held by the Village Board and Village staff in the later part of October/November.
- 7. A public hearing is held the middle of November concerning the proposed budget.
- 8. During the month of November, the Village Board approves by resolution the proposed budget and sets the associated tax levy.

#### **GENERAL OPERATIONS POLICY**

The establishment of general operations policy statements is an important component of the Village's financial management policy and planning efforts.

#### Α. Accounting

- > The Village will establish and maintain the accounting systems according to GAAP and the State of Wisconsin Uniform Chart of Accounts.
- > An annual audit will be performed by an independent public accounting firm which will issue an official opinion on the annual financial statements. In addition, full disclosure will be provided in the financial statements and bond representations.
- > Financial systems will be maintained to monitor expenditures and revenues on a monthly basis and all revenue collections will be consolidated under the Clerk/Treasurer. A cashflow analysis, including disbursements, collections, and investments, will be prepared on a regular basis indicating that sufficient cash is available for daily financial needs.
- > Encumbrances represent commitments related to unperformed contracts for goods or services, and will be recorded when incurred. Encumbrances outstanding at year-end will be reported as reservations of fund balance.
- > The Village will establish and maintain a depreciation schedule based on the straight-line method. The useful life of capital assets will be based on internal information, information on comparable assets from other governments, and general guidelines from professional or industry organizations.

#### В. Revenue

- > Each year and whenever appropriate, existing revenues will be re-examined and possible new sources of revenues will be explored to ensure that we are maximizing our revenue potential. In addition, major revenues will be projected for at least the next three years.
- Legally restricted revenues will be avoided when they adversely affect the short or longterm financial health of our government. One-time revenues will be used for capital improvements or as legally restricted to a specific purpose.
- Each year and whenever appropriate, intergovernmental revenues will be reviewed to determine their short and long-term stability, to minimize the impact of any adverse changes. Intergovernmental revenues shall be used as legally prescribed or otherwise set forth by policy.
- > Any amounts due to the Village will be carefully and routinely monitored. An aggressive policy of collection will be followed for all receivables, including property taxes. In addition, proprietary funds will generate revenue sufficient to support the full direct and indirect costs of these funds.
- All potential grants and other aid shall be carefully examined for matching requirements and restrictive covenants, to ensure that our participation in such grants will be beneficial and cost-effective.

#### C. **Budget & Capital Improvements**

- > The Village will pay for all current operating expenses with current revenues and will avoid budgetary procedures that balance current costs at the expense of future years, such as postponing necessary expenses, accruing future revenues, or rolling over of shortterm debt.
- > The Village will prepare and maintain a multi-year capital improvements plan and project its equipment replacement needs for at minimum the next five years. In addition, a maintenance and replacement schedule will be developed and updated on an annual basis. Estimated costs of each capital improvement projected for each year will be included in the annual budget, including the impact to annual operating expenditures.

>	Intergovernmental funding sources for capital improvements from the federal, state, and private sector will be actively sought and used as available to assist in financing of capital improvements.

#### **BUDGET AMENDMENT POLICY**

Following the adoption of the annual budget, budget transfers and supplemental appropriations are made based on the following:

#### Α. Intra-Program Category Amendment

Since the annual Village budget is adopted at the functional level of expenditure (program categories, i.e., Public Works and Public Safety), the Village Manager may authorize any intra-program line item change, i.e., utilities, local auto expense, supplies, etc. up to \$7,500.

#### В. Inter-Fund Amendment

- > At the committee of jurisdiction, the Department Head, along with the Village Managers approval, identifies the need to transfer funds and make a recommendation of specific amounts and accounts involved in the transfer. The committee recommends to the Village Board for or against the transfer.
- > Following the recommendation of the committee, the Village Board, in accordance with Wisconsin Statues Section 65.90 (5) (a), must approve of the transfer by the two-thirds vote of the Board's entire membership. Subsequently, the Village Clerk must post a Class 1 notice within 10 days of the action taken.
- > Similarly, all transfers of funds from the contingency account must be approved by twothirds of the Boards' membership (per Wisconsin Statutes Section 65.90 (5) (a)).

#### FINANCIAL PROCEDURES & INVESTMENT POLICY

The purpose of this policy is to establish investment objectives; to delegate authority for the execution and reporting of investments; to establish standards of prudence; to direct the development of internal control; to establish standards for Depositories, to set and establish collateral requirements; and to identify permitted investments.

This investment policy applies to all cash assets of the Village, except:

- Funds which are held by an external trustee and are restricted in their investment by terms of a trust indenture; in which case the trust indenture shall regulate investment activities;
- Funds granted to or held in custody by the Village, under terms which provide for or restrict their investment in a particular manner; in which case said provisions or restrictions shall regulate investment activities;
- Funds otherwise restricted by State or Federal laws or regulations; in which case said restrictions shall regulate investment activities.

The primary objectives of investment activities shall be the following in order of importance: safety, liquidity, and yield:

- A. **Safety:** Preservation and safety of principal are the foremost objective of the investment program. Investment shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. In addition, all risks associated to Village funds and investments will be disclosed on an annual basis or as requested.
  - 1. Credit Risk The Village will minimize credit risk, which is the risk of loss due to the failure of the security issuer or backer by:
    - Limiting investments to the types of securities listed in this Investment Policy.
    - > Pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisers with which the Village will do business.
    - > Diversifying the investment portfolio.
  - 2. Interest Rate Risk The Village will minimize rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by:
    - > Structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity.
    - ➤ Investing operating funds primarily in shorter-term securities, money market mutual funds, or similar investment pools and limiting the average maturity of the portfolio in accordance with this policy.
    - > Utilizing securities with adjustable coupon rates to minimize price volatility.
- B. **Liquidity:** The investment portfolio will remain sufficiently liquid to meet all operating requirements that might be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands.
- C. Yield: The investment portfolio shall be designed with the objective of attaining a rate of return/yield throughout budgetary and economic cycles, commensurate with the Village's investment risk constraints and the cash flow characteristics of the portfolio. Return on investment is of secondary importance compared to the safety and liquidity objectives described above. The core of investments is limited to low risk securities in

anticipation of earning a fair return relative to the risk being assumed. Securities shall generally be held until maturity unless as deemed appropriate by the Village Manager, or for the following exceptions:

- 1. A security with declining credit may be sold early to minimize loss of principal.
- 2. A security swap would improve the quality, yield, or target duration in the portfolio.
- 3. Liquidity needs of the portfolio require that the security be sold.

#### Α. Prudence:

The Village's investments shall be made with judgment and care, under prevailing circumstances, which a person of prudence, discretion, and intelligence would exercise in that management of the person's own affairs, not for speculation, but for investment, considering the safety of capital and the yield to be derived.

#### В. **Ethics and Conflicts of Interest:**

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict or be perceived to conflict with proper execution of the investment program, or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individual with whom business is conducted on behalf of the Village.

#### C. **Delegation of Authority:**

The Village Board (the "Board") is ultimately responsible for the investment of Village funds. The responsibility for conducting investment transactions is delegated to the Finance and Administration Committee (the "Committee") which shall conduct its dayto-day activities through the office of the Clerk/Treasurer. The Clerk/Treasurer may, with Committee and Board approval, receive assistance from one or more investment advisors pursuant to Wisconsin Statutes. The Clerk/Treasurer will provide investment data, statistics and recommendations to the Committee to aid in investment decisions.

#### **Reporting Requirements:** D.

The Clerk/Treasurer shall report investment portfolio performance to the Committee at least annually or when a specific request is made. The report will summarize the investment strategies employed, describe the portfolio in terms of investment securities, maturities, risk characteristics and other factors. The report will indicate any areas of policy concern and suggested or planned revision of investment strategies. The Committee shall report investment portfolio performance to the Board annually and shall ask the Board to review its investment strategies at least annually.

#### E. **Internal Controls:**

The Clerk/Treasurer shall establish a system of internal controls, which shall be approved by the Committee. The internal controls shall be reviewed by an independent certified public accountant in conjunction with the annual examination of the financial statements of the Village. The controls shall be designed to forecast cash flows, maximize the investment of available balances, fully report results of investment activities and prevent losses of public funds arising from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets, or imprudent action by employees and officers of the Village.

All purchases and sales of investment securities must be authorized by the Village Manager and Clerk/Treasurer, or in one's absence, the Accounting Assistant. All bank accounts shall be reconciled on a monthly basis and shall be completed in a reasonable time after the receipt of the monthly bank statement.

#### A. Depositing of Funds:

All currency, checks, drafts or other funds in any form payable to the bearer, or endorsed for payment, shall be promptly deposited in an approved Depository, so designated by the Board.

Designation by the Board shall be given only when the financial institution meets all Public Depository requirements provided for by applicable State and Federal laws and regulations, and the following additional criteria:

#### 1. Deposit Insurance:

The financial institution is a member of the Federal Deposit Insurance Corporation (FDIC) and deposits made with the financial institution are insured to the maximum permitted by the FDIC.

#### 2. **Depository Agreement:**

Any financial institutions acting as a depository for the Village must enter into a "depository agreement" requiring the depository to:

- a. Pledge collateral to secure amounts over and above guaranteed amounts. All securities serving as collateral shall be specifically pledged to the Village (not as part of a pooled fund) and placed in a custodial account at a Federal Reserve Bank, a trust department of a commercial bank, or through another financial institution. The custodian may not be owned or controlled by the depository institution or its holding company unless it is a separately operated trust institution.
- b. Require the custodian to send statements of pledged collateral to the Village Clerk/Treasurer on a monthly basis.
- c. Annually, provide the Village its audited financial statements.
- d. Provide the Village normal banking services, including, but not limited to: checking accounts, wire transfers, purchase and sale investment securities and safekeeping services. Fees, if any, shall be mutually agreed to by an authorized representative of the depository bank and the Village Clerk/Treasurer.

#### B. Preferences for Local Financial Institutions:

All else being equal comparing financial institutions meeting the criteria set forth, the Village Board will give preference in selection to those financial institutions who maintain offices in the immediate area.

#### A. Collateral Required:

All Village funds held in Village Depositories which are not held in investment securities registered in the name of the Village shall to the extent they exceed federal deposit insurance and state public deposit security fund coverage limits, be collateralized as provided in this Section. The Village will minimize the amount of time cash and investments are held at any given bank exceeding \$500,000, understanding that certain times during the year, it may be temporarily unavoidable to not exceed these dollar amounts due to fluctuating cash flows, and depository requirements.

#### B. Form of Collateral:

Except as provided in Subparagraph a. of Subsection C.1. of this Section, collateral shall be pledged in the name of the Village and must be one of the following:

- 1. Securities of the U.S. Treasury or U.S. Governmental Agency as defined by the Federal Reserve. If held herein, the collateral may consist of any reserves deemed acceptable by the Federal Reserve Bank to meet other reserve requirements of the Depository provided it is held in a sub-account which names the Village as beneficiary.
- 2. U.S. government guaranteed securities such as those issued through the Small Business Administration, provided they are fully guaranteed.
- 3. General obligations of states or municipalities provided they are rated in the highest or second highest rating categories by Moody Investors Service, Inc., Standard and Poor's Corporation or Fitch Investors Service, L.P.

#### C. Valuation of Collateral:

- 1. Valuation: Collateral must be marked to market not less frequently than monthly and its value reported on the monthly statement.
- 2. Sufficiency: The value of the collateral must equal 105% of the amount requiring collateralization. Additional collateral is to be requested when the monthly statement indicates a deficiency.

#### D. Substitution of Collateral:

Collateral agreements are to prohibit the release of pledged assets without the authorization of the Village Clerk/Treasurer, however, exchanges of collateral of like value are to be permitted.

#### **AUTHORIZED INVESTMENTS**

Funds of the Village which are not immediately needed for payment of obligations shall be invested to the greatest extent practical, in accordance with applicable Wisconsin Statutes, if the funds have been appropriated for the payment of debt service, and Wisconsin Statutes, if the funds are to be used for any other purpose. The following investment securities are permitted to be used:

- U.S. Treasury Obligations and Government Agency Securities. 1.
- 2. Certificates of Deposit.
- 3. Municipal General Obligations.
- State of Wisconsin Investment Board's Local Government Investment Pool. 4.
- 5. Repurchase Agreements.
- Operating Bank Account. 6.
- 7. Money Market Funds.
- 8. Commercial Paper.
- 9. Bonds rated in the highest or second highest rating category.

#### **INVESTMENT TRANSACTIONS & PARAMETERS**

#### Α. Co-mingling of Funds:

The Clerk/Treasurer may pool cash from several different funds for investment purposes, provided such co-mingling is permitted by law, and records are maintained which show that interest earned on such investments has been fairly allocated to each originating fund.

#### В. **Securities Firms:**

The Clerk/Treasurer is authorized to execute purchases and sales of Permitted Securities with Village Depositories or with securities firms previously approved by the Committee, (the "Approved List"). Such firms must be licensed by the Wisconsin Commissioner of Securities to conduct business in Wisconsin, shall be a member of the National Association of Securities Dealers and the Securities Investor Protection Corporation.

#### C. Diversification:

The investment policy incorporates the investment strategy and as such, will allow for diversification of investments to the extent practicable considering yield, collateralization, investment costs, and available bidders. Diversification by investment institutions shall be determined by an analysis of yield, collateral, investment costs, and available bidders. Diversification by types of securities and maturities may be as allowed by this policy and Wisconsin State Statutes.

#### **Maximum Maturities:** D.

To the extent possible, the Village will attempt to match its investments with anticipated cash flow requirements. However, the maximum maturities for any single investment shall not exceed five (5) years, except for reserve funds. The maximum dollar-weighted average maturity for pooled investments will not exceed three (3) years. Reserve funds may be invested in securities not to exceed ten (10) years if the maturity of such investments is made to coincide as nearly as practicable with the expected call date or final payment date, whichever is shorter. For securities with adjustable rate coupons, the average time to coupon reset will be used as a measure of average maturity.

#### APPROVAL OF INVESTMENT POLICY AND AMENDMENT

This investment policy is intended to clarify, amend, and supersede existing investment policies. The Committee is delegated the authority to amend this Investment Policy from time to time as it deems such action to be in the best interest of the Village. Any such amendment shall be promptly recommended to the Village Board for consideration. When amendment occurs, any investment currently held that does not meet the guidelines of the amended policy, shall be temporarily exempted from the requirements of this policy. Investments must come in conformance with the amended policy within six (6) months of the policy's adoption or the Committee must be presented with a plan through which investments will come into conformance.

#### **FUND BALANCE POLICY**

The establishment of a formal fund balance policy is an important component of the Village's financial management policy. Maintaining appropriate levels of fund balance is a key element of the Village's overall financial health. This policy is intended to set targets for the desired level of fund balances, identify the approach to maintain these levels, and to provide guidelines for the use of fund balance.

- Α. To insulate the Village from large, unanticipated one-time expenditures or revenue reductions resulting from external changes.
- В. To provide funds to allow the Village to respond to unforeseen emergencies.
- C. To help stabilize the Village's tax levy due to a temporary reduction in non-property tax revenue.
- D. To provide sufficient working capital to eliminate the need for short-term borrowing due to the timing of the receipt of short-term receivables and the remittance of short-term payables.
- E. To strive to maintain a general fund balance equal to or above 20% of budgeted general fund appropriations. In determining the acceptable range of general fund balance, the Village considered the following factors:
  - Historical stability of the Village's revenues, expenditures, and mill rate.
  - Timing of revenue collections in relation to payments made for operational expenditures.
  - $\triangleright$ Anticipated growth in the Village's valuation and/or services to be provided Village residents.
- Apply any operational surplus at the end of any fiscal year to the reserve for working F. capital if necessary to meet policy minimums.
- G. Eliminate the budgeted use of fund balance if its use would reduce the available balance below policy minimums.

#### **FUND BALANCE AND RESERVE FUND REQUIREMENTS**

The Village recognizes that fund balances are targeted objectives to ensure the long-term stability of the Village's finances. From time to time, upon Village Board authorization, the funds may not contain the stated goal. This is done with the understanding that it is in the best interests of the taxpayers and most cost effective manner to utilize the reserve funds.

The Village also recognizes that in some instances, it will take time to build the fund balances to the desired level. The timeframe for achieving the desired level is balanced with the short and long term financial considerations of the Village.

- General Fund The fund balance shall not be less than 20% of the budgeted general A. fund appropriations as approved by the Village Board as of January 1 of each year. Any excess shall be allocated according to the percentages outlined below, and approved by the Village Board of Trustees upon completion of the annual audit of Village financials. Amounts over the 20% will be allocated as follows or as otherwise deemed necessary into designated reserve accounts by the Village Board:
  - 75% to the Debt Levy Stabilization Account;
  - 15% to the GASB 45/OPEB Designated Account;
  - 10% to the Road Reserve Fund;

- В. Sanitary Sewer Reserve Fund – The fund balance range for the Sanitary Sewer Reserve Fund shall not be less than 60% and not more than 100% of the annual residential and commercial billings of the operation.
- C. Sanitary Sewer Equipment Fund – The fund balance range for the Sewer Equipment Fund shall be not less than the cost associated with the annual depreciation schedule for sanitary sewer equipment, and meet the requirements of the Clean Water Fund Loan program.
- D. Stormwater Reserve Fund – The fund balance of the Stormwater Reserve Fund shall not be less than 20% of the annual expenditures.
- E. Public Safety Communications Fund – The fund balance shall not be less than 20% of the current year operating budget as approved by the Village Board as of January 1 of each year. Surplus funds shall be allocated to the Public Safety Communications Capital Reserve Fund.
- F. <u>DCUS Equipment Reserve Fund</u> – Funds shall be designated as set by the Village Board to this fund from time to time.
- G. Police Department Equipment Reserve Fund – Funds shall be designated as set by the Village Board to this fund from time to time.
- Administrative Services Equipment Reserve Fund Funds shall be designated as set by Н. the Village Board to this fund from time to time.
- Public Safety Communications Capital Fund- Monies are designated based on contracts ١. with the seven North Shore communities (Bayside, Brown Deer, Fox Point, Glendale, River Hills, Shorewood, Whitefish Bay). The monies are for the future upgrade or replacement of the Dispatch Center or Records Management S system.
- J. Designated Funds: The Village has the following designated funds; Health Reimbursement Account, GASB 45 OPEB, CWFL; ECMAR, Phone system, Tax levy stabilization, Bullet Proof Vest, IT, Road reserve and Building. These funds are established with specific, designated operational or function areas and shall be funded from time to time as established by the Village Board.

#### **DEBT MANAGEMENT POLICY**

Debt can be an effective way to finance capital improvements. State statutes limit the amount of general obligation debt a governmental entity may issue to five percent of its total equalized valuation. Properly managed debt preserves credit ratings, provides flexibility in current and future operating budgets, and provides long-term assets that maintain or improve our quality of life. To provide for the appropriate issuance and responsible use of debt, the Village has adopted the following (below) debt management policy objectives.

- Long-term debt will be issued only for objects or purposes having a period of probable Α. usefulness of at least five years.
- В. Short-term debt should be limited, but may be issued whenever appropriate for objects or purposes having a period of probable usefulness of at least five years, when deemed financially prudent.
- C. Debt maturity will not exceed the lesser of: the useful life, or the period of probable usefulness of the object or purpose so financed.
- D. The annual operating budgets of all funds will be maintained so as to ensure the full and timely repayment of debt principal and interest due that year.
- E. The total amount of outstanding debt will comply with Wisconsin State Statutes.
- F. Good communications will be maintained with bond rating agencies, bond counsel, banks, financial advisors, and other involved in debt issuance and management.
- G. Comprehensive annual financial reports and official statements will reflect the Village's commitment to full and open disclosure concerning debt.
- Н. The Village shall maintain a Tax Levy Stabilization Designated Fund to provide the appropriate financial resources to stabilize debt payments and minimize the increase in annual tax levy allocation for debt service.
- ١. Revenues collected from the Village owned cell tower shall be designated to the Tax Levy Stabilization Designated Fund.

#### CAPITALIZED FIXED ASSETS POLICY

The purpose of this policy is to establish a general policy for Capitalized Fixed Assets including standards for valuation of assets with a useful life greater than one-year.

- Α. The Fixed Assets Account Group shall include general fixed assets, i.e., non-infrastructure assets. Infrastructure assets are assets that are immovable and of value only to the Village government, e.g., buildings, sewers, and streets. As a general rule, "capitalized" items maintained within the Fixed Assets Account Group shall have an expected useful life greater than one year and a purchase, donated or assessed value equal to or greater than \$5,000. For computer equipment, initial operating software shall be included but subsequent operating software and application software shall be excluded.
- В. Generally repairs will not qualify for changing the initial capitalized value. Only major replacements of components and/or additions which significantly change the initial capitalized value or significantly extend the expected useful life of any capitalized item shall be considered in order to substantiate any subsequent year value change of an asset maintained within the Fixed Assets Account Group.

C. Encumbrances are commitments related to requisitions or contracts that have been issued, but for which no goods or services have yet been received. Encumbrances are recorded as they occur for budgetary control purposes.

The issuance of a purchase order requisition or the signing of a contract creates an encumbrance of the amount required to be paid during the current year. This amount is no longer available for obligation or expenditure, unless the purchase order requisition or contract is canceled. Encumbrance records shall be maintained by the Village Director of Finance and Administration.

Departments shall record long-term assets at historic cost or, if the cost is not readily determined, at estimated historic cost. Cost shall include applicable ancillary costs. All costs shall be documented, including methods and sources used to establish any estimated costs.

- Purchased Assets the recording of purchased assets shall be made on the basis of Α. actual costs, including all ancillary costs, based on vendor invoice or other supporting documentation.
- В. Salvage Value – the recording of purchased assets that are expected to be sold at retirement should be recorded with the historical estimated sale value if in excess of \$5,000. If sale value is less than \$5,000, normal depreciation for the useful life will be used.
- C. Self-Constructed Assets – All direct costs (including labor) associated with the construction project shall be included in establishing a self-constructed asset valuation. If a department is unable to specifically identify all direct costs an estimate of the direct cost is acceptable, but must be supported by a reasonable methodology.
- D. Donated Assets – Fixed assets acquired by gift, donation or payment of a nominal sum not reflective of the asset's market value shall be assigned cost equal to the fair market value at the time of acquisition.
- Leased Property Capital lease property should be recorded as an asset and E. depreciated as though it had been purchased.
- F. Dedicated Assets – Required installation by Developer of public improvements, including but not limited to sanitary service mains, manholes, laterals and all appurtenances, water mains, laterals, hydrants, valves and all appurtenances, storm sewers, stormwater management measures, streets, curb and autter, street lights, street signs, sidewalks will be dedicated to the Village upon completion. Recording of infrastructure assets will be made on the basis of actual costs, including all ancillary costs, based on vendor invoice or other supporting documentation provided by the Developer.

Fixed Asset Category	Illustrative Items and Capitalization Threshold
Furniture	Chairs, tables, bookcases, file cabinets or other furniture items which individually cost \$5,000 or more with an expected useful life greater than one year.
Office Equipment	Postage machine and copiers or other office equipment items that individually cost \$5,000 or more with an expected useful life greater than one year.
Computers and associated equipment	Large computers, personal computers (PC's), printers, and copiers that individually cost \$5,000 or more with an expected useful life greater than one year.
Specialized Public Safety Equipment	Certain communications equipment, copiers that individually cost \$5,000 or more with an expected useful life greater than one year.

Motorized road equipment, i.e. cars, trucks, or ambulances	All permanent or semi-permanent attachments shall be included, e.g., snow plows, salt spreaders, etc.
Motorized non-road equipment, e.g., ditch diggers, air compressors	All equipment that individually cost \$5,000 or more with an expected useful life greater than one year.
Other non-motorized equipment not attached to or associated with motorized equipment	All equipment that individually cost \$5,000 or more with an expected useful life greater than one year.

#### Goal

Expenditure/expenses are a rough measure of a local government's service output. While many expenditures/expenses can be easily controlled, emergencies, unfunded mandates, and unanticipated service demands may strain our ability to maintain a balanced budget. To ensure the proper control of expenditures/expenses and provide for a quick and effective response to adverse financial situations, the Village has adopted the expenditure/expense policy. The controls and procedures set forth are intended to provide reasonable assurance that the lowest cost, highest quality good or service is obtained, while balancing the need for flexibility and efficiency in departmental and Village operations.

#### Coverage

This policy applies to the purchases of all departments and divisions of the Village. The provisions of Wisconsin Statute take precedence over any portion of this policy that may be in conflict. More restrictive procurement procedures required by grants, aids, statutes or other external requirements or funding sources will take precedence.

#### **Ethical Standards**

- All procurement shall comply with applicable federal, state and local laws, regulations, policies and procedures. Municipal Code Part 11, Chapter 2, Article III, Division 6 Codes of Ethics provides ethical standards and expectations.
- Employees are not to engage in any procurement related activities that would actually or potentially create a conflict of interest, or which might reasonably be expected to contribute to the appearance of such conflict.
- No employee shall participate in the selection, award or administration of a contract if a conflict of interest would be involved. Such a conflict would arise when the employee, any member of his immediate family, business partner or any organization that employs, or is about to employ, any of the above, has a financial interest or other interest in the firm selected for award.
- To promote free and open competition, technical specifications shall be prepared to meet the minimum legitimate need of the Village and to the extent possible, will not exclude or discriminate against any qualified contractors.
- No employee shall solicit or accept favors, gratuities, or gifts of monetary value from actual or potential contractors or subcontractors.
- Employees must maintain strict confidentiality in the procurement process and shall not impart privileged information to any contractors that would give them advantage over other potential contractors.
- Personal purchases for employees by the Village are prohibited. Village employees are also prohibited from using the Village's name or the employee's position to obtain special consideration in personal purchase.

#### **General Guidelines**

- Purchases are classified into the following major categories:
  - Goods (tangible items): e.g. equipment, supplies, vehicles
  - Services: items requiring outside labor, maintenance agreements, etc.
  - Construction of public buildings and improvement

#### Purchasing Oversight

Department heads are responsible for procurement issues in their individual departments. Departments are to insure that the purchase order requisitions are entered prior to purchases, receipts are collected and recorded, and the requisition is put through for payment and will be responsible to respond to questions on the payment or non-payment of the item.

- Expenditures/expenses and purchase commitments will be made in a form and process that is legal, appropriate, funded, authorized and sufficiently documented.
- Expenditures/expenses and purchase commitments will be recorded in an accurate and 4. timely fashion.
- For items that are purchased regularly or by multiple departments, departments are encouraged to use cooperative purchasing or purchasing in bulk in order to reduce Village Costs. This will be coordinated through the Administrative Services Department.
- All appropriations must be encumbered at the end of the fiscal year or they will lapse.
- 7. All employees in the Village have access to the financial reports of the Village through the Village's accounting software. It is the Department Directors responsibility to review these reports for their department.
- Policy Review
  - a. This policy will reviewed annually by the Director of Finance and Administration and the Finance and Administration Committee during the annual budget approval process.

#### Purchases of Goods

Purchase Cost	Authority Required	Purchasing Process	Competitive Requirement
Less than \$500	Department Head	Purchase Order Requisition	Periodic quotes or 2 informal quotes
\$500-\$1,000	Department Head and Director of Finance & Administration	Purchase Order Requisition	2 informal quotes
\$1,000 and over	Department Head/ Director of Finance and Administration/Village Manager	Purchase Order Requisition	3 informal quotes

#### 1. Purchases under \$500

Purchases under \$500 may be made with the approval of Village Department Heads prior to making the purchase. Whenever possible, at least two informal (verbal, internet) price quotations must be obtained prior to making the purchase. Quotations are not required for items purchased from a vendor that has offered the best price and quality on a category of items based on period bids/proposals solicited by the Village at least annually. Department heads are responsible for monitoring all purchases made using this procedure to ensure that the Village is receiving a high value for its expenditures.

2. Purchases of at least \$500 and under \$1,000

Purchases of at least \$500 and under \$1,000 may be made with the approval of the Department Head prior to making the purchase. At least two informal (verbal, internet) price quotations must be obtained prior to making the purchase.

The purchase order requisition for the item must be entered into the Village's financial software preferably prior to but within 4 days of making the purchase. Upon obtaining a receipt or invoice, the requisition is forwarded on to the Director of Finance and Administration for processing of the payment. If the selected vendor did not offer the lowest price, the request should include an explanation of why another vendor was chosen.

3. Purchases of a least \$1,000 and greater

Purchases of at least \$1000 and under greater may be made with the approval of the Department Head, Director of Finance and Administration and Village Manager prior to making the purchase. Department heads or their designees are responsible for obtaining and documenting at least three formal (written) price quotations for the proposed purchase. This information is provided to the Director of Finance and Administration along with a purchase order requisition. If the selected vendor does not offer the lowest price, the request should include an explanation of why another vendor is recommended.

The Director of Finance and Administration reviews the request to determine compliance with the Village's budget and purchasing policy and makes a recommendation to the Village Manager who may approve or reject the request.

This purchase order requisition must be included with the invoice and forwarded to the Director of Finance and Administration for processing of the payment.

#### Purchases of Services

Whenever practical, the purchase of services should be conducted based upon a competitive process:

- Contractor services is defined as the furnishing of labor, time or effort by a contractor, usually not involving the delivery of specific goods or products other than those that are the end result of and incidental to the required performance. Examples of contractor service include: refuse and recycling collection, maintenance, mailing, or delivery services. Contractor services shall follow the competitive procurement policy for the purchase of goods subject to the same spending guidelines. The cost shall be determined by considering the maximum total expenditure over the term of the contract.
- Construction services is defined as substantial repair, remodeling, enhancement construction or other changes to any Village owned land, building or infrastructure. Procedures found with in State of Wisconsin Statute shall take precedence. In absence of guidance in these areas, construction services shall follow the competitive procurement policy for the purchase of goods subject to the same spending guidelines.
- Combined Goods and Services in situations where the purchase combines goods and services (exclusive of construction and contractor services), such as many technology projects, the purchase shall be treated as a purchase of professional services.
- Professional services is defined as consulting and expert services provided by a company, organization or individual. Examples of professional services include: attorneys, certified public accountants, appraiser, financial and economic advisors, engineers, architect, planning and design. Professional services are generally measured by the professional competence and expertise of the provider rather than cost alone.
- 1. If it is estimated that the service being solicited has a total cost of over \$25,000 a formal Request for Proposal shall be used to solicit vendor responses. The department head shall be responsible for the preparation of all Requests for Proposal specifications, notices and advertising. Prequalification of proposers may be done at the discretion of the department head.
  - a) The Purpose of an RFP is to solicit proposals with specific information on the proposer and the service offered which will allow the Village to select the best proposal. The best proposal is not necessarily the proposal with the lowest cost.
  - b) Based upon the services or project and the magnitude of the outcome a selection committee may be advisable.
  - c) Requests for proposals shall be formally noticed. All notices and solicitations of proposals shall state the time and place of the proposal opening.

- d) Information to be requested of the proposer should include: Number of years the proposing company has been in business, company's experience in the area of desired services, financial strength of the company, examples of similar services/projects completed, resumes of staff that will be associated with the project/service, list of references, insurance information. In addition the proposal should provide information about the Village, scope of services requested and any outcomes. The proposal should also identify evaluation factors and relative importance.
- e) Establish selection criteria and include this information with the RFP. It is generally advisable to establish a numeric ranking matrix. This reduces the subjective nature of the rating process.
- f) Proposals should be solicited from an adequate number of qualified sources. Requests for proposal should be formally noticed. All notices and solicitations should provide the issue date, response due date, date and time of opening responses and a contact person.
- g) Proposals shall be opened and recorded with a tabulation of proposals received shall be available for public inspection. All proposal documentation shall be placed on file with the Village Director of Finance and Administration. The Department Head and selection committee (if applicable) will then review the proposals and make a recommendation to the Village Board.
  - Service contracts or agreements should be reviewed by the Village Insurance Company and the Village Attorney and placed on file with the Village Director of Finance and Administration.

#### <u>Additional Purchasing Policies</u>

#### Sole Source Purchasing Policy

Sole source purchasing should be avoided unless it is clearly necessary and justifiable. The justification must withstand the scrutiny of the Village Board and the public. The Department Head is responsible for providing written documentation (using the Sole Source Form) justifying the valid reason to purchase from one source or that only one source is available.

Sole source purchasing criteria include:

- 1. Urgency due to public safety, serious injury, financial or other unusual and compelling reasons.
- 2. Goods or service is available from only one source and no other good or service will satisfy the Village's requirements
- 3. Legal services provided by an attorney
- 4. Lack of acceptable bids or quotes
- 5. An alternate product or manufacturer would not be compatible with current products resulting in additional operating or maintenance costs
- 6. Standardization of a specific product or manufacturer will result in a more efficient or economical operation
- 7. Aesthetic purposes or compatibility is an overriding consideration
- 8. Purchase is from another governmental body
- 9. Continuity achieved in a phased project
- 10. Supplier or service demonstrates a unique compatibility not found elsewhere Sole source purchases follow the same necessary approval process as described above under the purchasing of goods.

#### Petty Cash Policy

The Village maintains a petty cash account to expedite the miscellaneous purchases and payment of small bills. Petty cash funds are available at Village Hall and in the Police Department.

To be eligible to use the petty cash fund, the following requirements must be met:

- 1. The item to be purchased must not be regularly stocked
- 2. The employee must have a petty cash slip completed which includes the item(s) to be purchased, the amount of petty cash needed and the account number the purchase is budgeted to.

Upon completion of the purchase, the employee must return the receipt and any change to the Director of Finance and Administration or the appointee in the Police Department.

In Village Hall or in the Police Department the designee in charge of the petty cash funds is responsible to enter in all the petty cash expenditures using a purchase order requisition in order to receive a replenishment of petty cash funds.

#### Tax Exempt Policy

The Village has obtained an exemption from paying Wisconsin state or local sales or use taxes on purchases used for business conduction on the behalf of the Village. Employees of the Village are recognized agents empowered to use the sales tax exemption. The Village's exemption is not to be used for personal purchases. All purchases will require a detailed, itemized receipt for reimbursement and justification purposes. All applicable purchases require use of the sales tax exemption. If not utilized, the purchasing employee shall be responsible for the sales tax associated with the purchase.

#### Employee Reimbursement Policy

If the need arises to purchase an item for the Village with personal funds, the employee must submit the receipt and an Expense Reimbursement Form to the Director of Finance and Administration. This form should include a detailed listing of the items purchased and must be signed by the employee to be reimbursed, his or her Department Head and the Director of Finance and Administration. Once approved, an ACH transfer is issued with employee notification via e-mail for the reimbursement. It is the responsibility of the employee making the purchase to ensure that any available discounts are applied and that sales tax is not included, when applicable.

#### Credit Card Policy

The Village maintains a credit card account that may be used when it is impractical or inefficient to follow the normal payment process. The Director of Finance and Administration shall administer the use of the Village credit card. To use the Village credit card, the employee must have a purchase order requisition form completed and signed by the Department Head. The requisition will include the item(s) to be purchased, the limit of funds to be spent and the account number the purchase is budgeted to. Upon completion of its use, the credit card shall immediately be returned to the Director of Finance and Administration along with the receipt and the purchase order requisition.

The use of these cards shall be strictly for the purchase of approved goods. Employees using the credit cards are responsible for any credit, returns or disputes regarding purchases made by the employee. The employee using the credit card is responsible for obtaining a credit for any sales tax charged. If sales tax is charged and credit is not obtained, the credit card user is responsible to pay for those expenses. If a return or credit is made, you must notify the Director of Finance and Administration.

At no time is the credit card user permitted to use the Village credit card for any purchases not on an approved purchase order requisition, without permission or for a transaction that is personal in nature. Misuse of the credit card will result in revocation of privileges of the credit card for future purchasing and, if necessary, appropriate disciplinary action will be taken. Liability for misuse of these cards shall accrue directly to the credit card user, and not the Village.

Employees authorized to use a Village credit card are responsible for lost or stolen cards. If a card is lost or stolen, immediately report the incident to the Director of Finance and Administration and they will contact the credit card company.

#### Receiving and Inspection Policy

Department Heads, or their designees, are responsible for receiving and inspecting all deliveries to their departments to ensure that items received conform to the specifications and quantities set forth in the purchase order requisition. All deliveries should be thoroughly inspected to ensure that materials are received in satisfactory condition. If there are any discrepancies, the Department Head or designee should contact the vendor and resolve the issue before submitting the invoice for payment. When items are sent in multiple shipments, the department should clearly indicate which items have been received and accepted when approving the invoice for payment.

#### Billings

All billings are to be handled through the Director of Finance and Administration. It is the responsibility of each department to notify the Director of Finance and Administration of all billings that need to occur.

#### Emergency Purchases Policy

When an emergency situation does not permit the use of the competitive purchasing process, the Village Manager may determine the procurement methodology most appropriate to the situation. Appropriate documentation of the basis for the emergency should be submitted to the Director of Finance and Administration within five (5) working days after making the purchase.

The Village President with the concurrence of one other trustee may authorize the Village Manager in writing to incur expenditures of not more than \$15,000 under emergency situations when the health, safety and welfare of the employees or residents of the Village or their property are threatened and time constraints do not permit normal Village Board expenditure approval. If the Village President is not available the Chairman of the Village Board with the concurrence of one other trustee may act in the Village president's absence to authorize the emergency expenditure. If neither the President nor the Chairman of the Village Board are available any two trustees shall have the authority to authorize any emergency expenditure under the provisions of this section. The Village Board shall be notified of the emergency expenditure within 48 hours and at the next regularly scheduled board meeting and shall be provided a copy of the written authorization required by this section.

#### Purchasing Authority

- The Village Manager may make purchases of single items or amounts the purchase price of which is less than \$7,500. The Village Manager may make purchases of commodities such as gas, diesel fuel, salt, sand and gravel, asphalt and tar, cement, paving and crack filling materials and associated rental equipment, and drainage and sanitary sewer supplies such as culvert, pipe, and associated rental equipment for projects that are approved in the annual budget, providing that the purchases of single items or amounts in the foregoing categories do not exceed \$15,000.
- The Village Manager has the authority with the advice and consent of the Village attorney to settle property damage claims against the Village which are less than \$5,000 and for which the Village would appear in the opinion of the Village attorney to have partial or total liability providing the claimant signs a release of liability in form approved by the Village attorney. Any such claims under \$5,000 which are settled by the Village manager shall be routinely reported to the Village board for informational purposes.

- The Village Manager has the authority to make purchases/payments of landfill tipping fees, vehicle and building repair and maintenance, property insurance premiums, custodial and janitorial contracts, consultant contracts, equipment maintenance contracts and legal fees providing the purchases of single items or amounts in the foregoing categories does not exceed \$10,000.
- The Village Manager has the authority to purchase equipment replacement and capital items up to the amount approved by the Finance and Administration Committee and reflected in budget supplementary information.
- The Village Manager has the authority to make payment on accounting and auditor fees not to exceed the amount provided in the budget supplementary information. In addition, the Village Manager has the authority to pay charges for services for the North Shore Fire Department, North Shore Library and North Shore Health Department in monthly or quarterly payments as may be required, but not more than the annual budgeted amounts.

#### BILLING/ACCOUNTS RECEIVABLE COLLECTION POLICY

The establishment of a formal Billing/Accounts Receivable Collection policy is an important component of the Village's financial policy and management efforts.

- A. The Village shall not sell municipal materials (goods or supplies) to third parties unless authorized by the Village Manager.
- B. The Village reserves the right to require cash payment prior to the sale of any goods or services.
- C. Any delinquent accounts in which the statutes allow for placing on the tax roll will not be considered for writing-off. Any delinquent accounts which qualify for the State of Wisconsin, Department of Revenue Refund Interception Program will be pursued through the program prior to being considered for writing-off.
- D. Due diligence will be conducted by Village staff for the collection of receivables. Accounts will be considered delinquent upon reaching 30 days beyond the date of the invoice or upon the first day after the due date as per the invoice. Invoices overdue will accrue appropriate penalties as defined by the Clerk/Treasurer and/or the Finance and Administration Committee.
- Accounts considered for writing-off are those that cannot be collected because of the inability to locate the party owing the Village money, the party has filed for bankruptcy, or the expense of collected the delinquent funds owed to the Village exceed the amount of the delinquency.
- Delinquent personal property tax bills that become a year overdue and are determined to be uncollectible by the Clerk/Treasurer will be presented to the Finance and Administration Committee and authorization to write-off will be required for any amounts over \$1,000. Delinquent personal property is exempt from any administrative fees or interest charges, as the interest and penalties associated with delinquent personal property taxes are set forth in state statutes.

#### SEGREGATION OF DUTIES & FINANCIAL CONTROLS POLICY

The Village has established a system of internal financial controls to carry out its operations in an economical, efficient, effective and orderly manner. The primary objective of the internal control system is appropriate segregation of duties.

- Staff who create purchase orders shall not approve those purchase orders. That is, a person independent of the purchase order creation, must approve the purchase order.
- Staff who create purchase orders may approve receipt of goods for those purchase orders. However, where a variation to the original purchase order occurs, it must be approved by a person independent of the variation to the order.
- C. Staff who enter accounts payable invoices shall not approve payment of those invoices. A person independent of the invoice entry process must approve invoice payments. Payable checks shall be mailed by a person other than the person who created the checks.
- D. Staff who create accounts receivable invoices may also process credit notes and debt write-offs. However, these transactions are supported by documentation with sign-off authorized delegates, who do not have access to create account receivable invoices.
- Staff who create general journals and other system journals shall not approve those journals for posting to the general ledger. The Village Manager, who is independent of the journal creation process, shall approve the posting of journals.
- Users with access to create accounts receivable invoices have retained access to add or change customer records in the address book. The Village understands and recognizes the risk associated with this particular duty.
- G. Staff shall have a preference for system controlled on-line transactional environments with appropriate security and audit trails.
- Staff shall have end to end responsibility for any series of financially related transactions to be distributed among two or more staff members or departments.
- Non-compliance with established procedures are reported directly to the Village Manager and the Finance & Administration Committee.
- At a minimum, payroll shall be reviewed by the appropriate designee by: Scanning the names of those paid for people who have been terminated or not hired, scanning the amounts paid to people to make sure they look reasonable in amount, and to review hours worked to validate that they are reasonable hours for the person doing the job.
- No one individual is to handle a cash transaction from receipt to deposit. If a department is unable to separate the receipt of cash and deposit function due to staffing limitations, a responsible employee independent from these functions (normally a department head or administrative senior employee) must be designated to verify that the total amount received equals the total amount deposited. This should be done daily, but no less than once a week.
- All deposits should be made intact; department receipts should never be used to replenish petty cash or other funds.
- M. All security and bid deposits received in negotiable form and escrowed funds or other funds requiring specialized handling should be held in the main vault at Village Hall.
- N. The general operating standard for deposit of negotiable funds, cash and checks, to the primary depository shall be within twenty-four hours of receipt of those funds. Departments

- should weigh reasonableness and practicality versus security in determining the timing for the deposit of smaller amounts. All deposits not made daily should be held in a secured location such as a safe or vault.
- O. Segregation of deposit duties: The Clerk/Treasurer and/or Deputy Treasurer shall have the responsibility for creating all deposits for the Village. The actual delivery of the deposits (in a sealed envelope) shall be the responsibility of the Police Department.

### CHART OF ACCOUNTS **EXPENDITURE CLASSIFICATIONS**

#### PERSONAL SERVICES

- 109 Personnel: Salaries and wages paid to all personnel in department.
- 110 Salaries FT: Salaries and wages paid to full-time employees.
- 111 Overtime: Payments made to full-time or part-time employees for overtime services.
- 112 Salaries PT: Salaries and wages paid to part-time employees.
- 113 Judge Salary: Payments made to Municipal Court Judge for services.
- 114 Witness Fees: Payments made to Municipal Court witnesses.
- 115 Wages LTE: Salaries and wages paid to limited term employees.
- 116 Holiday Pay: Wages paid to full-time employees for holiday pay.
- 117 Premium Pay: Salaries and wages paid to DCUS & Police union employees for hazardous duty.
- 118 Shift Differential Pay: Salary and wages paid to Police Officer union employees when designated as shift commander.
- 120 Trustees Salaries: Compensation paid to elected and appointed officials.
- **140 Longevity:** Wages paid to employees based on years of service.
- 150 Wisconsin Retirement: Employer contributions to Wisconsin Retirement System net of any employee's contribution where applicable.
- 151 Social Security: Employer's social security and Medicare contributions made on behalf of Village employees.
- **152 Life Insurance:** Employee's life insurance premium net of employee's contribution where applicable.
- 153 Health Insurance: Employee's health insurance premium net of employee's contribution where applicable.
- **154 Dental Insurance:** Employee dental insurance premium net of employee's contribution where applicable.
- 155 Unemployment Compensation: Payments made to the State of Wisconsin to supplement compensation of terminated employees.
- 156 Health Reimbursement Account: Utilized to supplement health insurance related payments for employees.
- **157 Wisconsin Retirement System:** Employee retirement contributions
- **519 Retirement Benefits:** Utilized for payment of health insurance expenses for retired employees.
- 522 Future Retirement Benefits: Utilized to designate current funds for retirement payouts in the future.

#### **NON-PERSONAL SERVICES**

**130 Elections:** Expenses related to elections including payment of poll workers.

160 Travel and Lodging: Expenses incurred by employees to attend Village associated conferences, seminars or meetings.

**180 Recruitment:** Charges for advertisement or any expense related to the hiring of employees.

200 Building Maintenance Supplies: Charges for material used for building maintenance and repair.

**201 Cleaning:** Professional cleaning of carpets and floors.

202 HVAC Maintenance Contract: Heating, ventilation and air conditioning annual maintenance fees.

**203 Future Building Maintenance**: Funds budgeted to commit to future building expenses.

208 General Counsel-Misc: Expenses paid for legal counsel outside the scope of the retainer contract.

**209 HOC Fees:** Fees paid to the House of Correction.

210 Contractual Services: All contracted services fees.

211 General Counsel-Contract: Expenses paid to legal counsel within the scope of the retainer contract.

213 Labor Counsel: Expenses paid to legal counsel for Labor related issues.

**214 Audit Services:** Expenses related to auditing the financial statement of the Village.

215 MADACC: Milwaukee Area Domestic Animal Control Commission related expenses.

**216 Engineering:** Expenses related to engineering consultation.

**217 Public Health Services:** Contracted services to the North Shore Health Department.

**219 Assessor:** Contracted Assessor services.

**220 Utilities:** Electric and natural gas.

**221 Communications:** Telephone and cell phone.

**223 VH Computer Support:** Computer related support services.

224 North Shore Fire Department: Expenses related to services paid to North Shore Fire Department.

**225 Computer Services:** Computer related software and internet maintenance and updates.

226 Benefit Administration Fees: Expenses for administering the Section 125, Health Reimbursement accounts, notary, and annual organization fees.

**227 North Shore Library:** Expenses paid for operation of the North Shore Library.

228 North Shore Fire Capital: Expenses paid for North Shore Fire Department capital equipment.

229 Financial Services/Bank Fees: Expenses for bank checking account and trust management fees.

- 230 Materials and Supplies: Materials used in the cleaning of Village buildings.
- 231 Vehicle Maintenance: Expenses related to maintenance of Village vehicles.
- **232 Sewer Maintenance:** Expenses related to maintenance of sewer infrastructure.
- **233 Dispatch Fees:** Expenses related to dispatching paid to North Shore Fire Department.
- **234 Rain Barrel Fees:** Expenses for Rain Barrel program.
- **235 Community Events:** Expenses related to Village sponsored community events.
- **240 Building Maintenance Police:** Expenses related to maintenance of Police facilities.
- **242 Building Maintenance DCUS:** Expenses related to maintenance of DCUS facilities.
- **250 Building Inspections:** Expenses related to building permit issuance.
- **251 Electrical Inspections:** Expenses related to electric permit issuance.
- **252 Plumbing Inspections:** Expenses related to plumbing permit issuance.
- 254 HVAC Inspections: Expenses related to heating, ventilation, and air conditioning permit issuance.
- **255 Temporary Occupancy Permits:** Expenses related to occupancy permit issuance.
- **256 Residential Code Compliance** Expenses related to code compliance issuance.
- **257 Transient Merchant Fees:** Expenses related to transient merchant permit issuance.
- **259 Maintenance Fees:** Expenses related to property maintenance.
- **300 Administrative:** Village Managers discretionary account.
- **310 Office Supplies:** All supplies necessary for use in operating office; paper, pencils, and data processing supplies, etc.
- **311 Postage:** All postage, stamps and post office charges for the mailing of letters, packages.
- **321 Dues & Subscriptions:** Expenses related to professional organizational publications and membership dues.
- **322 Training:** Training, conferences and seminars, including registration, tuition, and book fees.
- **323 Wellness and Recognition:** Expense related to wellness program and employee recognition.
- 324 Publications/Printing: Cost of conveying information to citizens through newspaper, newsletter, etc.
- **327 Drainage Materials:** Expenses related to materials to improve drainage.
- **328 Ditch Restoration:** Expenses related to restoration of dilapidated ditches.
- **330 Clothing/Employee Expense:** All expenses related to uniform and clothing allowance purchase.

- **334 Salt/Sand/Ice Removal:** Expenses related to ice removal (salt and sand).
- 335 VH Equipment Replacement: Expenses related to the replacement of obsolete equipment.
- **336 Computer Software:** Expenses related to computer software upgrades.
- 337 Police Equipment Replacement: Expenses related to the replacement of obsolete equipment.
- 338 DCUS Equipment Replacement: Expenses related to the replacement of obsolete equipment.
- **339 Service Contracts:** Expenses related to contractual services.
- **340 Fuel Maintenance:** Expenses related to maintenance of the fuel tanks.
- **341 Tires and Tubes:** Expenses related to maintaining vehicle tires and tubes.
- **349 Facility Rental General:** Expenses related to facility rentals.
- 350 Equipment Replacement: Costs involved in replacing mechanical equipment.
- 370 Tipping Fees: Expenses related to the disposal of garbage material at landfill
- **375 Recycling:** Expenses related to the disposal of recyclable material.
- **376 Fire Insurance Dues:** Expenses related to fire insurance premiums.
- **377 Yard Waste:** Expenses related to the manufacturing of mulch from residential yard waste.
- **390 Public Relations:** Expenses related to resident and employee goodwill.
- **400 Asphalt Maintenance and Rehab:** Expenses related to the maintenance of asphalt.
- **401 Crack Sealing and Stripping:** Expenses related to the maintenance of Village streets.
- **402 Shouldering:** Expenses related to the shouldering of Village streets.
- **405** Asphalt and Tar: Expenses related to the purchase of asphalt and tar.
- **410 Stormwater Management:** Expenses related to stormwater management.
- **415 Drainage Supplies:** Expenses related to the purchase of drainage supplies.
- 435 Baseball Field: Materials and supplies associated with the maintenance of the baseball field.
- **450 Signage:** Expenses related to the purchase of signage.
- **460 Forestry:** Expenses related to the maintenance of the Village's tree population.
- **465 Tree Disease Mitigation:** Expenses related to the prevention of tree disease.
- 500 Contingency: Budgeted amount available to transfer to accounts for unexpected expenditures.
- **501 Zone "A" Fees:** Zone "A" Emergency Government expenses.

- **509 Pollution Liability Insurance:** Pollution liability insurance premiums.
- **510 General Liability:** Property and liability insurance premiums.
- **511 Automobile Liability:** Automobile liability insurance premiums.
- **512 Boiler Insurance:** Boiler liability insurance premiums.
- **513 Worker's Compensation:** Workers compensation insurance premiums.
- **515 Commercial Crime Policy:** Commercial crime insurance premiums.
- **516 Property Insurance:** Property insurance premiums.
- 517 Public Official Bonds: Public Official error and omission insurance premiums.
- **518 Police Professional:** Police Professional insurance premiums.
- 520 Tax Refunds/Uncollectible: Villages portion of uncollected personal property taxes.
- **521 Claims:** Payment to residents for damages to mailboxes.
- 530 Auto Allowance: Private vehicle expenses for travel within the metropolitan area by Village employees.
- **540 Auto Lease:** Expenses related to the lease of vehicles.
- **590 Deer Management Program:** Expense incurred to control the deer population.
- **591 Municipal Code:** Fees to codify the Villages municipal code book.
- 592 Code Enforcement: Contracted services expense for enforcement of Village Municipal Code.
- **593 Zoning & Planning:** Contracted services expense for Village zoning and planning.
- 611 NSFD Station #5: Debt Service payment for fire department-funds received from NSFD.
- **612 Capital Lease:** Expenses related to the vehicle or equipment leasing.
- 617 Principal Redemption on CWFL: Principal payment for Clean Water Fund Loan.
- **618 Principal Redemption on Bond:** Principal payment on GO Bond.
- **620 Interest:** Interest payments.
- **621 Interest on Bond:** Interest payment on GO Bond.
- **623 Interest on State Trust Fund Loan:** Interest payments on loans.
- **626 Interest on Clean Water Fund Loan:** Interest payment for Clean Water Fund loan.
- 803 Capital Equipment DCUS: Capital equipment purchases for Department of Public Works.
- **804 Capital Equipment DPS:** Capital equipment purchases for Police.
- **805 Building Improvements:** Expenses related to building improvements.

**806 Police Software Upgrade:** Capital software upgrades purchases.

**808 Sewer Repair:** Capital sewer repair expenses.

**810 CDBG/ADA Grant:** Capital expenses for the Community Development Block Grant.

811 Ellsworth Park Landscaping: Expenses related to the maintenance of landscaping at

Ellsworth Park.

813 Road Construction/Paving: Capital expenses for road construction or paving.

The annual budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the annual budget document in understanding these terms, a budget glossary has been included in the document.

**ACCRUAL:** The recognition of transactions at the time they are incurred, as opposed to when cash is received or spent.

APPROPRIATION: A legal authorization granted by the Village Board to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and duration when it may be expended.

**ASSESSED VALUATION:** A valuation set upon real estate and certain personal property by the Village Assessor as a basis for levying property taxes.

**ASSETS:** Property owned by a government which has a monetary value.

**AUDIT:** A comprehensive examination of the manner in which the Village's resources were actually utilized. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the Village Board's appropriations.

**BALANCED BUDGET:** A plan of financial operation where total revenues match total expenditures. It is a goal of the Village to propose and approve a balanced budget annually.

**BOND:** (Debt Instrument): A written promise to pay a specified sum of money (called the principal amount or face value) at a specified future due date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (called the interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures. The difference between a note and a bond is that the latter is issued for a longer period (over 10 years) and requires greater legal formality.

BUDGET: A financial plan for a specified period of time (year) that matches with all planned revenues and expenditures with various Village services.

**BUDGET ADJUSTMENT:** A legal procedure requiring Board action to revise a budget appropriation. (Village staff has the prerogative to adjust certain expenditures within a department budget.)

**BUDGET CALENDAR:** The schedule of key dates or milestones which the Village departments follow in the preparation, adoption, and administration of the budget.

BUDGET MESSAGE: The opening section of the budget which provides the Village Board and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the Village Manager.

BUDGET RESOLUTION: The official enactment by the Village Board establishing the legal authority for the Village Trustees to obligate and expend resources.

CASH BASIS: The method of accounting under which revenues are recorded when received in cash and expenditures are recorded when paid.

**CDA:** Community Development Authority

**CHARGE FOR SERVICE:** User charge for services provided by the Village.

CMOM: Capacity, Management, Operation, and Maintenance for Municipal Sanitary Sewer Systems. CMOM is part of the Sanitary Sewer Overflow Rule to the National Pollution Discharge Elimination System which requires collection system owners to address sanitary sewer overflow.

**CONTINGENCY ACCOUNT:** A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

**DCUS:** Department of Community & Utility Services

**DEBT:** A financial obligation resulting from the borrowing of money. Debts of governments include bonds, notes, and land contracts.

**DEBT SERVICE:** Amount necessary for the payment of principal, interest, and related costs of the general long-term debt of the Village.

**DEBT SERVICE FUND:** Debt service funds are used to account for the accumulation of resources for and the payment of general long-term debt principal, interest and related costs.

**DEFICIT:** The excess of an entity's liabilities over its assets (see Fund Balance). The excess of expenditures or expenses over revenues during a single accounting period.

**DEPARTMENT:** A major administrative subset of the Village which indicates overall management responsibility for an operation or a group of related operations within a functional area. A department is often comprised of several divisions.

**DEPRECIATION:** (1) Expiration in the service life of fixed assets, other than wasting assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset, other than a wasting asset, charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

**DESIGNATED UNRESERVED FUND BALANCE:** Net financial resources of a governmental fund that are spendable or available for appropriation, but which have been earmarked by the chief executive officer or the legislative body for some specific purpose.

**DNR:** Wisconsin Department of Natural Resources

**DCUS:** Department of Public Works

**ENCUMBRANCE:** The commitment of appropriated funds to purchase an item for service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND: Account for activity for which a fee is charged to users for goods and services.

**EQUALIZED VALUE:** The State's estimate of the full value of property; used to apportion property tax levies of counties, school districts, and municipalities among tax districts.

**EXPENDITURE:** Use of financial resource for current operating expenses, debt service, capital outlay, and intergovernmental transfers.

FIXED ASSETS: Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

**FUND:** An accounting entity with a self-balancing set of accounts containing its own assets, liabilities and fund balance. A fund is established for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The difference between revenues and expenditures. The beginning fund balance represents the residual funds brought forward from the previous year (ending balance).

GENERAL FUND: The general fund is the general accounting fund of the Village. It is used to account for all financial resources except those required to be accounted for in another fund.

**GENERAL OBLIGATION BONDS/NOTES:** Bonds/Notes that finance public projects such as streets, sewers, buildings and improvements. The repayment of these bonds are backed by the "full faith and credit" of the issuing government.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES: Criteria used by auditors to determine if financial statements are fairly presented.

**GOVERNMENT FINANCE OFFICERS ASSOCIATION:** A professional organization which provides guidance and training of government accounting, auditing, and financial management. (GFOA)

GOVERNMENTAL ACCOUNTING, AUDITING AND FINANCIAL REPORTING: A publication of GFOA which provides practical guidance to implement pronouncements issued by the Governmental Accounting Standards Board.

**GOVERNMENT FUND:** Account for the operations and maintenance of typical activities including debt service and capital projects.

PAYMENT IN LIEU OF TAXES: A contribution by benefactors of Village services who are tax exempt, i.e. certain utilities, non-profit organizations, who chose or must pay a "tax equivalent amount".

**INVESTMENT INCOME:** Income earned on idle funds which are not immediately needed by the Village.

**INTERGOVERNMENTAL REVENUE:** Revenue received from another government in the form grants and shared revenues.

IVACS: Intelligent Vehicle Access Control System. System used by the Bayside Police Department for license plate recognition, undercarriage scanning, and driver verification.

**LIABILITY:** Debt or other legal obligations arising out of transactions in the past, which must be liquidated, renewed or refunded at some future date.

**LINE ITEM:** A basis for distinguishing types of revenues and expenditures.

**MDC**: Mobile Data Communications.

MISCELLANEOUS REVENUES: Revenues which are not required to be accounted for elsewhere.

MMSD: Milwaukee Metropolitan Sewerage District

**NSFD:** North Shore Fire Department

**OPEB:** Other Post-Employment Benefits

OTHER CONTRACTUAL SERVICES: Services rendered to the Village by private firms, individuals, or other government agencies. Examples include equipment maintenance, janitorial services, and professional services.

PERSONAL SERVICES: Items of expenditures in the operating budget for salaries and wages paid for services performed by Village employees, as well as the fringe benefit costs associated with Village employment.

PROGRAM BUDGET: A budget which structures budget choices and information in terms of programs and their related work activities, (i.e., repairing roads, treating water, etc.), provides information on what each program is committed to accomplish in the long run (goals) and in the short run (objectives), and measures the degree of achievement of program objectives (performance measures).

**RESERVED FUND BALANCE:** For governmental funds and expendable trust funds, the portion of fund balance that is not available for appropriation because it is either legally restricted (e.g., encumbrances) or not spendable (e.g., long-term receivables).

**RESERVED RETAINED EARNINGS:** Generally, a portion of retained earnings reflecting the excess of restricted assets over related liabilities.

**RETAINED EARNINGS:** Net income and losses of all prior periods adjusted for transfers and amounts of depreciation charged to contributed capital.

**REVENUE:** Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

**SALARIES:** Items of expenditure in the operating budget for salaries and wages paid for services performed by Village employees.

SHARED REVENUES: Revenues levied by one government but shared on a predetermined basis, often in proportion to the amount collected at the local level, with another government or class of governments.

SPECIAL ASSESSMENT: A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

SPECIAL REVENUE FUNDS: Special revenue funds are used to account for the proceeds from specific revenue sources that are legally restricted to expenditures for specific purposes.

**TAXES:** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people.

TAX LEVY: The total amount to be raised by general property taxes for operating and debt services purposes specified in the Village Board Adopted Budget.

TAX RATE: The amount of tax levied for each \$1,000 of valuation. The equalized (full) value tax rate is calculated using the equalized value of the Village. The assessed value tax rate is calculated using assessed value.

TRAINING/CONFERENCES: Items of expenditure for travel and training costs incurred by the Village on behalf of employees. These include mileage, meals, conferences, conventions and in and out of state travel.

UNRESERVED FUND BALANCE: In a governmental or expendable trust fund, the balance of net financial resources that is spendable or available for appropriation. In a nonexpendable or pension trust fund, the portion of fund balance that is not legally restricted.

USER CHARGE/FEE: The payment for direct receipt of a public service by the party benefiting from the service.

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# 2015/2016 Fiscal Analysis



A Trend and Line-Item Analysis on Fiscal Health
Prepared by:
Andrew K. Pederson, Village Manager
Lynn Galyardt, Director of Finance and Administration

## Introduction **Financial Analysis**

It is with great pride that the Village staff present the annual Village of Bayside Financial Analysis. Although there are indications that the economic outlook is improving, the need to monitor the use of the Villages resources and continue to improve our fiscal position still exists. Accountability to the Village Board of Trustees and the citizens of Bayside is an integral factor guiding daily operations. The Financial Analysis provides a normative approach to vital measurements of fiscal position. Attention was given to identifying appropriate financial indicators that provide an overall snapshot of the Village's fiscal health.

Fiscal health can be broadly defined as a local government's ability to finance services on a continual basis. Specifically, financial health and condition refers to a government's ability to:

- 1) Maintain existing service levels,
- 2) Ability to withstand economic pressures and disruptions,
- 3) Meet the changing demands of the community, and
- 4) Meet the needs to fund future liabilities, debt, and federal/state mandates.

Through the use of this financial trend analysis the Village of Bayside can evaluate factors which represent the primary forces that influence financial health. This analysis provides a general framework on understanding the Village's current financial condition and provides a basis in which to compare future years. As we continue to use the document on a yearly basis, we are provided the ability to take a long-term, or "broad stroke" perspective.

The main purpose of the Annual Financial Analysis is to monitor the overall position of the Village's finances. In addition, the document serves as a trend indicator for both positive and negative highlights.

Lynn Galyardt

Andy Pederson Andy Pederson, Village Manager

Lynn Galyardt, Director of Finance/Clerk/Treasurer

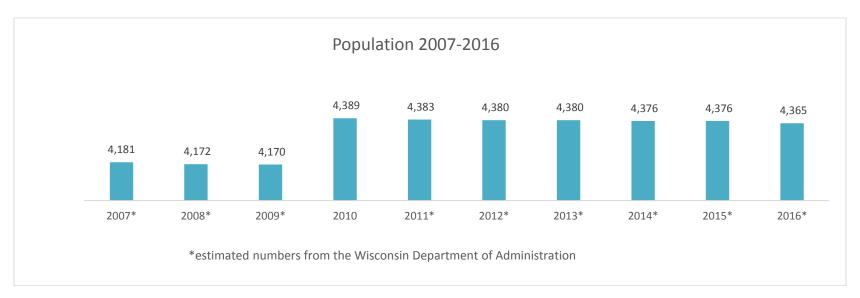
## **Financial Indicators**

## **Population**

Formula: Raw Population Figures

Description: Demographic trends drive the demand for municipal goods and services.

Bayside Analysis: For 2016, the Wisconsin Department of Administration stated the decreased in overall population. The chart shows that in comparison to the 2007 Wisconsin Department of Administration report the Village's population has increased by 4.40%. According to the US Census Bureau the average family size has reduced from 2.98 in 1990 to 2.89 in 2000 to 2.54 in 2010. Often, population can be viewed as cyclical in nature. While mature families have children leaving the home, younger families provide the opportunity for growth in population numbers. Because of the built-out nature of the community, only a minor shift in population (negative or positive) is to be expected.



## **Property Values**

Formula: Property values turned into constant dollars. (Base Year Value x New CPI/OLD CPI)

Description: Property values indicate the stability of the tax base.

Bayside Analysis: Property values increased in 2014 through 2016. The national recession, which officially began in December, 2007 caused the housing market to drop. The Village's location, as well as its strong property maintenance standards, helped to subdue the overall loss.

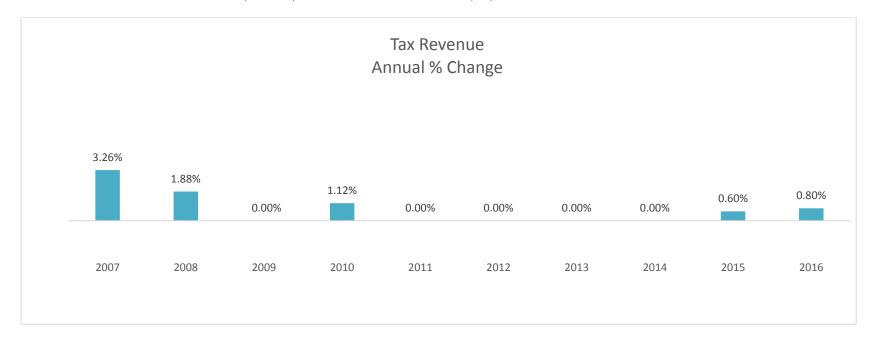


## Tax Revenue (Property Tax Levy)

Formula: Base Year Value x New CPI /Old CPI

Description: Tax revenue represents the primary financial base of local government operations. A decrease could reflect a decline in property values, defaults on property taxes, or decline of fiscal health at the national or state level.

Bayside Analysis: Tax revenues for the Village of Bayside have been fairly consistent with minimal variation. In 2007 the revenues were increased from the previous year by 3.26%. In 2009 there was no increase from 2008. The tax revenues remained constant from 2011 to 2014. The increases of 0.60% in 2015 and .80% in 2016 were related primarily to increased debt service payments.

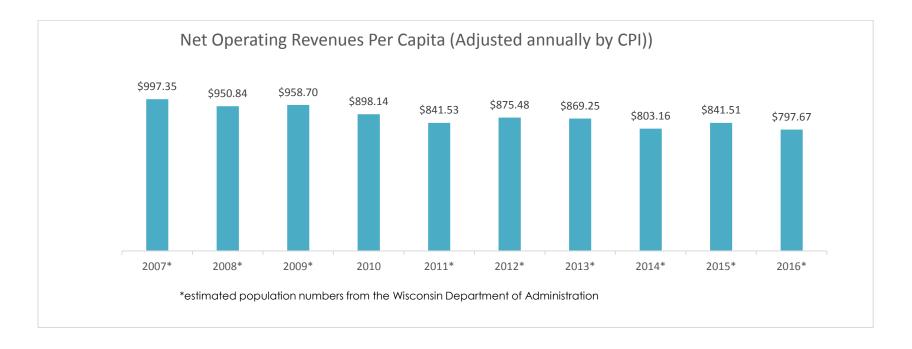


## **Net Operating Revenues Per Capita**

Formula: Net Operating Revenues (2015 constant dollars)/Population

Description: Net Operating Revenues Per Capita shows changes in revenues relative to changes in population size.

Bayside Analysis: Over the 10-year period, revenues per capita decreased from \$997 to \$797. These figures are adjusted for inflation. However, it should be noted that population during the same period increased by 4.40%. If population figures had remained constant the Village would have received \$832.77 per capita for 2016.

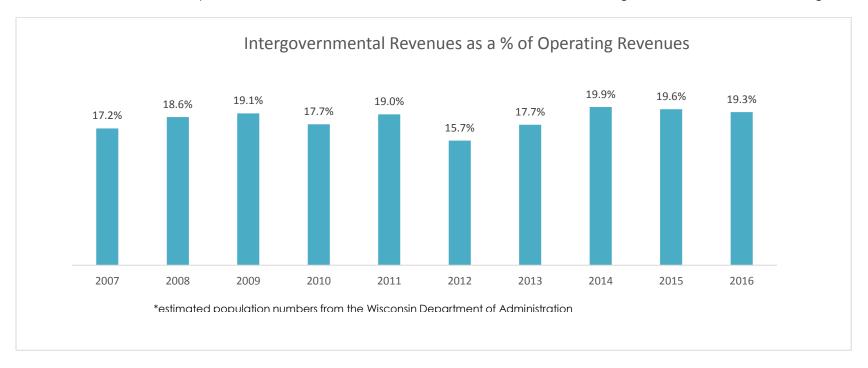


## General Fund Intergovernmental Revenues as a % of Operating Revenues

Formula: Intergovernmental Operating Revenues/Gross Operative Revenues

Description: Federal and state governments struggle with their own budget problems and in general have reduced payments to local governments. The reduction of intergovernmental funds leaves municipal government with the dilemma of cutting services or funding them from general fund revenues.

Bayside Analysis: On average during the study period, intergovernmental revenues totaled 18.4% of operating revenues. The dollar difference between 2007 intergovernmental revenues and 2016 revenues totaled \$52,430. Overall, the trend shows that for the Village of Bayside intergovernmental revenues were fairly fixed, however, with consolidation of services and the State Budget cuts this trend is decreasing.

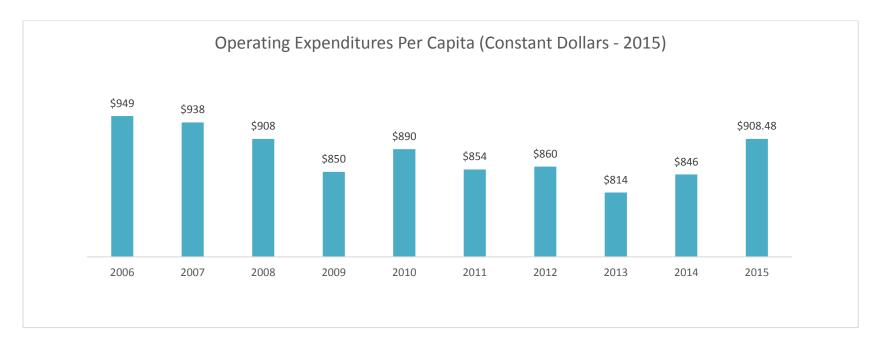


## **Operating Expenditures Per Capita**

Formula: Net operating expenditures (constant dollars)/population

Description: Changes in per capita expenditures reflect changes in expenditures relative to changes in population.

Bayside Analysis: According to the study period, General Fund per capita expenditures in constant dollars have decreased by \$40 from 2006 to 2015.

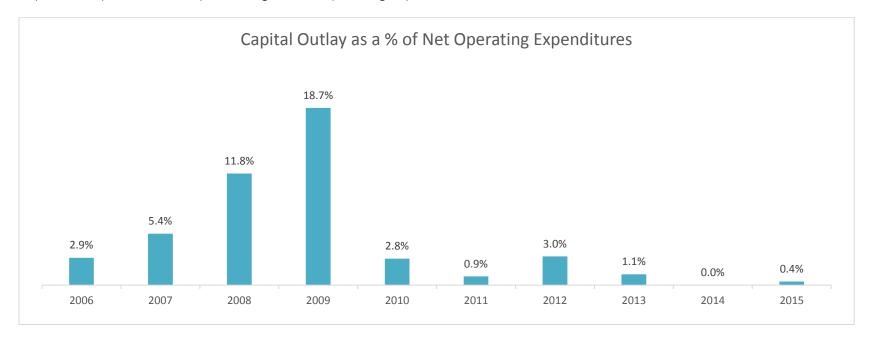


## **Capital Outlay**

Formula: Capital Outlay from Operating Funds/Net Operating Expenditures

Description: Expenditures for operating equipment such as police squad cars and public works vehicles drawn from the operating budget are usually referred to as "capital outlay." In the Village of Bayside, capital outlay has been referred to as the Capital Equipment Replacement. Capital Outlay/Equipment Replacement does not include capital budget expenditures for construction of infrastructure improvements such as streets or buildings.

Bayside Analysis: Over the years, the relationship between capital outlay and operating expenditures should remain about the same. In some cases, changes in service delivery, reduction in equipment, or greater life-span may impact this relationship. For the Village of Bayside, capital outlay purchases have ranged from a low of 0.0% to a high of 18.7% in comparison to net operating expenditures. During the period, the average percentage was 4.7% (\$160,071). For 2007, the budget process was modified to include a Capital Improvement Plan for outlay purchasing and will continue to provide a positive for the percentage of net operating expenditures.

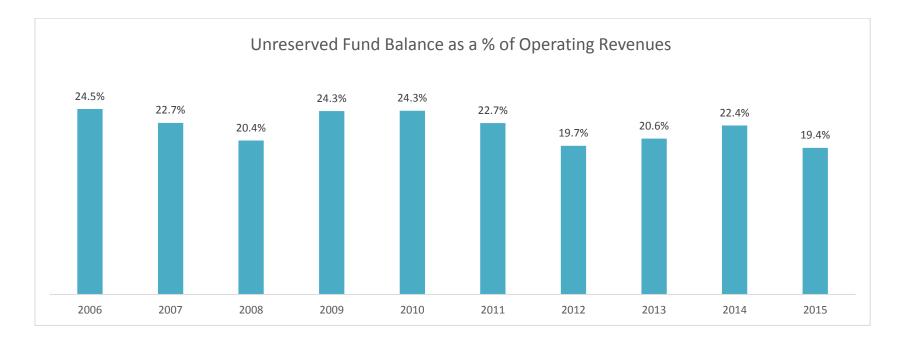


## **Undesignated General Fund Balances**

Formula: Unreserved fund balances/Net Operating Revenues

Description: The size of a local government's fund balances can affect its ability to withstand financial emergencies and maintain cash flow. It can also affect its ability to accumulate funds for capital purchases without having to borrow or impact bond ratings.

Bayside Analysis: While declining unreserved or undesignated fund balances as a percentage of net operating revenues is regarded as a warning trend, the Village of Bayside is regarded as being in a good position since it has maintained a percentage between 19.4% (2015) and 24.3% (2009 and 2010). In of 2006 the Village of Bayside established a formal fund balance policy. This policy sets a goal of maintaining a fund balance of at least 20% of budgeted general fund appropriations. In addition, amounts over the 20% are to be allocated to the General Fund Balance, to the Police Department Capital Reserve, to the Administrative Services Capital Fund, to the Department Community and Utility Capital Reserve, and to the Road Reserve Fund. The overall goal of unreserved fund balances is to remain at the 20% mark.

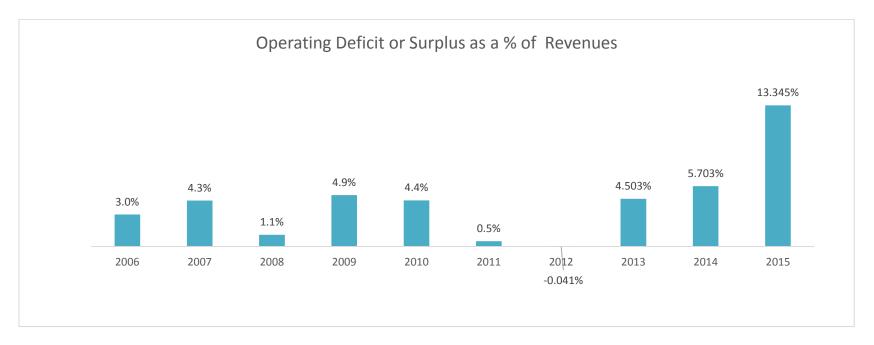


# **Operating Deficit or Surplus**

Formula: General Fund Operating Deficit or Surplus/Net Operating Revenues

Description: An operating deficit or surplus occurs when current expenditures exceed current revenues or are lower than current revenues. A deficit does not always mean that the budget will be out of balance, because reserves from prior years can be used to cover the difference. It does mean, however, that during the current year, the government is spending more than it is receiving. An operating deficit in any one year may not be cause for concern, but frequent and increasing deficit can indicate that current revenues are not supporting current expenditures and that serious problems lie ahead.

Bayside Analysis: The Village of Bayside in nine of the last ten years has had a surplus. The deficit occurred in 2012. The deficit totaled \$1,522.86. The positive note here is that the average surpluses were greater than the deficit and there were more surpluses than deficits during the study period. In addition, these surpluses have occurred during levy limits and decreased State aids.

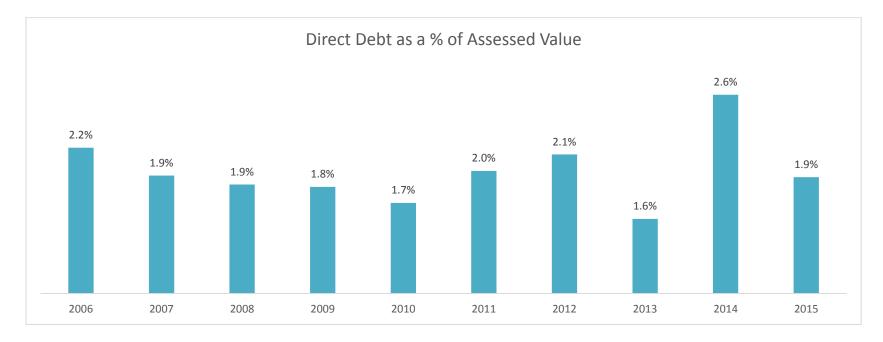


# **Assessed Valuation & Direct Long-Term Debt**

Formula: Net Direct Bonded Long-Term Debt/Assessed Valuation & Net Direct Bonded Long-Term Debt/Personal Income

Description: "Net Direct Debt" is direct debt (bonded debt) minus self-supporting debt (i.e. revenue debt).

Bayside Analysis: The Village of Bayside has seen a consistency in the net direct bonded long-term debt as a percentage of assessed valuation. The range is between 1.6% and 2.6% with the average being 2.0%. State Law allows for up to 5.0%. Of the Village's debt, 11.1% of the total relates to the North Shore Fire Department borrowing. In terms of long-term debt as a percentage of personal income, the Village has ranged from 4.5% to 8.1% with the average of 6.7%. Overall, this indicator is fairly strong for the Village of Bayside.

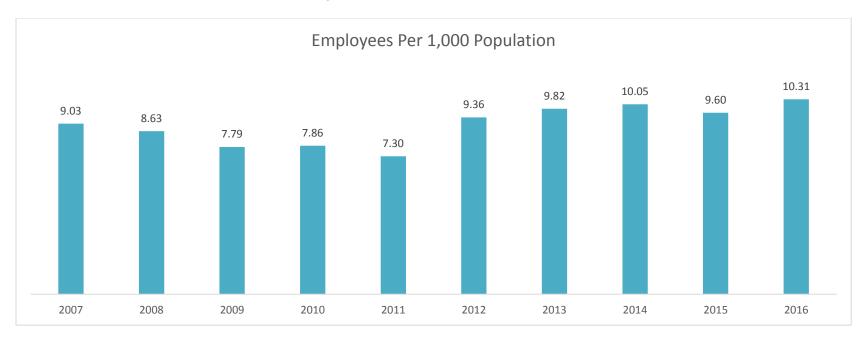


# **Employees per 1,000 Population**

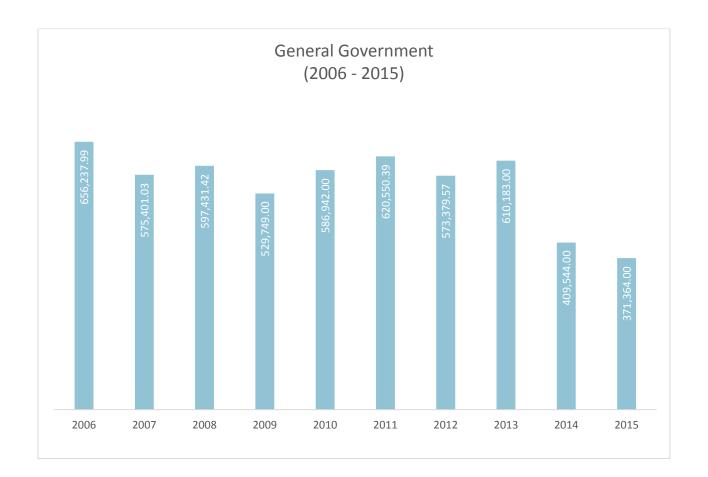
Formula: Number of Employees/Population in Decimal Form

Description: Personnel costs are a major portion of a local government's operating budget, plotting changes in the number of employees per capita is one way to measure changes in expenditures. An increase in employees per capita might indicate that expenditures are rising faster than revenues and that government is becoming more labor intensive or that personnel productivity is declining.

Bayside Analysis: This is a positive financial trend for the Village. The number of full-time equivalencies increased from 37.75 in 2007 to 45 in 2016.. The number of Village employees reached a peak of 10.31 per 1,000 residents in 2016 due to the addition of the consolidated dispatch communication center for the North Shore area and the reduction of Village population.

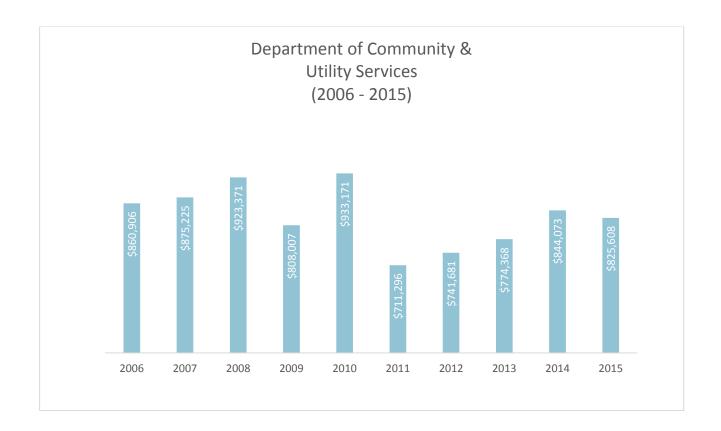


# Line Item Expenditures 2006 – 2015



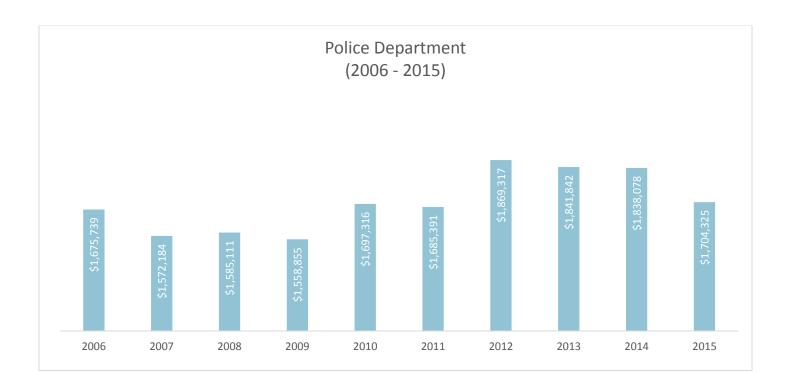
General government expenditures are lower than 2006 in 2015 by 43.41%. Reduced staffing, as well as improved cross training has helped keep expenditures from increasing each year.

General government employees include four full time workers, and periodically employs a graduate intern. Functions include management and administration of everyday operations, implementation of policy, financial and investment management, budget development and oversight, elections, tax bill distribution and collection, permit coordination, and Village communications.



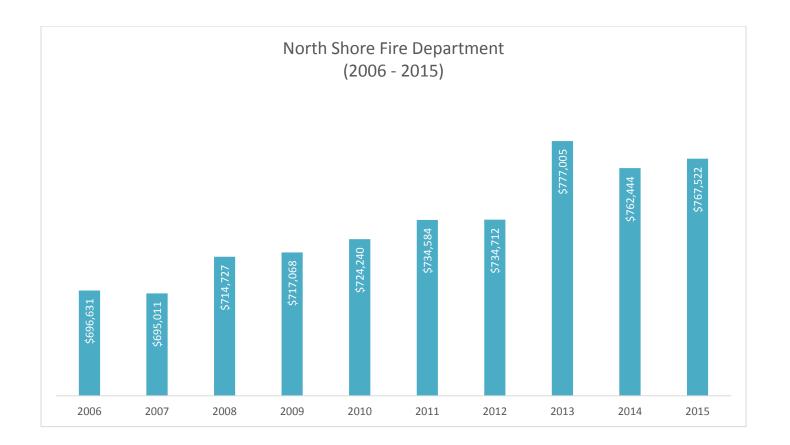
The Department of Utility and Community Services expenses decreased by 4.10% from 2006 to 2015. The purchase of capital equipment caused the increase in 2010 expenditures

The Department of Community & Utility Services provides garbage and recycling services to residents as well as maintaining the Villages infrastructure system. In 2015, the department was comprised of a director, a field supervisor, a mechanic, and four municipal technicians.



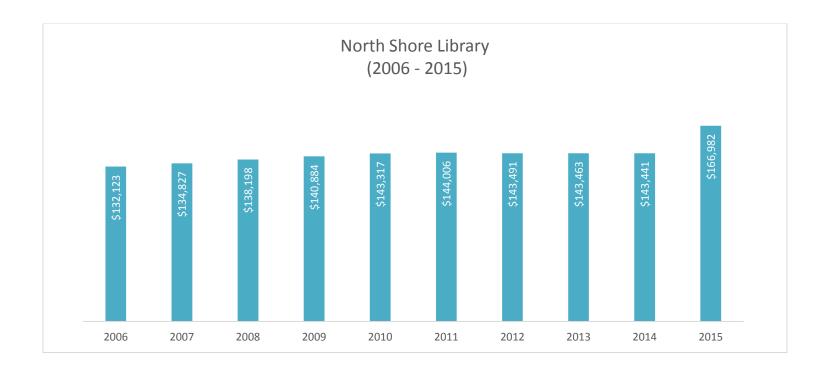
The Bayside
Police
Department
provides round
the clock
protection for its
residents. Costs
to operate the
department
reached a high of
\$1,869,317 in
2012 due to
increase in
overall
expenditures.

In 2015 the Police Department was comprised of a chief, a captain, a lieutenant, two sergeants, and eight patrol officers. Mutual aid is provided to the North Shore communities on an as needed basis.



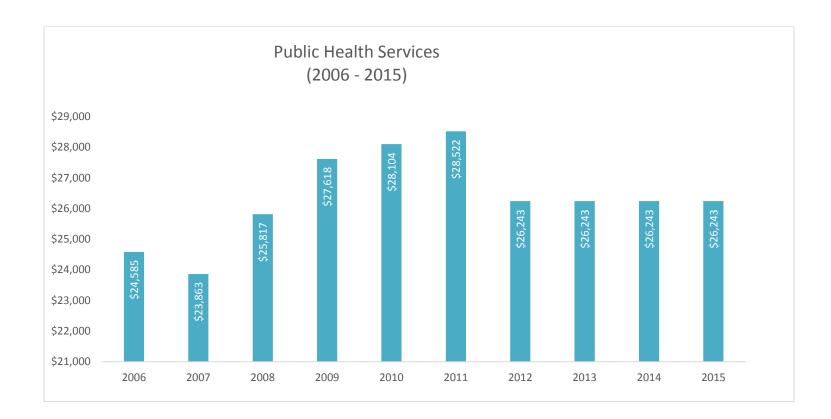
The Village of Bayside contribution to the North Shore Fire Department has ranged from a high of \$777,005 in 2013 to a low of \$695,011 in 2007.

The North Shore Fire Department was created in 1995 to help service the communities of Bayside, Brown Deer, Fox Point, Glendale, River Hills, Shorewood, and Whitefish Bay. Station five was built in 2005 along Brown Deer Road to aid in service delivery to Bayside and the surrounding area.



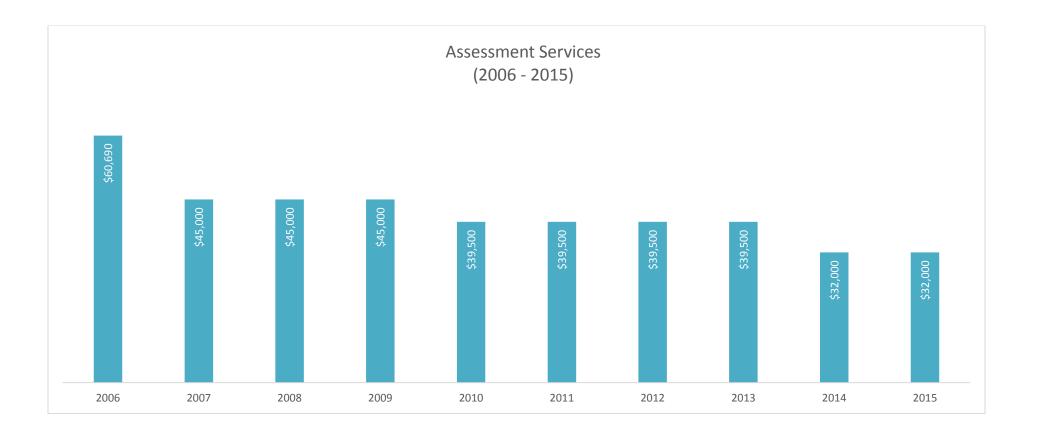
Since 2006, the Village has increased its portion to the North Shore Library by over \$34,859. Contributions have increased on average by 2% per year.

In 1979, the Village of Bayside and Fox Point established the Fox Point-Bayside Library in Stormonth School. In 1986 the Library was relocated to Glendale and now includes Bayside, Fox Point, Glendale, and River Hills as partners in providing financial resources for the Library.

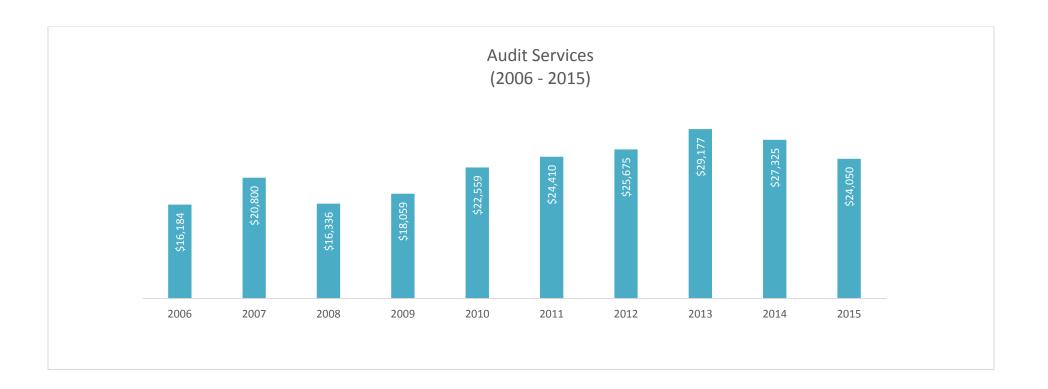


Since 2006 annual contributions have increased by \$1,658 or 1.03% on average.

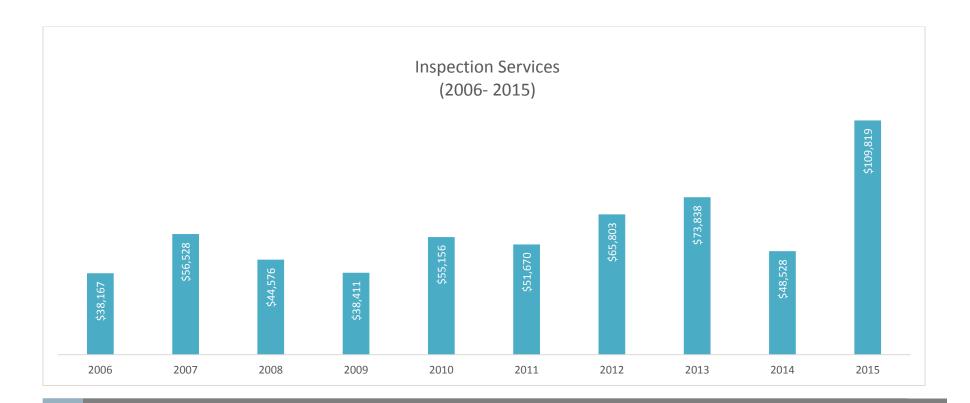
The North Shore Health Department services the communities of Bayside, Brown Deer, Fox Point, Glendale, River Hills, Shorewood and Whitefish Bay.



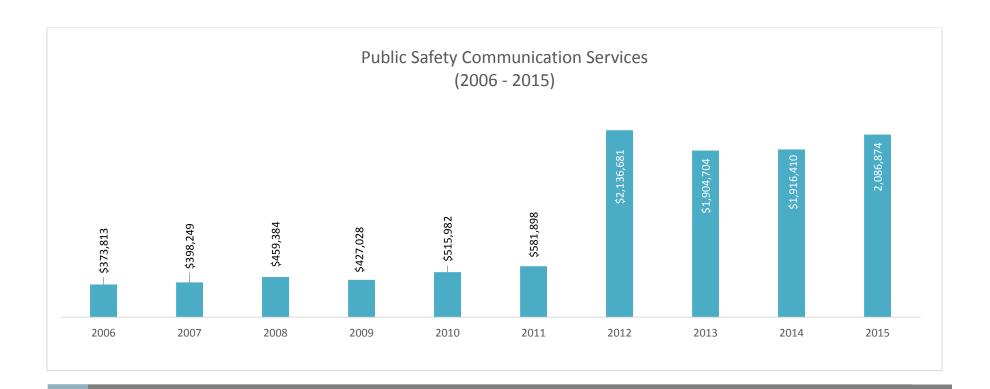
Assessment Snapshot: According to the 2015 Statement of Assessments (SOA), the Village of Bayside had a total assessed value of \$598,786,2000. From 2006 to 2015, assessed values decreased by 3.72%.



The Village completes an audit on an annual basis to ensure fiscal accountability. Audit Services have increase by \$7,866 since 2006. The increase is due to the increase in standards set by the Governmental Accounting Standards Board.

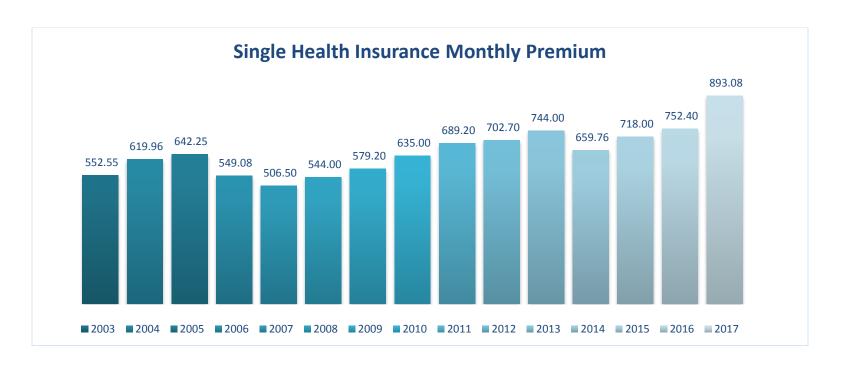


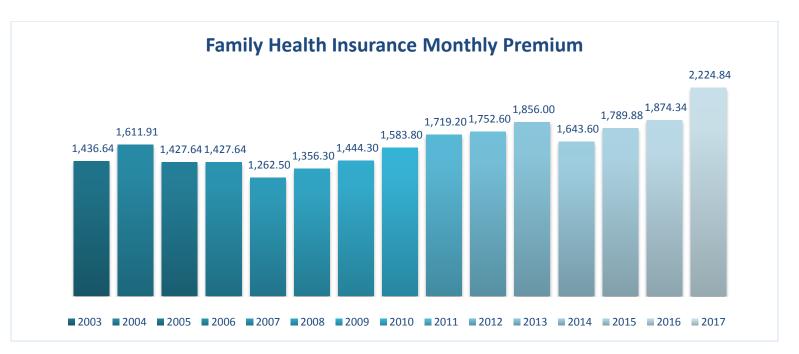
The Village contracts for inspection services through SAFEbuilt (previously Independent Inspections). Costs for these services are based on 90 percent of the dollar amount of the permit fees collected. These fees ranged between \$38,167 to \$109,819 from 2006 to 2015.



In 2012 the newly constructed Communications Center opened to provide dispatch services to the communities of Shorewood, River Hills, Fox Point, Glendale, Whitefish Bay, Brown Deer, Glendale and the North Shore Fire Department.









#### **VISION**

Bayside is a dynamic balance of progressive ideas and traditional values that provides an inviting and premiere community for all.

#### MISSION

To be a leader in accountable and innovative public service, striving for the continual enhancement in the quality of the Village through integrity, service and solutions.

#### **VALUES FOR OUTCOMES**

## Fiscal Integrity:

Provide strong current and future financial stability.

#### Civic Engagement:

Promote public spaces, community values and transparent communications.

## **Service Excellence:**

Provide solution-based innovative services.

## Sustainability:

Preserve and promote the Village's resources.

